





## EUROPEAN NEWS

Warsaw Pact  
presents troop  
reduction planBY PATRICK BLUM IN VIENNA  
AND PATRICK COCKBURN IN MOSCOW

THE WARSAW PACT yesterday formally presented a proposal for the reduction of U.S. and Soviet troops in Central Europe aimed at breaking the deadlock in the East-West talks in Vienna on reducing conventional forces in Europe.

The proposal, which revives a plan previously put forward by the Warsaw Pact in 1983, but rejected by the West at the time, provides for the initial reduction of 20,000 troops by the Soviet Union and 13,000 by the U.S. within a year of an agreement being reached.

This would be followed by a larger cut back in Nato and Warsaw Pact forces to a level of 900,000 men on each side, including 700,000 infantry. One half of the Warsaw Pact reduction would consist of Soviet troops, a Soviet delegate said.

The plan foresees a second stage during which the states in the Central European theatre would agree to freeze the level of their forces for three years.

The proposals were given a guarded welcome by Western delegates. Western diplomats said yesterday that the Nato countries would have to examine the proposals more closely before passing judgement on them.

Mr Mikhail Gorbachev, the Soviet spokesman, described the proposals as "a major prac-

tical military and political aim to demonstrate our readiness to take first steps to reduce the military confrontation in Central Europe."

He hoped that the proposals would help to break the deadlock in the 11-year-old talks. Disagreement over the existing number of troops currently deployed on both sides has blocked progress for years at the Vienna talks.

Nato, which claims that the Warsaw Pact underestimates its troop strength by nearly 200,000 men, wants the Soviet Union to withdraw 30,000 troops instead of the 20,000 proposed.

Western delegates here have repeatedly asked for a response to their own proposals made last year arguing that it was up to the Warsaw Pact to make the next move. Yesterday's announcement effectively throws the ball back into the Western court.

Mr Gorbachev dismissed suggestions that the proposals were prompted by the resumption of talks between the U.S. and the Soviet Union in Geneva. "The main aim of this proposal is to exert a positive influence on the talks in Vienna. If on the basis of this quick action results can be achieved then it is possible this will have further positive effects."

Solidarity  
leaders  
still in  
custodyBy Christopher Bobinski in  
Warsaw

TEN RECENTLY arrested Solidarity leaders were still being detained yesterday after Polish police broke up their meeting in Gdansk on Wednesday. The meeting had been called to discuss a 15-minute general strike, called for February 28, in protest at food price rises.

Mr Lech Walesa, who was present, was allowed to go free, but those detained include Mr Wladyslaw Frasyniuk, from Wroclaw, Mr Bogdan Lis, from Gdansk, and Mr Adam Michnik, the dissident intellectual from Warsaw.

Ever since last July's amnesty, in which Solidarity hard-core activists were freed, both sides have been warring feverishly in their mutual relations.

The Government has been keen to head off adverse publicity in the West and to avoid providing the Solidarity movement with martyrs by locking up its arrested



Mr Bogdan Lis, arrested in Gdansk

leaders. The latter, meanwhile, have sought to define the limits of open activity and to encourage their supporters to engage in acts of "normalisation."

So far, the Government has opted for short prison sentences to discipline its opponents. These include the two months imposed last autumn on Mr Fraynsiuk and the two extra months on top of the three months which Mr Andrzej Gwiazda, from Gdansk, received last December.

This harassment has gone relatively unnoticed in the West and supporters of the imprisoned activists have been unable to mobilise domestic protests because of the relatively short prison sentences.

These activists have tried to show public solidarity with Mr Zbigniew Bokaj and his underground colleagues and establish their own right to freedom of expression and open political activity.

In the most recent example, Mr Michnik and Mr Jacek Kuron met Mr Tadeusz Jedy-nak, the underground leader in Silesia, and called for independence and political commitment in what is an ecological disaster area.

Mr Michnik and Mr Lis also met the underground last month to issue a call for the food protest strike.

## Spanish strike

The Spanish Government yesterday said that fewer than one in ten of the nation's doctors had joined the second day of a three-day protest stoppage over health service charges. Reuter reports from Madrid.

Mr Nikolai Ryzhkov, who heads a new economic unit set up in the all-powerful Secretariat of the Central Committee, told an election meeting to the Supreme Soviet in Novosibirsk in Siberia that production had gone up, with no increase in the number of workers in these enterprises.

Among the aims of the reform is to link higher productivity and efficiency to increased wages. Managers will pay more attention to demand and there will be greater accountability for quality goods. Decentralised management is to be combined with more centralised

## COMMISSION SEEKS TO WRAP UP OUTSTANDING ISSUES

## Brussels tables Spanish entry terms

BY IVO DAWNAY IN BRUSSELS

THE EUROPEAN Commission has tabled what is hoped are its final proposals on the outstanding issues to be negotiated with Spain over its accession to the European Community.

The new package, concentrating on the remaining issues of fish, agriculture and social affairs, comes as doubts are mounting over whether the January 1, 1986, accession date can be met.

Earlier this week, Spanish Foreign Minister, the Foreign Minister, had hinted in Rome that a further year's delay until 1987 may be necessary due to the shortage of time for EEC

member states to ratify any final deal.

Mr Moran was said to have posed the possibility of Spain signing an accession treaty this year, but then allowing the Ten an additional 12 months to complete parliamentary procedures.

It has since been denied by the Spanish Foreign Ministry which claims that Spain is still determined to complete the talks in time for accession next January.

The proposals delivered to member states this week include marginal improvements, but Spain in the key questions still not agreed.

On fisheries, widely regarded as the most difficult dossier, the Commission has presented a radically different plan from that originally proposed. It reduces the "frozen" transition period from 10 years to seven on the condition that Spain undergoes a major restructuring programme, partially EEC funded, that would cut its northern fleet by 50 per cent.

After this period, a reduced fleet would be allowed access to the crucial waters west of Ireland and in the North Sea, under a system of special licences designated for specific species favoured in Spain.

The farming dossier, now acknowledged as Madrid's fear, of the Spanish market for four years after accession.

There are also provisions for tariff-free access for some Spanish fruit and vegetables, including citrus products, after seven years instead of the ten originally proposed.

The Commission plan also offers Spanish workers and their families slightly quicker access to EEC residency rights in other states.

French  
Left in  
row on  
contracts

By Paul Smith in Paris

DIFFICULTIES over the negotiation of contracts worth FF 7m (\$894.4m) between Renault and the Soviet Union have led to a new political controversy in France between the Socialist Government and the French Communist Party.

The Communists yesterday accused Renault of showing little interest in the Soviet deals and claimed the state car group appeared willing to abandon Eastern Bloc markets which could provide "hundreds of jobs".

After signing an initial agreement worth FF 300m to design a new car for the Soviet Union in November 1983, Renault has been involved in negotiations to provide FF 1.5m worth of machine tools and other equipment to Moscow.

The equipment supply deal was expected to be the prelude of a far larger contract worth between FF 6 to FF 7m to construct a car engine plant in the Soviet Union.

Moscow has been showing interest in Renault's new so-called "P" engine, which equips the Renault 9, the Renault 11 and some models of the Renault Supercar. Renault is completing a similar engine plant in Mexico.

The initial FF 300m design and engineering agreement has been fully paid up, but Renault is now seeking to secure better financial terms from Paris for the FF 1.5m deal involving machine tools and other capital equipment for Moscovitch car plants. So far an agreement covering only FF 100m of the FF 1.5m total has been reached.

It is understood that Renault is now "told" Renault is able to by similar equipment cheaper from the Fiat group of Italy and from Volkswagen of West Germany.

Moscow has also suggested that it has had interesting propositions for the engine plant from West Germany and Japan.

Moscow now appears intent on putting pressure on the French Government and Renault to come up with improved terms for the large contracts. Indeed, visiting members of the Soviet Communist Party raised informally the issue of the difficult Renault negotiations during the French Communist Party congress last week.

Beyond financial and commercial repercussions, the affair has broader domestic political implications. The controversy was sparked off by M. Andrei Sakharov, the head of the pro-Communist CGT metalworkers' union, and M. Roger Savary, the CGT union member who sits on the Renault board as a union representative.

The two CGT union leaders attacked Renault's attitude towards the Soviet negotiations in a press conference. M. Andrei Sakharov, the president of the Communist group at the National Assembly and one of the party's most influential members, also joined in the public criticism of the car group and the Socialist Government.

The latest attack against Renault comes at a time when the car group, expected to report losses of about FF 100m in 1984, has just changed chairman.

The CGT and the Communist party are preoccupied that Renault under its new chairman, M. George Besse, will adopt a tougher approach to job restructuring.

It also comes barely a week after the French Communist Party congress when M. Georges Marchais, the Communist Secretary General, launched a blistering attack against President Francois Mitterrand.

Greek, Soviet  
accord on  
N-weapons

By Andriana Ierodiconou in Athens

GREECE and the Soviet Union issued a joint communique at the end of an official visit to Moscow by Prime Minister Andreas Papandreu when M. Georges Marchais, the Communist Secretary General, launched a blistering attack against President Francois Mitterrand.

Mr Papandreu said, "On nuclear weapons, it is clear that our positions coincide. We want an end to testing, the non-militarisation of space, and a moratorium on the installation of new missiles of which over type in any part of the world."

He said he had briefed the Soviet leadership on the progress of a six-point anti-nuclear peace initiative launched in New Delhi in January.

The Greek-Soviet communique however did not contain the clear statement of Soviet support for Athens in its dispute with Turkey in the Aegean and Cyprus.

The Prime Minister insisted, however, that a reference in the text to the settling of "issues" in the Aegean "peacefully and according to the rules of international law" constituted "an achievement and a true move of goodwill on the part of the Soviet Union."

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Swedish industrial output  
at record level last year

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

SWEDISH INDUSTRIAL production jumped by 6.9 per cent last year to a record level.

After growing strongly throughout the 1960s and early 1970s, industrial output went into a long decline, partly as a result of the 1973 oil crisis, but also because a dramatic rise in labour costs rapidly priced Swedish goods out of international markets.

A modest recovery in 1979-80 was short-lived and industrial activity only began to increase in the autumn of 1982 following the 16 per cent devaluation of the krona.

Output jumped by 5.8 per cent in 1983 and by 6.9 per cent last year, the biggest annual increase since 1969. Activity has been boosted chiefly by increased demand from export markets, with a particularly strong development last year in the all-important engineering sector which accounts for some 40 per cent of total Swedish industrial production. The iron and steel and pulp and paper sectors also grew strongly.

Engineering output went up by 10 per cent, following a jump of 7 per cent in 1983. The backlog of orders increased further

in the final quarter of last year and companies expect production to grow in the first part of 1985, although at a slower rate.

Pulp and paper sector, which showed the fastest growth in 1983, expanded further last year, but the first signs of a slowdown are now emerging. Sawmills are planning some production cut in the first half of this year.

Stock market prices for forest product groups have fallen sharply in recent weeks. Demand for paper is still strong, however, and companies are planning a further increase in output during the first six months.

Some concern about economic prospects for this year have emerged from the January trade figures released this week, however. These show a fall in the volume of exports, but a steep rise in the value of imports.

The trade balance last month was only SKr 100m (£38m) in surplus, compared with SKr 2.7bn (£265m) in January 1984. Some sea transport could have been delayed, however, by the ice surrounding much of Sweden's coast.

Romania asks Moscow  
to boost oil supplies

BY PATRICK BLUM

ROMANIA IS seeking a long-term agreement for guaranteed oil supplies from the Soviet Union for the duration of its next five-year plan, which runs from next year until 1990. It also hopes to take part in oil exploration and production in the Soviet Union.

The country has been worst hit among Eastern European states by the exceptionally harsh winter. Widespread shortages of energy for electricity, heating and transport have forced the Government to take draconian measures to reduce consumption.

Private cars have been ordered off the roads, large sections of Bucharest are barely lit and gas pressure is so low that cooking is difficult at peak times.

In January, power from hydroelectric plants was almost non-existent due to lower water levels and the frozen Danube. The production of coke from open-cast mines was also seriously reduced because of the bad weather.

Mr Ion Stancu, the Deputy Foreign Minister, said that oil production had been increased, but "it could not compensate for the fall in coal based electricity."

In the past two years Romania imported 11.5m tonnes of oil a year, representing about half the total domestic consumption, including oil processed as refined products for export. Domestic production is slightly under 12m tonnes a year.

According to western estimates, Romania bought 1.1m tonnes of oil from the Soviet Union in 1984 out of an option for 2m tonnes. This year, Romania hopes to get 2.5m tonnes plus the additional 0.8m tonnes left over from last year.

For the next plan period it wants between 3m and 6m tonnes a year from the Soviet Union.

Unlike some of its neighbours, Romania is charged the same price for its Soviet oil as the Soviet Union's West European customers. This is based on market and Opec prices. Mr Stancu says that Romania has been paying \$29 a barrel in hard currency or hard currency goods, mostly food products it would normally sell in the West.

Last year all payments were made in hard currency goods. The Romanians now hope that they will be able to obtain more oil from the Soviets and at cheaper prices.

Foreign Ministry officials said the recall of Mr Omer Engin Lutem, the ambassador, was not intended to signal displeasure with the Bulgarian Government, with which relations were generally good.

Turkey says there are 900,000 ethnic Turks in Bulgaria, but Sofia puts the number at 500,000.

Ankara recalls envoy from  
Sofia over ethnic Turks

PRIME MINISTER Turgut Ozal said today that Turkey had recalled its ambassador in Sofia for consultations about Bulgaria's ethnic Turkish minority. Reuter reports from Ankara.

The move followed press reports that ethnic Turks had been beaten and killed in Bulgaria in an official campaign to make them adopt Bulgarian names. Sofia denies the charge. "Unfortunately we do not have any definite information," Mr Ozal was quoted by state

Enlargement  
warning  
from Athens

By Andriana Ierodiconou in Athens

GREECE warned the European Commission to begin yesterday that it will block the accession of Spain and Portugal if approval is not given first to the Integrated Mediterranean Programme (IMP). Under this special financial package proposed by the European Commission, Athens stands to receive Ecu 2.5bn (£1.5bn) in extra development funds over the next five years.

"The Commission's proposals were not accidental," said Mr Theodore Pangalos, the Minister for EEC Affairs. "They were based on the idea that enlargement carries a cost. If this cost isn't covered, there will be no enlargement."

Mr Pangalos accused the Commission of a delay in submitting proposals to push the IMPs through the Council of Ministers. "This delay creates all the preconditions for another crisis at the EEC summit in March."

Mr Andreas Papandreu, the Greek Prime Minister, first made clear at the IMP summit in Dublin in December that approval of enlargement depends on implementation of the IMP. The Ecu 6.5bn package was first conceived by the Commission in 1983 to benefit Greece, Italy and France. But it has been blocked by objections from northern EEC states, such as Britain and West Germany, who consider the expenditure exorbitant.

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## OECD cautions Norway on oil revenue

CITIG WEAKNESS IN Norway's

Industrial production has been virtually stagnant for a decade, and a higher proportion of industrial employment has been engaged in "low growth" branches," it said, adding that wages and subsidies to unprofitable sectors should be kept down.

Norway's economic growth is likely to slow to 1.5 per cent in 1985 from 3.3 per cent last year, because of a temporary fall in oil and gas exports, the report said. But if oil and shipping were excluded it should repeat last year's 2.75 per cent rise.

The balance of payments current account showed a record \$2.5bn surplus last year in part because of higher oil and gas exports and exports.

That will slip in 1985 to about \$2.3bn on the reduced oil and gas exports, an expected slowdown in manufacturing exports and higher imports.

The trade surplus also will narrow to \$3.85bn in 1985 from \$4.3bn in 1984, the OECD added.

According to Mr Kaare Kristiansen, the Norwegian Energy Minister, the country's oil and

gas production reached a record 60.2m tonnes of oil equivalents in 1984, resulting in state revenue of Nkr 38.5bn (\$4.3bn).

The report said consumer prices were expected to rise by 5.75 per cent this year compared to 6.25 per cent last year, provided wage increases can be moderated by planned tax cuts.

It said Norway's unemployment rate, already one of the lowest among OECD nations over the last decade, would drop to about 3 per cent of the workforce in 1985 from 3.1 per cent last year.

The two CGT union leaders attacked Renault's attitude towards the Soviet negotiations in a press conference. M. Andrei Sakharov, the president of the Communist group at the National Assembly and one of the party's most influential members, also joined in the public criticism of the car group and the Socialist Government.

The latest attack against Renault comes at a time when the car group, expected to report losses of about FF 100m in 1984, has just changed chairman.

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## Belgium warned on budget deficit

BY OUR BRUSSELS STAFF

THE BELGIAN Government will face a currency crisis if it relaxes its effort to hold back public sector spending, the central bank warned in its annual report published yesterday.

In a careful and discreetly worded analysis of the situation, surrounding the public sector deficit, the National Bank of Belgium said that the size of the deficit left scarcely any room for manoeuvre in budgetary policy.

If the public sector financing

needs took a greater proportion of the gross national product, confidence in the economy and the stability of the Belgian franc would be weakened, notably among those holding significant liquidity in francs.

The foreign exchange markets would feel the effect, the bank said.

The central bank for several years has been worried about the public sector financing requirement. Its latest analysis is clearly an attempt to encourage

the Government in pursuing stringent economic policies during an election year.

At the same time the bank appears to be warning the coalition Government of Mr Wilfried Martens to be very careful how it approaches the question of tax changes.

The majority Christian Democrats are linking tax cuts to further progress in reducing the deficit, thus putting off change until next year, on the assumption of re-election.

Danes warm to  
Copenhagen  
link to mainland

By Hilary Barnes in Copenhagen

GENERATIONS OF indecision by Denmark whether to build a permanent link across the slip of water which separates the Jutland peninsula from the island of Zealand on which Copenhagen is sited may be nearing an end.

Three reports released by the Ministry of Public Works in Copenhagen yesterday said that a bridge or tunnel link would be economically highly advantageous in comparison with the present ferry links.

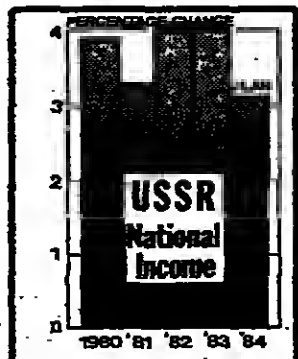
The reports, which take into account other factors putting pressure on the Government to move forward on the issue.

One source of pressure has come from the other Nordic countries, who want to build a link across the sound between Denmark and Sweden, but are not happy to go ahead until Denmark itself has a road link.

The second factor is that very substantial investment decisions relating to the ferry service are pending. The difference between these investments and the cost of a permanent link is relatively small, but if it is decided to approve the new investments in the ferry service the present cost of a permanent link is likely to become dim.

One of yesterday's reports put the cost of the ferry service investments at Dkr 52bn (\$4bn) over the next few years. A rail and road bridge would cost Dkr 11.5bn and a tunnel, in which cars would be transported on rail trucks, at only Dkr 6.5bn. The report added that the savings on operating costs alone would repay the cost of a bridge in 13 years and a tunnel even more quickly.

Opposition to a permanent link has centred on concerns regional interests and cost.



But even a new leader would find it difficult to make drastic changes in the economic system. While conceding that initial results from the five ministries in the experiment are encouraging, a senior economist, Dr A. Aganbegyan, says "there has been no breakthrough in productivity."

Dr Aganbegyan says that an experiment which did show a dramatic increase in productivity was at a gold mine which was given almost complete managerial and financial autonomy. "It turned out that whereas there had been 1,200 people working in the mine, now 284 handled the same volume of work. Labour productivity was 800 per cent higher and unit cost was 50 per cent lower."

In effect, Dr Aganbegyan says that day to day economic activity should not be determined by ministries but by enterprises themselves accountable for their own capital and current spending. This in turn implies a change in the price system as individual plants and farms struggled for profitability.

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## OVERSEAS NEWS

## Key decision close on Israeli purchase of N-power plants

BY DAVID LENNON IN TEL AVIV

ISRAEL is close to completing its examination of the technical aspects of the French commercial nuclear power stations which the country is considering purchasing. The study should be concluded within a few weeks, according to Mr. Avishai Amir, spokesman for the Ministry of Energy.

If, as expected, this leads to preliminary approval, Israel will then concentrate its discussions with the French on the financing of two 900 MW power stations, which should cost about \$1.5bn each. France has already indicated that financing would be available, and the question at issue now is the terms of credit.

However, there is also the question about the design-making at the political level. The influential Ha'aretz newspaper commented recently that "although there are a great many technological and financial questions here, anyone who buys or sells reactors of this kind is functioning above all in the political sphere."

Indications that France would consider a sale of reactors came from President François Mitter-

rand during his visit to Israel in 1982. When Mr. Shimon Peres, Prime Minister, visited Paris two months ago, he said that France had responded "more than favourably" when the subject of the supply of nuclear reactors was discussed.

But there is still considerable secrecy over the state of the negotiations. This was underlined by the recent visit to Jerusalem of Mr. Jacques Attali, a senior aide to President Mitterrand. He is believed to have discussed a nuclear power station with Mr. Peres.

Another man whose visit attracted little public attention is Mr. Aboumarham, the export manager of Framatome, the firm which manufactures the commercial nuclear reactors that Israel is considering buying.

The U.S. has responded angrily to the possibility that Israel would buy from the French, according to reports which are vigorously denied by the Energy Ministry. Officials in Washington have been quoted as believing that the selling Israeli economy can ill afford the price.

## King Fahd appoints two sons

By Michael Field in London

IMPORTANT changes are being made in the Saudi Arabian Government, though they do not amount to the full-scale reshuffle that has been expected for two years or more.

The changes affect two of the King's sons, who have been appointed to political posts, and a possible new Governor for the Saudi Arabian Monetary Agency (SAMA), the Kingdom's central bank.

Three of King Fahd's five sons now occupy government positions. The eldest, Prince Sultan, has been President of the Youth Welfare Organisation for several years.

King Fahd's second son, Mohammed, has been appointed acting Governor of the Eastern Province, the oil-bearing region on the Gulf coast and with Riyadh and Mecca one of the three major provinces of the Kingdom. Before being appointed to a post in the Ministry of the Interior last year, Mohammed had been an extremely effective and controversial contractor's agent and trader.

In his new job Prince Mohammed is expected to put in hand a much needed amending of his rather scruffy province, which, in turn should result in a series of new municipal improvement contracts.

His predecessor, Abdul-Mohsin bin Jufri, whose family had governed the province since 1813, has left the Kingdom for medical treatment and it is expected that he will not return to his post. He was regarded as being too quiet and retiring to be a provincial governor, and his weakness in the last two years had allowed an upsurge of activity by religious fundamentalists in the region.

The other son of the King to be given a new post recently is Saud, who has been made the deputy head of external intelligence under Prince Turki al-Faisal.

## Khmer Rouge faces heavy offensive

THOUSANDS of Vietnamese troops backed by artillery and tanks were yesterday on the point of taking strongholds of the Khmer Rouge forces in the south west of Kampuchea, according to reports from the Thailand/Kampuchea border yesterday.

The reports, quoting Thai military sources, suggest that the estimated 170,000 Vietnamese soldiers occupying Kampuchea may be close to smothering a second military success in the dry season offensive that they launched last November.

The offensive, the fiercest since the Khmer Rouge Government was ousted from power in Phnom Penh six years ago, has already dealt a blow to the Khmer People's National Liberation Front, led by the nationalist Son Sann, whose camps were previously overrun.

In recent days the well-armed Khmer Rouge is reported to have launched counterattacks against the Vietnamese inside Kampuchea, cutting stretched Vietnamese supply lines. The latest news, if confirmed, could mean that Khmer Rouge hopes for continued opposition rest with these guerrilla attacks.

The reports also raise the prospect of a confrontation between Vietnam and China, which staunchly backs the Khmer Rouge, on their common border. Only minor exchanges have taken place.

China has recently threatened to launch a "second lesson," a reference to their first border war in 1979 when Vietnamese forces were close to annihilating the Khmer Rouge.

Yesterday's reports said tens of thousands of refugees have fled into Thailand from the latest fighting and that Khmer Rouge soldiers were also in retreat. Khmer Rouge strongholds in the Phnom Malai mountains were said to be caught in a pincer movement from the Vietnamese divisions.

About 200,000 Kampuchean refugees have come across the Thai border during this year's offensive. There have also been direct clashes between Vietnamese and Thai forces.

This week's fighting follows the appeal on Monday from the Association of South-East Asian Nations for military aid to help Kampuchean resistance forces fight the Vietnamese troops.

China has made a bitter attack during this year's offensive. There have also been direct clashes between Vietnamese and Thai forces.

Previous attempts to supply food by truck and mule train fumbled because of the jagged terrain. Officials and aid workers say that between 7.5m and 8m of Khmer Rouge population are suffering from drought and thousands have died.

Polish helicopters first reconnoitred the mountain peaks in the north.

NOTICE OF REDEMPTION to the holders of

## GENERAL MILLS FINANCE N.V.

(now General Mills, Inc.)

8% Guaranteed Debentures Due 1986

NOTICE IS HEREBY GIVEN THAT pursuant to the provisions of the Indenture dated as of March 1, 1971, among General Mills Finance N.V., General Mills, Inc., as Guarantor, and Bankers Trust Company, as Trustee, as supplemented by a First Supplemental Indenture dated as of May 15, 1974, 81,688,000 principal amount of the 8% Guaranteed Debentures Due 1986 have been selected for redemption on March 1, 1985 through the operation of the mandatory Sinking Fund. The numbers of the Debentures selected for redemption are as follows:

138	4700	9837	7477	8414	8575	10748	11705	12388	14259	15228	15565	17700	18422	19342
141	4703	9840	7480	8417	8578	10751	11708	12391	14262	15231	15568	17703	18425	19345
147	4705	9843	7484	8420	8581	10754	11711	12394	14265	15234	15571	17706	18428	19348
152	4708	9846	7487	8423	8584	10757	11714	12397	14268	15237	15574	17709	18431	19351
157	4711	9849	7490	8426	8587	10760	11717	12400	14271	15240	15577	17712	18434	19354
162	4714	9852	7493	8429	8590	10763	11720	12403	14274	15243	15580	17715	18437	19357
167	4717	9855	7496	8432	8593	10766	11723	12406	14277	15246	15583	17718	18440	19360
172	4720	9858	7499	8435	8596	10769	11726	12409	14280	15249	15586	17721	18443	19363
177	4723	9861	7502	8438	8599	10772	11729	12412	14283	15252	15589	17724	18446	19366
182	4726	9864	7505	8441	8602	10775	11732	12415	14286	15255	15592	17727	18449	19369
187	4729	9867	7508	8444	8605	10778	11735	12418	14289	15258	15595	17730	18452	19372
192	4732	9870	7511	8447	8608	10781	11738	12421	14292	15261	15598	17733	18455	19375
197	4735	9873	7514	8450	8611	10784	11741	12424	14295	15264	15601	17736	18458	19378
202	4738	9876	7517	8453	8614	10787	11744	12427	14298	15267	15604	17739	18461	19381
207	4741	9879	7520	8456	8617	10790	11747	12430	14301	15270	15607	17742	18464	19384
212	4744	9882	7523	8459	8620	10793	11750	12433	14304	15273	15610	17745	18467	19387
217	4747	9885	7526	8462	8623	10796	11753	12436	14307	15276	15613	17748	18470	19390
222	4750	9888	7529	8465	8626	10799	11756	12439	14310	15279	15616	17751	18473	19393
227	4753	9891	7532	8468	8629	10802	11759	12442	14313	15282	15619	17754	18476	19396
232	4756	9894	7535	8471	8632	10805	11762	12445	14316	15285	15622	17757	18479	19399
237	4759	9897	7538	8474	8635	10808	11765	12448	14319	15288	15625	17760	18482	19402
242	4762	9900	7541	8477	8638	10811	11768	12451	14322	15291	15628	17763	18485	19405
247	4765	9903	7544	8480	8641	10814	11771	12454	14325	15294	15631	17766	18488	19408
252	4768	9906	7547	8483	8644	10817	11774	12457	14328	15297	15634	17769	18491	19411
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262	4774	9912	7553	8489	8650	10823	11780	12463	14334	15303	15640	17775	18497	19417
267	4777	9915	7556	8492	8653	10826	11783	12466	14337	15306	15643	17778	18500	19420
272	4780	9918	7559	8495	8656	10829	11786	12469	14340	15309	15646	17781	18503	19423
277	4783	9921	7562	8498	8659	10832	11789	12472	14343	15312	15649	17784	18506	19426
282	4786	9924	7565	8501	8662	10835	11792	12475	14346	15315	15652	17787	18509	19429
287	4789	9927	7568	8504	8665	10838	11795	12478	14349	15318	15655	17790	18512	19432
292	4792	9930	7571	8507	8668	10841	11798	12481	14352	15321	15658	17793	18515	19435
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322	4810	9948	7589	8525	8686	10859	11816	12499	14370	15339	15676	17811	18533	19453
327	4813	9951	7592	8528	8689	10862	11819	12502	14373	15342	15679	17814	18536	19456
332	4816	9954	7595	8531	8692	10865	11822	12505	14376	15345	15682	17817	18539	19459
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342	4822	9960	7601	8537	8698	10871	11828	12511	14382	15351	15688	17823	18545	19465
347	4825	9963	7604	8540	8701	10874	11831	12514	14385	15354	15691	17826	18548	19468
352	4828	9966	7607	8543	8704	10877	11834	12517	14388	15357	15694	17829	18551	19471
357	4831	9969	7610	8546	8707	10880	11837	12520	14391	15360	15697	17832	18554	19474
362	4834	9972	7613	8549	8710	10883	11840	12523	14394	15363	15700	17835	18557	19477
367	4837	9975	7616	8552	8713	10886	11843	12526	14397	15366	15703	17838	18560	19480
372	4840	9978	7619	8555	8716	10889	11846	12529	14400	15369	15706	17841	18563	19483
377	4843	9981	7622	8558	8719	10892	11849	12532	14403	15372	15709	17844	18566	19486
382	4846	9984	7625	8561	8722	10895	11852	12535	14406	15375	15712	17847	18569	19489
387	4849	9987	7628	8564	8725	10898	11855	12538	14409	15378	15715	17850	18572	19492
392	4852	9990	7631	8567	8728	10901	11858	12541	14412	15381	15718	17853	18575	19495
397	4855	9993	7634	8570	8731	10904	11861	12544	14415	15384	15721	17856	18578	19498
402	4858	9996	7637	8573	8734	10907	11864	12547	14418	15387	15724	17859	18581	19501
407	4861	9999	7640	8576	8737	10910	11867	12550	14421	15390	15727	17862	18584	19504
412	4864	10002	7643	8579	8740	10913	11870	12553	14424	15393	15730	17865	18587	19507
417	4867	10005	7646	8582	8743	10916	11873	12556	14427	15396	15733	17868	18590	19510
422	4870	10008	7649	8585	8746	10919	11876	12559	14430	15399	15736	17871	18593	19513
427	4873	10011	7652	8588	8749	10922	11879	12562	14433	15402	15739	17874	18596	19516
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437	4879	10017	7658	8594	8755	10928	11885	12568	14439	15408	15745	17880	18602	19522
442	4882	10020	7661	8597	8758	10931	11888	12571	14442	15411	15748	17883	18605	19525
447	4885	10023	7664	8600	8761	10934	11891	12574	14445	15414	15751	17886	18608	19528
452	4888	10026	7667	8603	8764	10937	11894	12577	14448	15417	15754	17889	18611	19531
457	4891	10029	7670	8606	8767	10940	11897	12580	14451	15420	15757	17892	18614	19534
462	4894	10032	7673	8609	8770	10943	11900	12583	14454	15423	15760	17895	18617	19537
467	4897	10035	7676	8612	8773	10946	11903	12586	14457	15426	15763	17898	18620	19540
472	4900	10038	7679	8615	8776	10949	11906	12589	14460	15429	15766	17901	18623	19543
477	4903	10041	7682	8618	8779	10952	11909	12592	14463	15432	15769	17904	18626	19546
482	4906	10044	7685	8621	8782	10955	11912	12595	14466	15435	15772	17907	18629	19549
487	4909	10047	7688	8624	8785	10958	11915	12598	14469	15438	15775	17910	18632	19552
492	4912	10050	7691	8627	8788	10961	11918	12601	14472	15441	15778	17913	18635	19555
497	4915	10053	7694	8630	8791	10964	11921	12604	14475	15444	15781	17916	18638	19558
502	4918	10056	7697	8633	8794	10967	11924	12607	14478	15447	15784	17919	18641	19561
507	4921	10059	7700	8636	8797	10970	11927	12610	14481	15450	15787	17922	18644	19564
512	4924	10062	7703	8639	8800	10973	11930	12613	14484	15453	15790	17925	18647	19567
517	4927	10065	7706	8642	8803	10976	11933	12616	14487	15456	15793	17928	18650	19570
522	4930	10068	7709	8645	8806	10979	11936	12619	14490	15459	15796	17931	18653	19573
527	4933	10071	7712	8648	8809	10982	11939	12622	14493	15462	15799	17934	18656	19576
532	4936	10074	7715	8651	8812	10985	11942	12625	14496	15465	15802	17937	18659	19579
537	4939	10077	7718	8654	8815	10988	11945	12628	14499	15468	15805	17940	18662	19582
542	4942	10080	7721	8657	8818	10991	11948	12631	14502	15471	15808	17943	18665	19585
547	4945	10083	7724	8660	8821	10994	11951	12634	14505	15474	15811	17946	18668	19588
552	4948	10086	7727	8663	8824	10997	11954	12637	14508	15477	15814	17949	18671	19591
5														



## AMERICAN NEWS

## Costa Rica leads boycott of talks with Contadora

BY ROBERT GRAHAM IN PANAMA CITY

HOPES FOR an international agreement on a peace plan for Central America suffered a major blow yesterday when a scheduled meeting here of the four-nation Contadora group with five countries of the region was abruptly called off.

Deputy foreign ministers of the four Contadora countries (Mexico, Panama, Colombia and Venezuela) had been expecting to meet their counterparts from five Central American republics in a bid to agree a new draft of the regional peace plan.

The Costa Rican Government, supported by Honduras, El Salvador and Guatemala, refused, however, to attend. The Costa Ricans announced they were boycotting the meeting because of Nicaraguan treatment of a young Nicaraguan draft dodger, Sr Jorge Urbina Lara, who was arrested on December 24 by Nicaraguan police outside the Costa Rican embassy in Managua where he had sought asylum. The Costa Rican Government has charged Nicaragua with violating its embassy, an accusation rejected by Nicaragua.

The Costa Ricans have threatened to continue their

boycott of the Contadora process until the case of Sr Urbina, who has been sentenced to five years imprisonment by the Nicaraguan Government, is resolved to their satisfaction.

Contadora deputy foreign ministers met yesterday despite the cancellation to consider the future action, but were gloomy about when any dialogue could be resumed.

Sr Victor Hugo Tinoco, the Nicaraguan Deputy Foreign Minister, who arrived here late on Wednesday only to discover the meeting cancelled, warned of the consequences of Costa Rica's action. "If every Central American country adopts a similar stance to Costa Rica this will lead to chaos and anarchy in the Contadora process," he said. "This is a political boycott," he added.

During the past four months the Contadora group has been reworking a draft treaty after objections had been raised by El Salvador and Honduras to the articles regarding verification of troop levels and the presence of foreign military advisers. This was to have been the first meeting since October of the Contadora group.

The Organisation of American States rejected Costa Rica's application for it to consider the draft dodger's case and passed it on to the Contadora group for informal resolution.

Nicaragua says it is willing to discuss the case but will not allow it to condition attendance at Contadora. "We have a hundred cases, more serious and valid, of violation of the right of asylum by Costa Rica but we do not raise them because this shows a lack of political will in the peace process," Sr Tinoco said.

Reuters writes from Mexico: A statement by Nicaraguan Foreign Minister Miguel d'Escoto in Managua yesterday said the U.S. had put pressure on Costa Rica to use the dispute to wreck Contadora meetings. Sr d'Escoto said the Contadora peace effort is seriously affected by the irresponsible and belittling policies of the U.S. Government.

Cancellation of the meeting provoked fears in Nicaragua of U.S. invasion and yesterday's newspaper announcements ordering youths between the ages of 15 and 22 to report to military recruitment centres.

## Duarte may fail to win electoral majority

By David Gardner in San Salvador

PRESIDENT Jose Napoleon Duarte of El Salvador has probably lost any chance he had of winning a majority in legislative elections next month, following the Supreme Court's decision to declare unconstitutional his partial veto of the electoral law passed by the extreme right-wing-dominated National Assembly.

Sr Duarte's chances are further diminished by clear signs that his U.S. backers would rather his Christian Democrats did not win an outright victory.

The embittered President and his closest aides believe that only through a decisive popular mandate next month will they be able to continue the peace talks Sr Duarte began with the country's powerful left wing rebels in October, aimed at ending five years of civil war.

Two rounds of talks have failed to bring Government and guerrillas any closer on substantive issues, instead highlighting the hostility of the far right and the army, and U.S. coolness towards the talks.

Further talks, which should have taken place last month, have been delayed until after the election. "The only way to confront the right, the army, and the (U.S.) embassy is with votes," a senior presidential aide commented last week.

The Government's resistance to the claims of labour and business stems from the fear that unless there is restraint on prices and incomes, Argentina is running the risk of getting caught in a dangerous inflationary spiral that could seriously undermine the country's commitment to the International Monetary Fund.

In the agreement with the Fund initiated in September, the Government pledged to bring inflation down to 800 per cent by the end of 1985. It has since virtually accepted the impossibility of reaching that target given the background of an annual inflation rate of about 700 per cent.

For its part, the U.S. is concerned that the far right retains a stake in the democratic system sufficient to attract it away from its traditionally violent methods of exercising power. The best thing for Sr Duarte would be an even split (in the elections) . . . where both sides have to do business with each other," a Western diplomat explained.

The U.S. posture implicitly recognises, however, that the right is operating a twin track strategy of pressure through the institutions coupled with the threat or actual use of violence, which last month reached levels not seen for two years.

The U.S., which has provided El Salvador with \$1.75 (\$1.5bn) in economic and military aid since 1980, has repeatedly intervened at decisive stages of the country's adoption of formal democracy in order to ensure the result it wants.

## U.S. attempts to reassure allies over 'nuclear allergy' fears

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration is growing increasingly concerned at what officials are describing as an outbreak of "nuclear allergy" among its Western allies — a spreading aversion to almost any kind of involvement with American nuclear weapons.

Pentagon and State Department officials were reported yesterday to be trying to formulate a new policy to deal with the phenomenon in a way that would both reassure the allies and hold them to their existing nuclear commitments.

The first move took the form of a telegram sent to U.S. embassies abroad on Tuesday, intended to reassure the allies that they would be fully involved in nuclear decisions affecting them. The message reiterated that the deployment of U.S. nuclear weapons overseas would be "decided in conformity with NATO defence plans and in agreement with the states directly concerned" according to an extract published in yesterday's New York Times.

The telegram was reported to have been in response to recent disclosures of long-standing

U.S. contingency plans for the deployment of nuclear depth charges in Canada, Iceland, Bermuda and Puerto Rico in the event of a crisis. The plans were apparently unknown to the countries concerned.

While the Administration has stressed that the Pentagon has no advance presidential authority to deploy the weapons, which would also require approval by the other governments in the countries concerned.

The Administration yesterday also continued that there were contingency plans for deploying nuclear weapons in the Azores, the Philippines, Spain and the British Island of Diego Garcia in the Indian Ocean.

Washington's anxiety has been heightened by New Zealand's policy of refusing entry to nuclear-powered ships and those capable of carrying nuclear weapons, which caused the cancellation of Anzac naval exercises earlier this month.

Under the new U.S. policy, Washington would be tough in demanding that the allies not distance themselves from American and allied nuclear

operations, the officials said. While the Administration has said that it does not intend to punish New Zealand for its anti-nuclear policy, it has made it clear that the country can no longer claim preferential treatment as a loyal ally.

In one of the first consequences of the revised attitude towards New Zealand, the Administration was reported yesterday to be considering releasing low-priced surplus dairy products onto the world market. In the past, pressure for the agriculture department to unload some of the U.S. dairy stockpiles has been overruled so as not to hurt New Zealand.

U.S. officials believe that the anti-nuclear sentiment in allied countries is due to a combination of factors including the environmental movement, Soviet influence and the increasing belief that countries can have American military protection without the nuclear consequences. Other experts, however, have argued that the "allergy" is also the result of fears that the Reagan Administration does not fully appreciate the dangers of nuclear weapons.

Mr Fowler and Mr Stein also stated that the prospects of continued high budget deficits is a major threat to reducing inflation.

## Pentagon seeks sharp rise in secret funds

THE PENTAGON has asked Congress for a nearly 10-fold increase in "black" (secret) budget funding for its new stealth cruise missile next year, according to figures from a private research group. Reuters reports from Washington.

The Centre for Defence Information, an independent group often critical of military spending, said it estimated funding requests for the missile, designed to be invisible to enemy radar, at \$202m (£66m) in 1986 and \$242m (£75m) in 1987. This year's figure is \$75.5m.

The money is part of what is known as the Pentagon's "black budget" — funds known only to a few select Congressmen.

Robert Mauthner writes: U.S. officials in London said the newspaper report that the U.S. was considering a "mini-version" of the Star Wars anti-missile defence plan for Western Europe failed to take into account the long-term nature of the Strategic Defence Initiative (SDI). SDI was a research programme and speculation about its deployment was therefore premature by a number of years.

The Ministry of Defence yesterday denied that American officials had met Government ministers in London to discuss a "mini-defence" system to be based in Europe. A report from London.

Under Mr Reagan's original plan, which he hopes will ultimately make nuclear weapons

## Pressure mounts for early introduction of Star Wars

BY OUR U.S. EDITOR

THE WHITE HOUSE was yesterday reported to be resisting mounting pressure from within the Administration and the U.S. military to start introducing Star Wars technology earlier than originally envisaged under President Reagan's long-term plan for a strategic defence system against incoming Soviet missiles.

With technical research progressing faster than expected, some sectors of the U.S. Government were urging that the technology could start to be applied in a limited fashion to projects such as the land-based defence of U.S. missile silos or a "mini-defence" in Western Europe, the Washington Post reported.

The "mini-defence" scheme envisaged by officials would protect command centres, ports and airfields in Western Europe against shorter-range Soviet tactical missiles. In the U.S. the technology would be used to defend some existing Minuteman intercontinental missile sites or future sites for the new MX missile.

U.S. officials said, however, that the White House did not want to make early commitments to pursuing such specific developments and would rather wait until research on the overall project was further advanced.

Under Mr Reagan's original plan, which he hopes will ultimately make nuclear weapons

## Shultz condemns envoy's 'slur' on career diplomats

MR GEORGE SHULTZ, U.S. Secretary of State, and the Union of Career Diplomats have condemned a U.S. ambassador's assertion that the U.S. Foreign Service "takes the guts (courage)" out of its employees, AP reports from Washington.

Mr Evan G. Galbraith, the ambassador to France and a Reagan "political appointee", caused a stir on Wednesday when he declared that political appointees make better ambassadors than career diplomats.

"When he says it takes the guts out of people, somebody ought to tell him he's wrong," an angry Mr Shultz said in an interview with Voice of America.

The American Foreign Ser-

vice Association, which represents the nation's 3,700 career diplomats, said the ambassador's "gratuitous insults" of the very people who have done their best to keep him (Galbraith) and by extension the U.S. out of trouble over the past several years.

Mr Galbraith's remarks, published Wednesday in the New York Times, touched off a con- tentional resentment career officers have toward political appointees.

There's something about the Foreign Service that takes the guts out of people," Mr Galbraith, who is leaving his post in July, was quoted as saying in the article. "The tendency is to avoid confronting an issue."

## Reagan 'has not conquered inflation yet'

A BIPARTISAN group of former government officials says it is too soon for President Ronald Reagan to declare he has conquered inflation. AP reports from Washington.

"The reduction of inflation to the neighbourhood of 4 per cent is in no sense a victory," said a statement issued yesterday by Mr Henry H. Fowler, Treasury Secretary under President Jimmy Carter, and Mr Herbert Stein, chairman of President Richard Nixon's Council of Economic Advisors.

They are co-chairmen of the Committee to Fight Inflation, a bipartisan group of 24 former government officials formed in 1980.

In his budget message to Congress on February 4, Mr Reagan noted that consumer prices in 1984 rose 4 per cent, said. "Inflation remains well under control."

Two days later, in his State of the Union address, the President said: "The best way to reduce (budget) deficits is through growth."

Mr Fowler and Mr Stein also stated that the prospects of continued high budget deficits is a major threat to reducing inflation.

The river of federal red ink, now running at more than \$200bn (£185.4bn) a year, could force the Government to deal with the debt through inflationary policies, such as simply printing more money to cover the shortfall, the analysts said.

"This possibility represents the ultimate inflationary threat inherent in the federal deficit and it alone would warrant a strenuous effort to bring the budget under control," Mr Fowler said.

A 4 per cent inflation rate appears low compared to the rates in the 1970s, which ranged as high as 12.3 per cent in 1979, they said. But: "It is well above the average rate of 1.5 per cent in the 1950s and 1960s."

The analysts said a continued 4 per cent inflation rate could seriously damage the economy.

## Argentine wage talks collapse

BY JIMMY BURNS IN BUENOS AIRES

THE ARGENTINE Government's attempts to secure broad political support for its anti-inflation strategy were facing collapse yesterday after talks with labour and business leaders failed to produce agreement on a price and incomes policy.

Leaders of the main trade union organisation, the Peronist-controlled Confederation of Labour (CGT), walked out of the talks on Wednesday night after rejecting the wage guidelines for this month set by the Government for the private and public sectors.

Labour leaders have been pressing for a 24 per cent increase against the 14 per cent offered by the Government.

The additional 10 per cent demanded by the unions is the retroactive readjustment figure between the officially decreed wage increase in January and the actual inflation rate for that month. The consumer price index showed an increase of over 24 per cent in January, 10 percentage points above the target figure.

The unions' wage claim has been accepted in principle by the main employers' federation, the Union Industrial Argentina (UIA), but on the condition that their prices above the 12 per cent monthly increase set by the Government. Argentine businessmen claim that Government price controls established

last year have eaten into their company finances.

The Government's resistance to the claims of labour and business stems from the fear that unless there is restraint on prices and incomes, Argentina is running the risk of getting caught in a dangerous inflationary spiral that could seriously undermine the country's commitment to the International Monetary Fund.

In the agreement with the Fund initiated in September, the Government pledged to bring inflation down to 800 per cent by the end of 1985. It has since virtually accepted the impossibility of reaching that target given the background of an annual inflation rate of about 700 per cent.

NOTICE OF REDEMPTION  
to the holders of Debentures payable in American Currency  
of five issue designated

8 3/4% Sinking Fund Debentures due March 15, 1986, Series B5  
(herein called "Debentures") of the

## QUEBEC HYDRO-ELECTRIC COMMISSION

CANADA

PUBLIC NOTICE IS HEREBY GIVEN that the Quebec Hydro-Electric Commission intends to loan and will redeem for SINKING FUND PURPOSES on March 15, 1985 pursuant to the provisions of the Debentures, the following debentures as indicated, of the above-mentioned issue, at 100% principal amount plus accrued interest to the redemption date, namely:

26	880	1584	2658	4227	4870	6529	7556	9663	10045	10570	11543	12786	13982	15294	18185
27	891	1590	2659	4228	4871	6530	7557	9664	10046	10571	11544	12787	13983	15295	18186
28	892	1591	2660	4229	4872	6531	7558	9665	10047	10572	11545	12788	13984	15296	18187
29	893	1592	2661	4230	4873	6532	7559	9666	10048	10573	11546	12789	13985	15297	18188
30	894	1593	2662	4231	4874	6533	7560	9667	10049	10574	11547	12790	13986	15298	18189
31	895	1594	2663	4232	4875	6534	7561	9668	10050	10575	11548	12791	13987	15299	18190
32	896	1595	2664	4233	4876	6535	7562	9669	10051	10576	11549	12792	13988	15300	18191
33	897	1596	2665	4234	4877	6536	7563	9670	10052	10577	11550	12793	13989	15301	18192
34	898	1597	2666	4235	4878	6537	7564	9671	10053	10578	11551	12794	13990	15302	18193
35	899	1598	2667	4236	4879	6538	7565	9672	10054	10579	11552	12795	13991	15303	18194
36	900	1599	2668	4237	4880	6539	7566	9673	10055	10580	11553	12796	13992	15304	18195
37	901	1600	2669	4238	4881	6540	7567	9674	10056	10581	11554	12797	13993	15305	18196
38	902	1601	2670	4239	4882	6541	7568	9675	10057	10582	11555	12798	13994	15306	18197
39	903	1602	2671	4240	4883	6542	7569	9676	10058	10583	11556	12799	13995	15307	18198
40	904	1603	2672	4241	4884	6543	7570	9677	10059	10584	11557	12800	13996	15308	18199
41	905	1604	2673	4242	4885	6544	7571	9678	10060	10585	11558	12801	13997	15309	18200
42	906	1605	2674	4243	4886	6545	7572	9679	10061	10586	11559	12802	13998	15310	18201
43	907	1606	2675	4244	4887	6546	7573	9680	10062	10587	11560	12803	13999	15311	18202
44	908	1607	2676	4245	4888	6547	7574	9681	10063	10588	11561	12804	14000	15312	18203
45	909	1608	2677	4246	4889	6548	7575	9682	10064	10589	11562	12805	14001	15313	18204
46	910	1609	2678	4247	4890	6549	7576	9683	10065	10590	11563	12806	14002	15314	18205
47	911	1610	2679	4248	4891	6550	7577	9684	10066	10591	11564	12807	14003	15315	18206
48	912	1611	2680	4249	4892	6551	7578	9685	10067	10592	11565	12808	14004	15316	18207
49	913	1612	2681	4250	4893	6552	7579	9686	10068	10593	11566	12809	14005	15317	18208
50	914	1613	2682	4251	4894	6553	7580	9687	10069	10594	11567	12810	14006	15318	18209
51	915	1614	2683	4252	4895	6554	7581	9688	10070	10595	11568	12811	14007	15319	18210
52	916	1615	2684	4253	4896	6555	7582	9689	10071	10596	11569	12812	14008	15320	18211
53	917	1616	2685	4254	4897	6556	7583	9690	10072	10597	11570	12813	14009	15321	18212
54	918	1617	2686	4255	4898	6557	7584	9691	10073	10598	11571	12814	14010	15322	18213
55	919	1618	2687	4256	4899	6558	7585	9692	10074	10599	11572	12815	14011	15323	18214
56	920	1619	2688	4257	4900	6559	7586	9693	10075	10600	11573	12816	14012	15324	18215
57	921	1620	2689	4258	4901	6560	7587	9694	10076	10601	11574	12817	14013	15325	18216
58	922	1621	2690	4259	4902	6561	7588	9695	10077	10602	11575	12818	14014	15326	18217
59	923	1622	2691	4260	4903	6562	7589	9696	10078	10603	11576	12819	14015	15327	18218
60	924	1623	2692	4261	4904	6563	7590	9697	10079	10604	11577	12820	14016	15328	18219
61	925	1624	2693	4262	4905	6564	7591	9698	10080	10605	11578	12821	14017	15329	18220
62	926	1625	2694	4263	4906	6565	7592	9699	10081	10606	11579	12822	14018	15330	18221
63	927	1626	2695	4264	4907	6566	7593	9700	10082	10607	11580	12823	14019	15331	18222
64	928	1627	2696	4265	4908	6567	7594	9701	10083	10608	11581	12824	14020	15332	18223
65	929	1628	2697	4266	4909	6568	7595	9702	10084	10609	11582	12825	14021	15333	18224
66	930	1629	2698	4267	4910	6569	7596	9703	10085	10610	11583	12826	14022	15334	18225
67	931	1630	2699	4268	4911	6570	7597	9704	10086	10611	11584	12827	14023	15335	18226
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70	934	1633	2702	4271	4914	6573	7600	9707	10089	10614	11587	12830	14026	15338	18229
71	935	1634	2703	4272	4915	6574	7601	9708	10090	10615	11588	12831	14027	15339	18230
72	936	1635	2704	4273	4916	6575	7602	9709	10091	10616	11589	12832	14028	15340	18231
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75	939	1638	2707	4276	4919	6578	7605	9712	10094	10619	11592	12835	14031	15343	18234
76	940	1639	2708	4277	4920	6579	7606	9713	10095	10620	11593	12836	14032	15344	18235
77	941	1640	2709	4278	4921	6580	7607	9714	10096	10621	11594	12837	14033	15345	18236
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81	945	1644	2713	4282	4925	6584	7611	9718	10100	10625	11598	12841	14037	15349	18240
82	946	1645	2714	4283	4926	6585	7612	9719	10101	10626	11599	12842	14038	15350	18241
83	947	1646	2715	4284	4927	6586	7613	9720	10102	10627	11600	12843	14039	15351	18242
84	948	1647	2716	4285	4928	6587	7614	9721	10103	10628	11601	12844	14040	15352	18243
85	949	1648	2717	4286	4929	6588	7615	9722	10104	10629	11602	12845	14041	15353	18244
86	950	1649	2718	4287	4930	6589	7616	9723	10105	10630	11603	12846	14042	15354	18245
87	951	1650	2719	4288	4931	6590	7617	9724	10106	10631	11604	12847	14043	15355	18246
88	952	1651	2720	4289	4932	6591	7618	9725	10107	10632	11605	12848	14044	15356	18247
89	953	1652	2721	4290	4933	6592	7619	9726	10108	10633	11606	12849	14045	15357	18248
90	954	1653	2722	4291	4934	6593	7620	9727	10109	10634	11607	12850	14046	15358	18249
91	955	1654	2723	4292	4935	6594	7621	9728	10110	10635	11608	12851	14047	15359	18250
92	956	1655	2724	4293	4936	6595	7622	9729	10111	10636	11609	12852	14048	15360	18251
93	957	1656	2725	4294	4937	6596	7623	9730	10112	10637	11610	12853	14049	15361	18252
94	958	1657	2726	4295	4938	6597	7624	9731	10113	10638	11611	12854	14050	15362	18253
95	959	1658	2727	4296	4939	6598	7625	9732	10114	10639	11612	12855	14051	15363	18254
96	960	1659	2728	4297	4940	6599	7626	9733	10115	10640	11613	12856	14052	15364	18255
97	961	1660	2729	4298	4941	6600	7627	9734	10116	10641	11614	12857	14053	15365	18256
98	962	1661	2730	4299	4942	6601	7628	9735	10117	10642	11615	12858	14054	15366	18257
99	963	1662	2731	4300	4943	6602	7629	9736	10118	10643	11616	12859	14055	15367	18258
100	964	1663	2732	4301	4944	6603	7630	9737	10119	10644	11617	12860	14056	15368	18259



## WORLD TRADE NEWS

## French banks urge Thomson to start making 'smart' card

BY DAVID MARSH IN PARIS

THOMSON, the French electronics group, could enter an expanding market to produce sophisticated electronic "smart" cards for financial transactions as a result of pressure by French banks to widen the number of suppliers.

The banks are due to decide next week on the first large-scale order for the micro-processor-containing cards, at present manufactured mainly by Bull, the nationalised French computer group and Philips of the Netherlands.

The banks' decision, to order up to 2.5m cards for dispersal in four regions of France, has been keenly awaited in view of the large domestic and foreign orders expected for smart card technology in coming years.

Vica, the international credit card organisation, has just decided along with the French Carte Bleue network and Bank of America to launch a study of the possibilities of smart card use in the U.S.

The rival international card group, Mastercard, meanwhile, has been in contact with Casio of Japan about possibly adopting a rival Japanese smart card system.

The smart card—a small piece of plastic with the same dimensions as ordinary credit cards—contains a one-chip in-built microcomputer which executes programs and stores information. This allows applications in a variety of areas including cashless shopping and other financial transactions.

## Exim Bank seeks loan change

BY NANCY DUNNE IN WASHINGTON

THE U.S. Export-Import Bank has launched a campaign for support within a sceptical American business community for proposals to eliminate all direct lending from its arsenal of export financing weapons.

In place of the lending programme Mr William Draper, the Eximbank chairman, has convinced administration budget cutters to allow the bank to spend \$136m from its own resources to subsidise commercial rates to the minimum level agreed on with the Organisation for Economic Cooperation and Development.

The bank would also increase its credit guarantees from \$10bn in fiscal 1985 to \$12bn in fiscal 1986.

In meetings with exporters and manufacturers Mr Draper is insisting that the bank "hasn't lost any muscle at all" through the new scheme called "J-Match." He says the \$136m in subsidies will support \$1.8bn in export financing during fiscal 1986.

Eximbank has \$3.8m budgeted for direct lending in 1985 and the business community, although supporting the effort to reduce the budget deficit, seems unlikely to swallow the programme whole.

## Car quotas 'cost U.S. consumers \$16bn'

By Stewart Fleming in Washington

The four-year programme of voluntary restraints on Japanese car exports to the U.S. has cost American consumers almost \$16bn (\$14.4bn) in higher car prices according to a study of the car quota system.

The study was prepared by the International Trade Commission, the Government agency responsible for the application of U.S. trade laws.

The report, prepared for the House of Representatives Ways and Means Committee, accuses dealers of intensifying the controversy about whether the quotas should be renewed for a fifth year when they expire at the end of March.

**Renewal**

The Reagan Administration, which is pressing Japan for liberalisation of key domestic markets to help stimulate U.S. exports to Japan, is in the midst of an internal policy debate about the renewal of the car quotas.

The ITC says that prices of both domestic and Japanese cars, new as well as second hand, have been higher as a result of the constraints put on Japanese car imports.

It also supports the argument that the profitability of Japanese car manufacturers has been increased in other ways as a result of the quotas, in particular as a result of a shift in the mix of cars being exported to the U.S. in the direction of more expensive, luxury vehicles.

**Efficient**

The report, which makes no policy recommendations but which seems to strengthen the case that the U.S. is losing more than it is gaining from the quotas, also says that the U.S. car industry has become more efficient since the quotas were imposed.

But it estimates that in the past year, if quotas had not been in place, Japan would have been able to sell almost 1m more vehicles in the U.S. The quotas limit Japanese car sales to around 1.3m units.

## Tony Walker looks at international bidders for a power plant deal

## Egyptian nuclear race enters last lap

WEST GERMAN business and economic forces are building up their efforts this weekend to win the contract race against interests for Egypt's first nuclear reactor.

The German effort, which takes place after a strong bid by the French, is being spearheaded by the visit of Herr Martin Bangemann, the German Economy Minister.

Herr Bangemann will, no doubt, convey the first-hand news to Egyptian officials of the recent Cabinet approval of a DM 20m (£57m) credit facility to be provided by the Hermes export credit agency to support the projected bid by Kraftwerk Union (KWU).

The company is on an effective short list of three for the contract to build the Arab world's potentially first functioning nuclear reactor.

The other bidders are Westinghouse of the U.S. with Mitsubishi Heavy Industries of Japan and Framatome of France at the head of a Franco-Italian consortium. All contenders are receiving support from their respective government agencies as talks with Egypt's nuclear power plants authority, NPPA, enter a final phase.

Hermes' support for KWU significantly improves the

chances of the West German contender whose proposal on price, at least, is the most competitive. Adding weight to the KWU bid against Westinghouse is that Hermes credit-backing is approximately double that offered by the U.S. Eximbank of up to \$300m.

KWU and Westinghouse are proposing single 1,000 Mw pressurised water reactors (PWR) at a cost respectively of about \$1.1bn and \$1.5bn. Westinghouse is paying trouble remaining price competitive partly because of the strong U.S. dollar.

The Framatome-led consortium with Italy's Ansaldo group is offering twin 1,000 Mw PWRs at a cost of about \$2.5bn, with credit backing from French and Italian authorities of about \$1.5bn.

After months of manoeuvring, it appears Egypt is finally heading towards a decision in favour of nuclear energy.

Mohamed Maher Abaza, Egypt's Electricity Minister, who has been predicting approval of the first nuclear reactor for more than a year, said last week that a committee

established to review the options would decide in May.

In the meantime, the contenders will go through a second round of technical clarification talks next month. The NPPA is to make a recommendation based on those discussions and a review of written material to a high-level Government committee which would issue a letter of intent.

The first round of clarification talks were held in December. Dr Kurt Pfeiffer, KWU's Cairo representative, said his company was now discussing with partners in the turnkey project, including companies from Austria and Switzerland, final bidding details for the March talks.

Hermes approval, he said, had come "just at the right time" for KWU, which is also a final contender for a nuclear power plant in Turkey and has several projects underway in South America.

Alexandria, was a bad investment because of artificially low Egyptian electricity tariffs.

Egypt's nuclear programme envisages construction of eight units by the year 2005 at an estimated cost of some \$36bn. Foreign experts believe the Egyptian programme to be impossibly ambitious and say it is unlikely the first reactor would be in service much before the mid-1990s.

But the strong demand for electric power—electricity use is growing at about 10 per cent a year—and increasing domestic oil consumption make it almost imperative that new energy sources be tapped.

Egypt's special fund from oil revenues for a nuclear industry stands at more than \$700m which, when matched with either the Hermes or French-Italian export credits, would be sufficient for what would be the country's most ambitious engineering project since the construction of the Aswan high dam in the 1960s.

Executives of nuclear companies involved in bidding would be surprised if the final stages of negotiations proceed smoothly and a decision is announced in May. As one said: "It's a long race... to my mind, it is going to be a marathon."

## Alfa-Laval wins order for world's largest dairy

By Kevin Done, Nordic Correspondent in Stockholm

ALFA-LAVAL, the Swedish process engineering and farm equipment group, has won an order from the Soviet Union for the world's largest dairy in a contract worth around SKr 200m.

The dairy will be located at Lianovovo close to Moscow. Work will start after the summer and is due to be completed during 1987. The plant will have a capacity for producing 1.2m litres of milk a day.

The deal was concluded during a visit to Moscow by Mr Mats Hellström, Swedish Foreign Trade Minister.

Sweden is running a large deficit in its trade with the Soviet Union, and the volume of its exports to the USSR has been falling since the end of the 1970s.

Swedish exports in 1983 totalled only SKr 2.2bn, while imports from the Soviet Union—chiefly crude oil and oil products—totalled SKr 7.3bn.

Relations between Stockholm and Moscow have been strained as a result of repeated Soviet violations of both Swedish airspace and territorial waters, but the Swedish Government is keen to improve contacts with Moscow and expand trade.

Mr Hellström is the second Swedish minister to visit Moscow since the autumn.

He has signed a protocol on export credits this week during the visit in which the Soviet Union has for the first time formally declared its interest in credits from Sweden in currencies other than the Swedish Krona, where interest rates are a handicap for Swedish exporters.

Negotiations on an export credit agreement between the two countries are to be continued in Stockholm next month.

Sweden has also signed a treaty with Moscow aimed at increasing its cross-border trade with the north-west region of the Soviet Union.

Swedish companies can now negotiate directly with the foreign trade organisation Leninforg in Leningrad bypassing Moscow in products such as consumer goods, building materials, food and textiles, particularly for sale to the Murmansk region.

## U.S. warned on hi-tech controls

BY CHRISTIAN TYLER, TRADE EDITOR

STRICT U.S. controls on the export of American technology could hamper European and Japanese collaboration in the U.S. space station project, a British MP claimed yesterday.

Mr Spencer Batiste, secretary of the House of Commons space, technology committee, said the Pentagon's fear of technology "leaks" to the Soviet bloc was seen by the 11-nation European Space Agency as one of the biggest problems.

Mr Batiste, Conservative MP for Elmet, Leeds, said export controls operated by the U.S. Department of Commerce but supervised by the Pentagon, could greatly restrict the transfer of American know-how to its partners in the project.

The U.S. National Aeronautics and Space Administration (Nasa) is keen to include European and Japanese technology and the funds that would go with it. But the Pentagon's determination to contain the spread of advanced U.S. tech-

nology to possible enemies has increased greatly under the present U.S. Administration.

Mr Batiste outlined the problem at a conference in London yesterday to discuss U.S. export control of computer equipment and the operation of the new list of allegedly strategic goods drawn up by Nato countries and Japan.

Mr Batiste said the extra-territorial reach of U.S. export laws could also present a problem for Britain's Alvey programme, the Government-backed drive to develop British expertise in the so-called fifth generation of computers.

A number of U.S. companies in Britain were joining the Alvey programme. That raised the question whether the U.S. would challenge Britain's right to use freely the results of research in which some U.S. technology had been involved.

Mr Batiste claimed that it was a widely-held view in Europe that the U.S. had

greatly exaggerated the strategic threat and had presented "highly misleading" statistics in the last round of Nato negotiations.

Mr Paddy Ashdown, Liberal MP for Yeovil, told the conference that the Nato committee's deliberations should be opened to national parliaments and to industry.

All non-military items should be removed from the list, export licensing approval should be speeded up, and national discretion should be clarified.

The West European countries formally accepted President Reagan's invitation to join the orbiting space station project at a ministerial meeting in Rome at the end of January.

If their part of the project is approved, the European agency could spend \$2bn (£1.85bn) over the 10 years on top of the \$6bn committed by the U.S.

## Lubricant sales in Europe '£1bn a year'

By Maurice Samuelson

SALES of industrial lubricants in the major European countries exceed £1bn a year, with more sophisticated products gaining ground despite the fall in volume.

This emerges from an encyclopaedic study of the markets for specialised industrial lubricants in seven European countries.

The study, selling at £18,000 a copy, was carried out by Industrial Market Research (IMR), part of the London-based AGB Research Group.

The report, which excludes oils used in the transport sectors, looks at the market for industrial lubricants in West Germany, France, the UK, Italy, Sweden, the Netherlands and Belgium.

The Market for Industrial Lubricants, eight volumes, (IMR, Ken Bridge House, Ken Bridge Road, Brentford, Middlesex TW8 0ED); £18,000.

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## UK NEWS

## UNCERTAINTY OVER BONN'S EMISSION CONTROL LAWS LEADS TO DROP IN DOMESTIC ORDERS

## Germans to boost car sales in Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE SHARP downturn in car sales in West Germany threatens to spill over into Britain and end an uneasy truce in the price war which seems to have been declared by the main protagonists, Ford and General Motors, the Vauxhall-Opel group.

Uncertainty in Germany about the Government's intentions to impose emission controls on cars have led to a big drop in orders that manufacturers are attempting to compensate by increasing exports to other European markets.

For example, BMW's UK subsidiary has changed its tactics for 1985 and aims to boost sales by nearly 20 per cent from 25,800 to 30,000 cars. Previously the year was to have

been one of consolidation because there was no more output to be squeezed from the German factories.

Mr Paul Layzell, managing director of BMW (GB) says the fall in demand in Germany enabled the company to change its mind about providing Britain with more cars.

The Volkswagen-Audi group has also been putting pressure on its independent UK importer, part of the Lombaro group, to take more cars this year. However, VAG (UK) has resisted because it feels the current high interest rates will continue for some time and depress car sales in Britain.

Ford and General Motors are also

big importers from Germany but they are being carefully monitored by the UK Department of Trade and Industry because they have promised to increase the number of British-built cars among those they sell in the UK.

Ford and GM have both recently moved away from the highly aggressive marketing tactics which helped to turn the British car market into one of the most competitive in the world.

There is increasing evidence that the U.S.-owned groups have switched the emphasis slightly from achieving very high volumes towards improving margins of profit.

Ford has been increasing its list prices at twice the rate of inflation—there was a 3.95 per cent increase on February 1 which followed one of 3.7 per cent last August.

GM, which held back for two months last year before following Ford's price lead, stepped in very quickly with a 4.1 per cent increase on Monday this week. This means that GM has put up car prices by 7.83 per cent since October 18, in line with Ford's 7.9 per cent since August.

Ford still insists, however, that it wants to keep its UK market share within sight of 30 per cent (it was 27.83 per cent last year) while Mr John Fleming, Vauxhall's chair-

man, maintains that his prime objective is to achieve sales of 315,000 cars and an 18 per cent market share in 1985 (against 16.17 per cent last year).

Every one of BL's commercial vehicle production companies suffered a substantial fall in output last year.

This enabled Ford to increase its lead as the major producer in the UK, even though Ford's output slipped slightly again in 1984.

General Motors' Bedford subsidiary also contributed to the general downturn in commercial vehicle production which in 1984 fell to the lowest level for 35 years.

## COMMERCIAL VEHICLE PRODUCTION

	1983	1984
BL		
Austin Rover	25,447	18,039
Land Rover	30,093	25,804
Freight Rover	14,152	16,843
Leyland	12,032	10,202
Total BL	81,724	70,888
Ford	96,443	94,211
General Motors (Bedford)	81,478	47,072
Reliant	214	178
Foden	1,336	1,478
Metzler Dennis	488	578
Metzler-Cammell-Weyman	702	494
Scammell Truck Industries (Dodge/Renault)	4,707	4,770
Scammell Atkinson	1,284	1,845
Others	450	220
Total	244,514	224,825

Source: Society of Motor Manufacturers and Traders

## Notice of Redemption

## Corning International Corporation

8 1/2% Guaranteed Sinking Fund Debentures Due March 15, 1986

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of March 15, 1971, under which the above designated Debentures are issued, \$2,038,000 aggregate principal amount of such Debentures have been drawn by for redemption on March 15, 1985 (hereinafter referred to as the "redemption date") through the operation of the sinking fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to the date fixed for redemption as follows:

Debentures in coupon form of \$1,000 denomination and bearing the following distinctive numbers with Profit Letter M:

4439 8986	9672 10366	12242 14484	15864 16596	17088 17496	18211 18542	19228 19446	19713
18 4442 8988	9674 10368	12244 14486	15866 16598	17090 17498	18213 18544	19230 19448	19715
21 4445 8991	9677 10371	12247 14489	15869 16601	17093 17501	18216 18547	19233 19451	19718
24 4448 8994	9680 10374	12250 14492	15872 16604	17096 17504	18219 18550	19236 19454	19721
27 4451 8997	9683 10377	12253 14495	15875 16607	17100 17507	18222 18553	19239 19457	19724
30 4454 9000	9686 10380	12256 14498	15878 16610	17104 17510	18225 18556	19242 19460	19727
33 4457 9003	9689 10383	12259 14501	15881 16613	17108 17513	18228 18559	19245 19463	19730
36 4460 9006	9692 10386	12262 14504	15884 16616	17112 17516	18231 18562	19248 19466	19733
39 4463 9009	9695 10389	12265 14507	15887 16619	17116 17519	18234 18565	19251 19469	19736
42 4466 9012	9698 10392	12268 14510	15890 16622	17120 17522	18237 18568	19254 19472	19739
45 4469 9015	9701 10395	12271 14513	15893 16625	17124 17525	18240 18571	19257 19475	19742
48 4472 9018	9704 10398	12274 14516	15896 16628	17128 17528	18243 18574	19260 19478	19745
51 4475 9021	9707 10401	12277 14519	15899 16631	17132 17531	18246 18577	19263 19481	19748
54 4478 9024	9710 10404	12280 14522	15902 16634	17136 17534	18249 18580	19266 19484	19751
57 4481 9027	9713 10407	12283 14525	15905 16637	17140 17537	18252 18583	19269 19487	19754
60 4484 9030	9716 10410	12286 14528	15908 16640	17144 17540	18255 18586	19272 19490	19757
63 4487 9033	9719 10413	12289 14531	15911 16643	17148 17543	18258 18589	19275 19493	19760
66 4490 9036	9722 10416	12292 14534	15914 16646	17152 17546	18261 18592	19278 19496	19763
69 4493 9039	9725 10419	12295 14537	15917 16649	17156 17549	18264 18595	19281 19499	19766
72 4496 9042	9728 10422	12298 14540	15920 16652	17160 17552	18267 18598	19284 19502	19769
75 4499 9045	9731 10425	12301 14543	15923 16655	17164 17555	18270 18601	19287 19505	19772
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156 4580 9126	9812 10506	12382 14624	16004 16736	17272 17636	18351 18682	19368 19586	19853
159 4583 9129	9815 10509	12385 14627	16007 16739	17276 17639	18354 18685	19371 19589	19856
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189 4613 9159	9845 10539	12415 14657	16037 16769	17316 17669	18384 18715	19401 19619	19886
192 4616 9162	9848 10542	12418 14660	16040 16772	17320 17672	18387 18718	19404 19622	19889
195 4619 9165	9851 10545	12421 14663	16043 16775	17324 17675	18390 18721	19407 19625	19892
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237 4661 9207	9893 10587	12463 14705	16085 16817	17380 17717	18432 18763	19449 19667	19934
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## UK NEWS-INDUSTRY

## The ship-repair yard that came back from the dead

By Walter Ellis

MIDDLE DOCKS, South Shields, a wind-blasted place in winter. The February gales, gusting off the North Sea, are biting. Grey waves, laced with white, crash against the breakwaters.

Bleak, but not miserable. For in Middle Docks today, 1,200 men who two years ago expected shortly to take their place in the North-East's swelling dole queue are instead clocking in regular eight-hour shifts, plus overtime, at Tyne Shiprepair.

Order books and all available dry docks are full to capacity—so much so that the yard has recently to opt out of tendering for a valuable naval contract—and, with the management expecting 1984-85 profits in excess of £200,000, many of the workforce are looking forward eagerly to their first annual bonus.

What is most remarkable about Tyne Shiprepair is that it has come back from the dead. Moreover, it has done so in private hands. As part of the state-owned British Shipbuilders the yard lost £41m between 1977-83 and was scheduled for closure, with the loss of all hands. It was then that a small group of senior managers stepped in to organise a buy-

out. Just 12 months later, turnover was up to between £18m and £20m, and the numbers doubled.

The achievement has not gone unrecognised in high places. Last week in the Commons, the Prime Minister responded enthusiastically to a shamesome "feed" from Mr John Stokes, Conservative MP for Halesowen and Stourbridge, in the far-off West Midlands.

Was there not a moral for us all in what had happened in South Shields? Mr Stokes wanted to know.

Mrs Thatcher evidently thought there was. "I congratulate the Tyne Shiprepair company on its excellent first year," she said. "It took 900 people on to its payroll. It has done extremely well under the spur of privatisation and has now 1,200 on its payroll. Success and privatisation create genuine jobs."

But if it all sounds to have been an easy, straightforward exercise on the dock, Mr Bill Burns, managing director, insists it was not.

"When we first took over the yard, there wasn't a ship to be seen on the dock. It took us three weeks to obtain our first contract. We had 500 men sweeping the yard, trying to

Two years ago Middle Docks on Tyneside was due to close. Senior managers led by Bill Burns (right) organised a buy-out.

Now the workforce has doubled and the order books are so full that the yard has had to opt out of tendering for a recent naval contract.



began to get orders, it took us five months to consolidate. It was a tough time for all of us." At the time of the takeover, employees were offered two alternatives. Either they could opt for redundancy, in which case they were given cash awards averaging £5,000, or they could stay on with the new owners with a one-year guarantee of work and a share in any profits made.

Of the 1,000 men still em-

ployed by British Shipbuilders at the time, half took the money. The others accepted the risks ahead. Those who left were told that, even if things picked up, they would not be taken on again on a full-time basis. The management felt it owed something to those who had chosen to remain, and casual shifts are now a normal feature of work for the majority at Tyne Shiprepair. What is significant, however, is that the yard now provides work for more men than it did during

the last year under the BS banner. In the blacksmiths' shop, Mr Henry Brennan points out what he regards as the logic of the situation. "We're bound to this work. It's the sort of trade you can't really move away from. There's a lot of men around here that don't have a job at all." This sort of flexibility—which the management is careful not to treat as weakness—is also reflected in working practices. Mr Burns is full of praise for

the co-operation shown by the unions and the workforce in cutting through the demarcation lines which for generations have bedevilled shipbuilding.

"Demarcation? That's not a word we use round here any more," says Mr Bill Shaw, the production manager. "Our men have shown a willingness to make things work. We don't go and grab a welder and tell him, right, now you're a shipwright. But we could. We're sensible about it. We don't abuse the flexibility, and neither do the unions. The result is, we don't get strikes or the talk of strikes. There hasn't been a strike here since Day One."

One of the key shop stewards, Mr Lance Price, of the Boiler-makers, agrees. He was originally opposed to privatisation and remains against it in principle. But he admits that the management, so far, has kept to every one of its promises and is prepared to see further flexibility develop.

"We will still protect our jobs," he says. "But we're prepared to help each other out now more than in the past. We realise that if the yard doesn't make a profit, we're finished."

Once the annual report is published, probably in early April, two-thirds of the company's profits will be distributed

among the full-time workforce as a bonus. That should average around £250 a man. The rest of the earnings will be invested.

Next year, when profits are expected to be higher, the proportions will be one-third to the workers, one-third to shareholders (in effect, Mr Burns, Mr Mike Abbotts, his deputy, and six of their junior colleagues) and one-third to the company.

The Burns-Abbotts team is clearly crucial to the success of Tyne Shiprepair. Within the British Shipbuilders set-up at Tyne Shiprepair, they were respectively finance director and industrial relations director, but they claim that their style was frequently ignored by the BS central management, so that vital reforms were left on the drawing board.

"BS always said it was impossible to plan short-cycle work, like ship-repairing. Now we have proved them wrong," says Mr Abbotts. "We plan ahead and give men jobs in relation to a disciplined plan. The fact that long-term contracts were neglected while men were shifted on to short-term work was an unmitigated disaster for us under BS. Long-term contracts became just 'hospital ships'—labour exchanges for the workforce."

Other changes at management level centred on computerisation and a drive for improved quality control, especially vital for Ministry of Defence work that came South Shields way following the decision to close the naval dock yards at Chatham and Devonport. Pleasing the navy is important. There are three naval ships currently in dry dock, including the Sir Tristram, bombed veteran of the Falklands war, and a Leander-class frigate, the Porpoise. Naval work is expected to take up one-third of dock capacity in future, and is a vital element in the new blend.

Commercial work, though, remains more vital still. In spite of the continuing recession in shipping, Tyne Shiprepair this month signed its 100th repair contract since going private. Much of the interest comes from the North Sea sector, where the yard, with its 1,200 men, has secured regular customers.

The company is wedded to success. It is also wedded to those 500 workers who stayed on full time and took a real risk with their futures. For the moment, British's biggest ship repair yard seems to have found a formula that works.

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## APPOINTMENTS

## BP senior posts

Dr P. E. Lane, director of BP Exploration Company and chief executive of BP Petroleum Development (North West Europe), will retire on May 31. His successor will be Mr W. J. Saint, now chief executive of BP Petroleum Development (Overseas). Mr D. C. Harding, general manager of BP Petroleum Development, China branch, will return to London to succeed Mr Saint. Moving to China will be Dr G. V. Wood, who will be succeeded as general manager of the Indonesian branch by Mr J. Turnbull, currently project director of the Wyth Farm Development.

Mr Chris Collins has been named vice-president, European operations, for the home video division of MGM/UA. He was European director of finance and administration.

Mr Philip Davies, former managing director of Davies & Tate, has been appointed Managing Director of Davies & Tate Systems and now chairman of the DAVIES & TATE GROUP, has made three management changes. Mr Tony Davies replaces Mr Philip Davies as managing director of Davies & Tate. Mr Robert Reid is succeeded by Mr Bob Reid as sales director. Mr Reid was regional sales manager. Mr Chris Cole becomes managing director of Davies & Tate Installations. He was installations director.

RCT TOOLS has appointed Mr Glynis Blissett as managing director. This follows the resignation of Mr E. Harper, who has left the company to pursue other interests. Mr Blissett was previously managing director of RCT Tools prior to its acquisition by Bardsey.

MS INTERNATIONAL has appointed Mr D. Fyle as group administration director and company secretary. He had been group financial director since his appointment to the main board in July 1980. Mr M. O'Connell has been appointed to the main board as group financial director. He joined in 1980 from Thomson McEntock & Co. Mr V. Hopper has been appointed chief executive of the electrical engineering division, following the retirement of Mr F. Sayles. Mr Honour joined Laurence Scott in 1984 and was sales director of that company.

Lord Denman has been appointed a non-executive director of ARUNDELL HOUSE SECURITIES and its newly formed subsidiary Arundell House (City). His appointment follows the resignation of Mr Trevor Aldridge from the Arundell House board on his appointment as a Law Commissioner.

Mr Hugh Ashton has resigned from the board of BRITTON

ESTATE following his appointment to the board of HANSON TRUST.

The Industry Secretary has appointed Mr Ronald Halsead, chairman of the Beecham Group, to be the chairman of the INDUSTRIAL DEVELOPMENT ADVISORY BOARD. Mr Halsead succeeds Mr G. W. Mackworth Young, who died last year.

Brigadier Keith Halsead has been appointed director of THE BRITISH INSTITUTE OF IN-KEEPING. Formerly director of the Army Catering Corps, Mr Halsead will take up his new role in May, co-ordinating and administering the membership services of the B.I.I.

Professor Peter C. Moore has been elected president of the INSTITUTE OF ACTUARIES. Other officers elected for 1985-88 are: Mr R. B. Colbran, Mr R. D. Farley, Mr I. J. Martin, and Mr F. R. Wales, are vice-presidents. Mr T. G. Arlidge is treasurer and Mr E. J. Turvey and Mr N. H. Taylor honorary secretaries.

Mr Richard Parsons has been appointed to the board of TESCO STORES—principal operating subsidiary of Tesco—as director responsible for computer services. He was a director at Granada Group Services.

Mr James R. Diamond, vice-chairman of Beecham Pharmaceuticals, has been elected president of the Association of the British Pharmaceutical Industry (ABPI) from April 12 in succession to Mr Ronald Wing, chairman of Sanofi, UK. The ABPI has also elected two vice-presidents: Mr P. W. Canham, chairman of the pharmaceuticals division of Imperial Chemical Industries and Mr W. W. General, managing director of Roche Products. Mr W. J. Wilson, chairman and managing director of Pfizer, has been re-elected as a vice-president.

APPLIED COMPUTER TECHNIQUES (HOLDINGS) has appointed to its board Mr Simon Hunt as an executive director responsible for corporate planning. Mr S. Hunt has joined from East Marwick Mitchell and Co. Birmingham, where he was a senior partner responsible for corporate assignments. Mr Timothy is an executive director of Singer and Friedlander.

Mr Hugh Ashton has resigned from the board of BRITTON

## Midland House Mortgage Rate

Midland Bank announces that, with effect from Thursday 14th February 1985 its House Mortgage Rate increased by 1% to 13.5% per annum. APR 14.2%.



Midland Bank plc, 27 Patux, London EC2P 2BX



## TECHNOLOGY

EXTRUSION TECHNIQUES ALLOW THE MANUFACTURE OF NOVEL PRODUCTS

## How to squeeze sales out of snack foods

BY PETER MARSH

THE food industry is examining with renewed interest a 20-year-old technique to make products by hot extrusion. In the process, materials are cooked under pressure and then pushed out through a die at the end of a cylindrical barrel, much as toothpaste is squeezed out of a tube.

Several British research centres are examining the complex processes that take place inside a food extruder. Food companies hope that they will come up with ideas for novel products in areas such as snack foods, confectionery and breakfast cereals.

Extrusion is a widely used engineering process for the production of tubing and plastics. The main driving force in attempts to breathe new life into extrusion is the snack-food industry, one of the fastest growing sectors in the UK economy. Companies such as KP, Smiths and Golden Wonder (owned by United Biscuits), Nabisco and Imperial Tobacco account for sales of snack foods worth some £175m a year in the UK. General Mills, one of the largest US food groups, is hoping to win some of this market with the introduction of the granola bar—a mixture of cereals and natural sweeteners.

Sales of the products, which are based on ingredients such as potato flour and maize and do not include "traditional" snacks such as chips and nuts, are growing at an annual rate of about 4 per cent. Roughly 90 per cent of all such snack foods are made by extrusion techniques, according to Trevor Davies, senior marketing manager at KP.

Companies vie with each other in efforts to devise new kinds of snacks that often rely on technical developments in extrusion for consumer appeal. A case in point concerns Twirlers, a snack that has just gone into production at KP's factory in Ashby-de-la-Zouch, Leicestershire.

KP's engineers spent months of effort designing a set of about 30 dies for an extruder machine that turns out the product. Twirlers are twisted sticks made from potato flour. The flour and other ingredients are blended in an extruder and passed through nozzles in such a way that a twist is imparted. After this, the sticks are fried to give the final product.

Golden Wonder and Smiths use extrusion techniques in pro-



A few examples of products which rely on extrusion.

ducts such as Wotoks (based on maize) and a square-shaped form of crisp, which uses potato flour.

The shape of the dies through which the material is passed is all important. Different types of nozzles will give products with a distinctive character—for example containing holes or shaped like a ring. Among the other products made by KP that rely on extrusion are Allen Spacers, Cheesy Crunchies and Skips.

Rankin Hovis McDougall routinely makes with extruders a form of crisp bread called Crocottes, while recently the confectionery industry has started to explore the technique. Mars and Cadbury Schweppes have both invested in new extrusion machines to test the possibilities in novel forms of sweets.

At the Cambridge laboratories of Delagety, a big food company involved in additive production, milling and pet foods, engineers are examining the rheological properties of

materials produced by food extruders. The workers use video recorders and electron microscopes to investigate the changes in, for example, protein structure as flour/water mixtures are squeezed through the machinery.

Much of the development work takes place under wraps. The breakfast-cereals industry, which is a relative latecomer to extrusion techniques, is particularly tight-lipped.

Kellogg is widely believed to use extrusion in the production of its Start cereal at its Manchester factory, though the company refuses to divulge details. Viota, another big cereals company whose products are normally sold under the label of supermarkets such as Tesco and Sainsbury, says simply that it is watching developments.

In the next few months, the Co-operative Wholesale Society will begin cereals production at a factory in Shotton, North Wales. The company says it will use extrusion to make a

range of cereals such as corn flakes and rice-based products. Westbix has used extrusion machines for about five years in its Corby plant to make Farmhouse Bran, another cereal product. Output using six extruders can run to 100 tonnes a week.

The new interest in extrusion is the result partly of greater competition in the food industry that forces companies to think more deeply about product innovations. Further, new kinds of extruder have appeared in recent years that have extended the capabilities of food manufacturers.

"Cold" extrusion has been used in the food industry for decades. For example, pasta and sausages are made by pushing materials through nozzles.

About 20 years ago, food technologists started using extruders that apply shearing forces to the substance inside the barrel of the machine. One or more screw threads turn rapidly inside the hardware, pushing the ingredients toward

the end of the barrel and at the same time beating the materials by friction. The hardware is similar in principle to the extruders used to turn out plastics products through specially shaped dies.

More recently, companies have incorporated electric heating mechanisms inside the barrels to impart extra energy to the food in such a way that its structure is changed.

Machines made by Cresset Loire of France use induction heating while hardware sold by Baker Perkins of Britain and Werner Pfleiderer, a German company, rely on resistance heating. Other extruders for the food industry are made by Bühler of Switzerland, Schaeff of Germany and an Italian company called Mampini.

Baker Perkins, based in Peterborough, started selling its extruders three years ago and has so far sold 50, mainly abroad. The machine has two screws on separate shafts which turn at different speeds at up to 500 revs/min.

make high-fibre types of snack foods that combine nutrition with acceptability to the average consumer.

Researchers are also looking at the manufacture of "half-products" that are in the form of pellets. These can be stored or perhaps shipped in bulk around the world ready for final cooking at another location. The materials could be incorporated into other kinds of products such as pet foods. Production of such pellets could change the economics of snack-food manufacture.

Adaptations to manufacturing techniques for established products are also possible. Crisps, for instance, are normally made by frying slices of potato. The process relies on good-quality potatoes that are of standard shapes and not affected by frost damage. Extrusion methods that use mixtures of potato flour could replace the technique and reduce the reliance on perfect potatoes. Extrusion techniques could also be extended widely into the manufacture of confectionery, which are normally made by conventional cooking.

Shearing forces are applied to the materials in the barrel by sets of plates attached to the screw threads. The plates divide up the barrel into a number of different zones in each of which the temperature can be controlled by the heating circuits used in conjunction with water jackets.

The Baker Perkins hardware comes in a variety of sizes, which can turn out between 50 kg and 5 tonnes of material an hour and cost between £55,000 and £265,000.

Much of the complex chemistry that takes place in extruders as food mixtures are subjected to stress is less than fully understood. Several teams of researchers, including workers at the Flour Milling and Baking Research Association in Chorleywood and the Food Research Institute in Norwich, are trying to establish how the extrusion forces affect the nature of the products.

University groups at Reading and Nottingham are also involved with research.

EDITED BY ALAN CANE

## Furniture

## Product automation

VICKERS FURNITURE of Dartford, which has just launched its System E-90 range of office furniture, is to spend over £8m in the next year or two in automating the production plant that will turn out the new products.

The company has a leading European position in the office furniture market, which is tending to demand more and more variability as well as facilities for the accommodation of electronic office systems.

"We are really just makers of metal boxes," says managing director Mr R. G. Denton, but he indicated that in order to keep costs down to meet market demands, the company is turning to flexible manufacturing systems.

A new building will go up in Dartford to accommodate the new production systems and two leading UK consultants, Ingersoll Engineers and PA Consultants, are undertaking major studies.

Vickers' plans will not be disclosed in detail until later this year, but the company is known to be contemplating a robot paint line as well as its current paint painting plant—the idea is to be able to improve the finish and change the colour of items like filing cabinets at minimum cost and maximum convenience.

The company already uses robots to weld up the steel furniture components—a Hitachi unit that has been engineered by GEC-FAST. In addition, it has a £400,000 Salvagnini bending and punching machine and a pair of Amada turret presses. The idea will be to link up this and additional office equipment in a system controlled by a central computer which will also embrace materials requirement planning and order processing.

The company already uses a computer based planning system for customers' office projects, with access from remote terminals in six sales regions. Orders come in over phone lines, with stock checking and the issue of manufacturing instructions.

All this is seen as key in producing the new E-90 range, which is a modular system in which various worktops can be hung from privacy screens together with slipper cabinets, shelves, containers and lighting. E-90 has a hollow construction, the aluminium being in channels and run both vertically and horizontally within the screen's interior.

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## Computers

## Machine tool control

USERS OF Computervision's CAM/CAD-based factory floor management system, Information Systems, can now directly access and control machine tools and work centres from the shop floor.

The new system is called Machine Tool Management or MTM. It complements Factoryvision's planning and administration module by allowing production workers to access large amounts of information they need to control machines without tape handling.

The data needed to control machinery is distributed through a machine interface device (MID) at each work centre. The machine control file is accessed locally from the MID or the central distribution centre and passes the information to the tool either by an RS232C interface or by emulating a tape reader.

The MID also provides local data storage and functions, including the ability to load, edit, verify and send machine instructions to tools. Feedback data is automatically collected from each work centre in order to analyse and monitor performance. More on 0256 58132.

## Gold

## Safety in mines

MICROCOMPUTERS are playing a role in improving safety in South African gold mines. The Anglo American Corporation has installed six machines underground and a further six on the surface to record signals from geophones embedded in rock. These detect rock movement in the Free State goldfield. The microcomputers are linked together in a network. If an underground computer detects a movement, it immediately sends an alert to the surface machine.

## SECURITIES DE-REGULATION

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## NOTICE OF REDEMPTION

## REPUBLIC OF AUSTRIA

US\$50,000,000 14% Bonds due 1992

NOTICE IS HEREBY GIVEN that, pursuant to Condition 3 (e) of the Bonds, CIBANK N.A., Financial Agent, has been selected by lot for redemption on April 1, 1985 US\$1,000,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

Bonds Denominated US\$5,000

21	88	1250	1847	2774	3264	3814	4348	5114	5827
74	171	1347	1829	2791	3302	3811	4371	5127	5731
78	125	1370	1871	2871	3322	3871	4378	5138	5741
255	353	1405	2010	2887	3418	4020	4405	5148	5748
273	357	1422	2028	2902	3419	4071	4414	5149	5749
304	386	1467	2067	2914	3442	4118	4418	5156	5749
614	1393	1498	2172	2916	3476	4133	4441	5176	5750
794	1181	1495	2172	2931	3476	4147	4471	5176	5751
801	1181	1495	2172	2931	3476	4147	4471	5176	5751
721	1121	1495	2172	2931	3476	4147	4471	5176	5751
738	1178	1495	2172	2931	3476	4147	4471	5176	5751
818	1181	1495	2172	2931	3476	4147	4471	5176	5751
181	1201	1495	2172	2931	3476	4147	4471	5176	5751
306	1234	1495	2172	2931	3476	4147	4471	5176	5751

Bonds Denominated US\$1,000

188	1906	3411	5227	6345	8577	10991	11821	12325	14006
228	1971	3419	5228	6351	8589	11070	11938	12378	14010
229	1982	3419	5228	6351	8589	11070	11938	12378	14010
231	2010	3419	5228	6351	8589	11070	11938	12378	14010
425	2028	3419	5228	6351	8589	11070	11938	12378	14010
462	2046	3419	5228	6351	8589	11070	11938	12378	14010
509	2106	3419	5228	6351	8589	11070	11938	12378	14010
548	2176	3419	5228	6351	8589	11070	11938	12378	14010
587	2246	3419	5228	6351	8589	11070	11938	12378	14010
626	2316	3419	5228	6351	8589	11070	11938	12378	14010
665	2386	3419	5228	6351	8589	11070	11938	12378	14010
704	2456	3419	5228	6351	8589	11070	11938	12378	14010
743	2526	3419	5228	6351	8589	11070	11938	12378	14010
782	2596	3419	5228	6351	8589	11070	11938	12378	14010
821	2666	3419	5228	6351	8589	11070	11938	12378	14010
860	2736	3419	5228	6351	8589	11070	11938	12378	14010
899	2806	3419	5228	6351	8589	11070	11938	12378	14010
938	2876	3419	5228	6351	8589	11070	11938	12378	14010
977	2946	3419	5228	6351	8589	11070	11938	12378	14010
1016	3016	3419	5228	6351	8589	11070	11938	12378	14010
1055	3086	3419	5228	6351	8589	11070	11938	12378	14010
1094	3156	3419	5228	6351	8589	11070	11938	12378	14010
1133	3226	3419	5228	6351	8589	11070	11938	12378	14010
1172	3296	3419	5228	6351	8589	11070	11938	12378	14010
1211	3366	3419	5228	6351	8589	11070	11938	12378	14010
1250	3436	3419	5228	6351	8589	11070	11938	12378	14010
1289	3506	3419	5228	6351	8589	11070	11938	12378	14010
1328	3576	3419	5228	6351	8589	11070	11938	12378	14010
1367	3646	3419	5228	6351	8589	11070	11938	12378	14010
1406	3716	3419	5228	6351	8589	11070	11938	12378	14010
1445	3786	3419	5228	6351	8589	11070	11938	12378	14010
1484	3856	3419	5228	6351	8589	11070	11938	12378	14010
1523	3926	3419	5228	6351	8589	11070	11938	12378	14010
1562	3996	3419	5228	6351	8589	11070	11938	12378	14010
1601	4066	3419	5228	6351	8589	11070	11938	12378	14010
1640	4136	3419	5228	6351	8589	11070	11938	12378	14010
1679	4206	3419	5228	6351	8589	11070	11938	12378	14010
1718	4276	3419	5228	6351	8589	11070	11938	12378	14010
1757	4346	3419	5228	6351	8589	11070	11938	12378	14010
1796	4416	3419	5228	6351	8589	11070	11938	12378	14010
1835	4486	3419	5228	6351	8589	11070	11938	12378	14010
1874	4556	3419	5228	6351	8589	11070	11938	12378	14010

Payment will be made upon surrender of Bonds together with all coupons maturing after the date fixed for redemption, at the office of the Paying Agents as shown on the Bonds. Coupons maturing on April 1, 1985 should be detached and presented for payment in the usual manner. On and after April 1, 1985 interest on the Bonds will cease to accrue and unmaturing coupons will become void.

Outstanding after April 1, 1985 US\$44,000,000.

February 18, 1985

By CIBANK, N.A. (CSB Dept.)

London, Paying Agent

CITIBANK

US\$200,000,000

## CREDIT LYONNAIS

## Floating Rate Notes Due 1994

In accordance with the conditions of the notes, notice is hereby given that for the six-month period 15th February 1985 to 15th August 1985 (181 days) the notes will carry an interest rate of 9 1/8% p.a. Relevant interest payments will be as follows:

Notes of US\$10,000—US\$496.49 per coupon.

THE SANWA BANK LIMITED  
(LONDON BRANCH)  
Agent Bank

## NOTICE OF REDEMPTION

## Industrial Mortgage Bank of Finland Limited

(Suomen Teollisuus-Hypoteekkipankki Oy)

## Land and Industrial Mortgage Bank Limited

(Maa- ja teollisuuskilpistopankki Oy)

## Finnish Real Estate Bank Limited

(Suomen Kiinteistöpankki Oy)

8 1/4% Guaranteed Finnish Municipalities Bonds due March 15, 1987

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of March 15, 1972 under which the above-described Bonds were issued, that Irving Trust Company, Fiscal Agent, has selected by lot for redemption on March 15, 1985 through the operation of the sinking fund, \$485,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

Bond Numbers													
72	1070	1570	2345	7021	7910	9041	9795	10043	10019	11357	12071	13423	14310
75	1082	1572	3620	7042	7916	9045	9799	10044	10021	11359	12081	13629	14311
77	1087	1623	3831	7045	8026	9265	9770	10046	10025	11378	12084	13642	14310
78	1077	1623	3831	7045	8026	9265	9770	10046	10025	11378	12084	13642	14311
80	1082	1623	3831	7045	8026	9265	9770	10046	10025	11378	12084	13642	14311
86	1090	1684	4461	7088	8079	9291	9781	10061	10043	11400	12116	13833	14367
111	1098	1686	4473	7105	8079	9291	9781	10061	10043	11400	12116	13833	14367
112	1098	1686	4473	7105	8079	9291	9781	10061	10043	11400	12116	13833	14367
113	1098	1686	4473	7105	8079	9291	9781	10061	10043	11400	12116	13833	14367
122	1104	1700	4830	7130	8096	9370	9787	10148	10740	11438	12397	14034	14406
138	1104	1700	4830	7130	8096	9370	9787	10148	10740	11438	12397	14034	14406
142	1104	1700	4830	7130	8096	9370	9787	10148	10740	11438	12397	14034	14406
222	1105	1715	4834	7234	8114	9417	9798	10178	10789	11452	12439	13741	14445
222	1105	1715	4834	7234	8114	9417	9798	10178	10789	11452	12439	13741	14445
232	1115	1721	4851	7248	8172	9430	9809	10183	10889	11491	12449	13758	14473
420	1120	1787	4854	7258	8171	9434	9813	10189	10950	11492	12453	13762	14478
420	1120	1787	4854	7258	8171	9434	9813	10189	10950	11492	12453	13762	14478
432	1125	1815	4898	7280	8176	9458	9821	10214	11029	11520	12498	13798	14482
448	1168	1910	5000	7401	8487	9647	9834	10229	11048	11583	12583	13852	14509
448	1168	1910	5000	7401	8487	9647	9834	10229	11048	11583	12583	13852	14509
525	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
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547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
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547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
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547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
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547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488	9845	10249	11072	11741	12512	13869	14530	14530
547	1200	1936	8038	7448	8488</								



## THE ARTS

Cinema/John Pym

## A German masterpiece

Heimat directed by Edgar Reitz  
Irreconcilable Differences directed  
by Charles Shyer  
Ordeal by Innocence directed by  
Desmond Davis

Maria Wiegand (th 1900) marries Paul Simon, the blacksmith's son from Schabbach, her native village in the wooded Hunsrück region of the Rhineland. She bears sons, Anton and Ernst. In 1928, Paul decamps to the United States where he makes a fortune in electronics. During the war, Maria has a third son, Hermann, by the kindly engineer Otto Wohlleben. Otto is killed defusing an English bomb.

In time, Anton becomes the creditable founder of an optical works, Ernst a shiftless "antiques" dealer, and Hermann, with Paul's help, a successful composer. In old age, Maria is regretful that, unlike her sons, her husband and her lover, all of whom she weeps for, she has lost nothing of the world. She dies in Schabbach in 1982 and, in a serene, otherworldly gathering at the village hall, is reunited with those she has known and loved.

The writer-director Edgar Reitz, a signatory exactly 23 years ago of that call to arms of the New German Cinema, the Oberhausen Manifesto, orchestrates this story with measured surety over 15 hours and 40 minutes. His first skill, during the five years it took to make Heimat, was to establish, with precise detail, the reality of the fictional Schabbach, an ordinary village whose history, it would seem at the outset, need not detain us, and then to reel us inexorably into the lives of its inhabitants. His regard is sincere and clear, and he may be compared in this respect to those great humanist film-makers Ermanno Olmi and Satyajit Ray.

Heimat, "homeland," is an echoing title filled with contradictory feelings. It takes in the Hitlerian notion of that best of all possible homelands, Germany itself; the sentimental "Heimatfilms" of the 30s, with their celebration of the rural virtues; and the notion of home as that lost place of the adult imagination, and also, for some, that real place to which you can always return, after an absence of however long, and find a bowl of soup placed in front of you, with no further known and no explanations are required.

Reitz's second, and greater, achievement is to have absorbed these undertones into his naturalistic village fresco. Maria may never have left Schabbach, but the world has come to her. Paul trudges home



Marita Breuer and Karin Kienzler in Heimat.

on foot from France at the end of the First World War, Anton from Russia at the end of the Second. Eduard, Maria's sickly brother-in-law, returns to the village with a Berlin bride, the vulgar, enthusiastic Lucie, forever disappointed by staid country ways. Otto, the construction supervisor of a new highway, brings a workforce from Saxony. Paul, on his second, lordly return, has a pocketful of American chocolate. The world's great events ripple, most tellingly some times for being barely perceptible, through the lives of the Wiegands and the Simons.

Reitz is no plodder, and Heimat is wholly free from any Germanic gloom. He regards all his characters—and his cast, led by Marita Breuer, is a vibrant, exemplary troupe, part amateur, each one of whom impresses, incidentally, by his physical presence—with mature disinterest, but also with gaiety and humour. None is faultless, not even Maria, whose tight propriety drives the teenage Hermann to London, in part because of his unsuitable love affair with the older Klärchen. Yet, with one exception—Maria's younger brother Wilfried, who joins the SS—Reitz extends his sympathy to them all, and often unexpectedly. Anton, for example, his mother's priggish agent in the founding of poor Klärchen, is soon afterwards revealed by his own lights as an honourable and likeable man. By the end of the film (and it is being shown in London in four separate parts), one feels, quite simply, a welcome family

mourner at Maria's funeral: no one any longer has secrets. The tone of Heimat is lightened, and also deepened, by the occasional use of emblematic architectural cut-outs, and throughout by skilful changes in film stock and black-and-white (which is itself varied by blue and sepia overtones), and sometimes adds a stab of emotional intensity (as when Otto and Maria spend their last beautiful night together and she slips out of bed to open the bedroom stove) with a single dab of colour. Heimat was co-financed by the West German TV companies WDR and ZDF, but one cannot imagine British television countenancing such sprightly technical innovations.

Reitz, a Hunsrück-born in 1932, embarked on Heimat as a German riposte to the glutinous American TV series Holocaust. The result, magnificently achieved, is the first German film to have come to terms, evenhandedly, with the legacy of German history in the 20th century. It represents, in a way, the end of the New German Cinema's struggle to find a way into this subject. Reitz, furthermore, has about his task without the burden of unjustified guilt.

Heimat is overwhelmingly charged with emotion. Some, but not I, have felt the great cathartic reunion, with Maria simply naming her friends and relatives in a ball suffused with light, too rich an ending, that the raw sentiment has been tattered on too freely. What is

unquestionable, however, is that overall Reitz reveals the skills of a classic novelist. He has a just sense of proportion and a matching breadth of humane vision.

**Irreconcilable Differences.** From the team which produced the agreeably kooky *Private Benjamin*, belongs to the inward-looking genre Hollywood on-Hollywood. A professor of film, Albert Brodsky (Ryan O'Neal), is unwisely seduced into real film-making. After a couple of hits, he loses his smart, creative wife, Lucy (Shelley Long), and tries to pacify his brainless girlfriend with a musical remake of *Gone With the Wind* (an hilarious tuncy this). Tired of her parents' ugly squabbles, the Brodsky's daughter Casey (Drew Barrymore) takes them to court and insists on divorce. Suitably chastened, the grown-up learn to respect each other again. Happiness threatens at the fadeout: long, intermittently enjoyable, clunkingly sentimental.

Desmond Davis puts a stable of familiar faces—Donald Sutherland, Michael Elphick, Faye Dunaway, Sarah Miles, and more—through their paces in the decidedly inconsequential *Ordeal by Innocence*, a half-way-house, Agatha Christie adaptation from Golan-Globus, set in misty Devonshire. These matters are better ordered when all the stops are pulled out, or on television when occasionally the characters are allowed the space to breathe.

## Little Eyolf/Lyric, Hammersmith

Michael Coveney

If, as Shaw maintained, the human drama was preeminently the drama of marriage, then *Little Eyolf* is the most sombre, ruminative treatment of the main theme. Shorter and less epic than either *Peer Gynt* or *Brand*, it is fiercer even than *The Lady From the Sea*. Like all these plays, and the other late ones, it has a mystical Expressionist quality of a ruined afterlife invading the present.

Water, water everywhere but not a drop to link the Allmers and their lame, drowned son in Tim Bickerton's disappointing design. One might expect a Munch-like coalescence of hair, eyes and rippling waves. Instead this powerfully cast, mundane production by Clare Davidson, the first in the London theatre for 20 years, takes us on a discreet journey from a walnut-varnished drawing room to an amateurish gothic-fairytale promontory where a desiccated marriage is renewed in front of a match-stick railing.

Alfred Allmers has abandoned his book on the Responsibility of Man (who cares?) after a walk on the wild side of the fjord. He wishes to devote his life to his son's fulfilment. Little Eyolf was crippled when his parents ignored him. The incident is recollected but the point is symbolic. Ronald Pickup is a haunted figure, but he never suggests a man whose life has been changed. His wife Rita is played by Diana Rigg as an abandoned statuesque beauty whose animal fulfilment has been thwarted first by Alfred's work, then by their child, and more penetratingly, by the omnipresent shadow of the marriage of Alfred's half-sister, the spellbindingly beautiful Asta (Cheryl Campbell).

The production, despite its visual inadequacy, is strong on

this portrait of an ice-berg of hate and resentment pushed through apparently placid domestic waters. Miss Rigg ingeniously raises no more of a laugh on "The champagne stood there, but who raised his glass?" than did, we are told, Janet Achuth with Archer's line. She immediately slumps on a sofa, eyes challenging the scholar husband, the essence of a woman who will be fobbed off with neither motherhood nor scraps of love.

It darts freely in and out of Michael Meyer's translation, much better than the Penguin one, more speakable, and unfailingly to ram home the roiling imagery personified in the divine messenger of the Rat Wife, played alas with more realism than grotesquerie by Anne Dyson—who arrives to pluck the crippled and bespectacled Eyolf from his lair. The poverty of the beach children gnaws at Mr Pickup's honesty (I did not believe that assertion). Miss Dyson wants to know about knocking at the door (nudge, nudge): in the second act retributive dialogue, the loss of Eyolf is, of course, gnawing at his parents' conscience. You cannot ignore the message of all this. At least the play is this: robbed of any ambiguity of meaning, and the strain on an unhappy marriage of the infant loss is best conveyed when Mr Pickup clenches his fists and torso at the mention of his son's tragedy. What I miss is the sense that the true missed marriage of brother and "sister" (who have lived out their mother's lie) has any tragic overtones when Asta trundles dutifully after the boringly solid engineer of Paul Moriarty.

In going for emotional verisimilitude at the core of the play, the production remains leadenly



Diana Rigg and Ronald Pickup

unresponsive to its poetry. The child who was "a living wall" between the Allmers should stare bleakly through the rest of the play, eyes wide open and flat on his back as described at the moment of departure. This terror is not enhanced by poor design and lighting effects, nor by the playground chatter of the distant urghina. The irony of Asta and the engineer departing from a jetty where the tragedy occurred is obvious enough, without the unhelpful

family of chintzy offstage children. The ending, where the bereaved couple raise a flag on the promontory to a life of social usefulness, is often thought to be dolefully optimistic. Pickup and Rigg, she touched by the Evil Eye, she the Diana of gold and green forests, are compromised in a sticky, hesitantly gestured tableau which suggests that the true horror is only just beginning.

## Arts Week

## Opera and Ballet

## LONDON

Royal Opera, Covent Garden: For its Handel celebration the Royal Opera has a gap of nearly two decades to Sanson, perhaps the supreme English oratorio. Jon Vickers is once again the hero, the new production is by Eiji Yoshikawa, the conductor is Julius Kegel. Also, further performances of the *Traviata* revival, graced by a beautiful and touching heroine in "Desma Contreras, and of Der Rosenkavalier, conducted by Georg Solti. (9401066).

## PARIS

La Traviata performed by Orchestre Colonne conducted by Roberto Rossini in a Born Opera production by Lucie Ronconi with Violetta sung alternately by Diana Soviero-Uzun, Jenny Drivella and Julia Kuleva. TGF-Châtelet (2234444).

Tristan and Isolde alternates with "Korner's Doctor Faustus" world premiere co-produced with Netherlands opera conducted by Jan van der Stoep. Also, further performances of the *Traviata* revival, graced by a beautiful and touching heroine in "Desma Contreras, and of Der Rosenkavalier, conducted by Georg Solti. (9401066).

Home to Antony Tudor. Llan Gerdan, Shadowplay, Continuo, Dark Elegies in Antony Tudor's choreography to music by Chasman, Kachin, Pachabel and Mabel O'Connell. Salle Favart (2261611).

## BRUSSELS

Elizabeth Söderström Linder recital, Roger Vignoles, piano. Théâtre Royal de la Monnaie (Wed, 121211).

## LONDON

Amsterdam Philharmonic Orchestra, conducted by Václav Neuzna, Birgit Nilsson, mezzo-soprano, Radio-France-Châtelet, Mander (Wed, Thur, Théâtre des Champs Élysées (224777).

Milan: Teatro alla Scala: Maurizio Pollini, piano. Bach (Mon) (991220).

Rome: Teatro Chigione: Van Della Fosse, 37, Alessandro Pavlova, piano. Bach (Wed) (512204).

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## WEST GERMANY

Berlin, Deutsche Oper: Carmen returns with Teresa Berganza, and Franziska Biondi as leads. Handel's Messiah is presented in a ironic version by Achin Freyer for the first time. To commemorate Alban Berg, Loh is offered with Karen Armstrong in the title role. (94351).

Hamburg, Staatsoper: There has been much applause for the new production of My Fair Lady, with Gabriele Hann as Eliza Doolittle and Boy Gobey playing Henry Higgins. Der Trombador brings together Lucia Florwirth and Piero Cappuccelli. Luigi Nono's rarely played *Intolleranza* has two interpretations by William Corcoran, Beatrice Nielsen and Gabriele Schmitt in the leading parts. (331351).

## BRUSSELS

L'Esprit d'Amore conducted by Sir John Pritchard with Vincent La Scala and Chœur Royal de la Monnaie. (2151211).

## ITALY

Rome, Teatro dell'Opera: Le Fanciulle conducted by Pierluigi Ubaldi with choreography by Luca Massimo and scenery by Michel Lohol. The cast includes Elena Zile, Claudio Desmet, and Ugo Bonelli. (441113).

Milan, Teatro alla Scala: The Barber of Seville, conducted by Piotr Walicki and Zdzisław Żyłka. The cast includes Elena Zile, Claudio Desmet, and Ugo Bonelli. (441113).

Torino, Teatro Regio: A new production of *La Traviata* directed by Michelangelo Veltri, with the soprano Maria Chiara making her Italian debut in the title role. (548080).

Netherlands: Schiedamschen, Circus Theatre: Three ballets by Jiri Kylian danced by the Netherlands Dance Theatre. New Ballet (Lissabon), Sweden (Strawinsky's Les Noctes and Sinfonietta (Janacek). Wed (dress rehearsal) and Thur (world premiere of New Ballet). (555500).

Orchestra Nazionale de France conducted by Václav Neuzna, Birgit Nilsson, mezzo-soprano, Radio-France-Châtelet, Mander (Wed, Thur, Théâtre des Champs Élysées (224777).

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## The Netherlands Opera with Handel's

Orlando directed by Philippe Sanjust. The Radio Chamber Orchestra conducted by Nicholas Kraemer, with Jan van der Stoep as the title role, and Ann Doreau as Angelica. Amsterdam, Stedelijktheater (242311).

## VIENNA

Staatsoper: Tosca, widely acclaimed performance conducted by Armin Jordan with Leontyne Price as Tosca, Giuseppe Giordano as Cavaradossi, and the Vienna Boys' Choir. Raymond, ballet by Pelipa, Nurejev and Glimmer conducted by Schirmer, Manon conducted by Fischer, Faustoff conducted by Zdzisław Żyłka, and Les Femmes d'Alger, Simon Boccanegra conducted by Marco Frede with Fredi, Gendler, Brunson, Glimmer. (5324/2535).

Vienna: The Magic Flute: Orpheus in the Underworld. Premiere of Le-tar's Des-Land Des Landels conducted by Ribi, Zarewitsch. (5324/2535).

## NEW YORK

Metropolitan Opera (Opera House): James Levine conducts the premiere season of *Macbeth*, the production of *Macbeth*, and *Macbeth*, directed by Robert O'Hara, starring soprano Grace Bumbly and Myra Merrill. Also, further performances of the *Traviata* revival, graced by a beautiful and touching heroine in "Desma Contreras, and of Der Rosenkavalier, conducted by Georg Solti. (9401066).

New York City Ballet (New York State Theatre): The 81st season continues with mixed programmes that include 17 Balanchine, eight Robbins and three MacMillan. Ends Feb 24. Lincoln Center (8105570).

## TOKYO

Tokyo Ballet Company with Jorge Donn, Ballet de Cristal, Siegfried, Dichterliebe-amer di Poeta, Bolero and others. Choreography: Balanchine, Macmillan, Bournonville, Jiri Kilian. NHK Hall (Mon) (555151).

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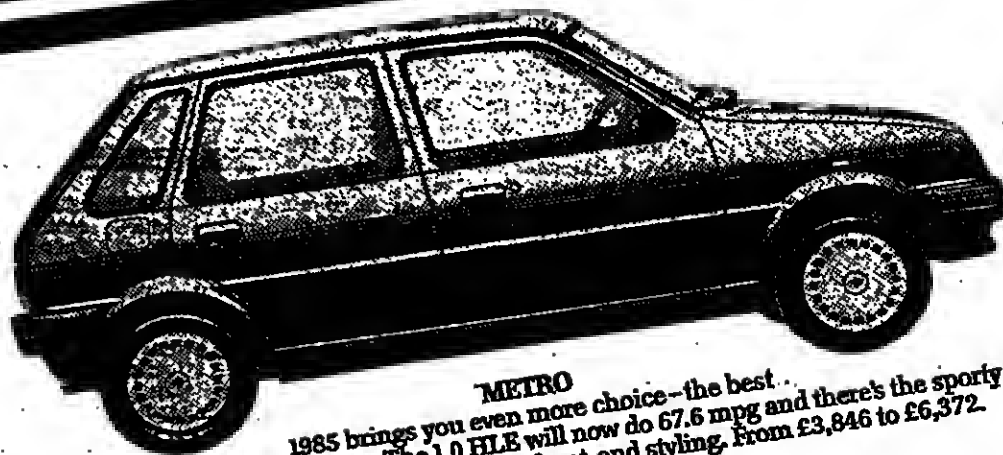
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# FINANCIAL TIMES

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Friday February 15 1985

## Britain's role in oil prices

BRITAIN'S decision this week to bring its official oil prices in line with those agreed by Opec at the end of last month came as no surprise. Britain is, for the first time transparently, a country member of the organisation's strictures on pricing and differentials, but not on production controls.

The main alleged advantage of this position is that Britain has avoided destabilising world oil prices. If Britain had abandoned its system of official prices, it could have started a price war. British ministers could also argue that by being obedient to the organisation's strictures, they have created the kind of atmosphere in which Opec itself was able to construct a pricing and production deal in Geneva.

There are two objections to these arguments, one of general principle, one of practice. The general point is that lower oil prices would be in the medium term interest of the British economy and the immediate interest of the rest of the world economy. There is a good deal of support for this view in government, but the voices were somewhat stifled by the alarm which accompanied the fall of sterling below \$1.10 last month.

Officially, the Government's position is that Britain should be a price follower rather than a price leader in oil, but that it is in the national interest to avoid sharp price movements in either direction.

### Influence

The most important underlying point is that Britain's influence on oil prices can only be modest. Unwilling to curtail production, Britain is not in a position to change the supply-demand balance in oil, other than by supporting Opec in its hope that Opec members will do the job on Britain's behalf. Britain's influence is diplomatic.

It would be as serious a mistake, however, to overstate the degree of influence Britain can have upon the policies of Opec as it is to believe that Opec is so concerned about North Sea oil prices that it will start a price war if Britain steps out of line.

The oil market and the foreign exchange market have been underlying this point in recent weeks. Sterling closed in London last night at under \$1.10, in spite of the fact that the spot price of Brent blend has risen by almost \$3 a barrel since the start of the year and BNOG has set its January and

February prices at Opec levels. It is too simple to argue that the foreign exchanges punish sterling for any hint of lower oil prices but fail to work in the opposite direction. A more logical interpretation is that foreign exchange movements in January were less to do with real oil price movements than with other factors, including expectations about oil price movements.

The trouble with BNOG and its protracted agonising over the level of official prices is that the very process, like an Opec meeting, tends to destabilise the market. Government anxiety about BNOG prices comes across as government anxiety about the economy.

In other words, BNOG has a symbolic and psychological weight at moments of instability or crisis which is not balanced by any gain in periods of stability. That is one of several reasons why Britain would be better off without BNOG. It is noteworthy that Norway, which attracted much odium from Opec and others in the high oil price camp when it cut its official prices in October, has vanished from the limelight since then. It is settling in with the business of negotiating its oil prices with customers according to market circumstances.

The only strong argument for not doing the same before Christmas was that with oil prices falling and Opec in deadlock, the much feared "free fall" in oil prices could have been precipitated by a rash British move.

This week, spot oil prices are very close to official Opec prices.

The ideal government decision this week would have been to sanction the Opec price of \$29.65 for Brent retrospectively for January and February deals, but simultaneously to announce that Britain is withdrawing from the official pricing business. If that step were taken now, there would be little impact on oil markets, since there is a shortage of crude in the market. If Britain were to use the spring when Opec's more hard-pressed members are straining away from their self-restraint on production, it will be difficult if not impossible for Britain to break ranks.

Ministers will shortly have the opportunity to respond to the Commons Energy Committee's criticisms of its handling of BNOG. The should use it to declare that Britain intends to follow Norway's example.

## Market test for public services

AS A general proposition, it seems undeniable that one way of improving value for money in the public sector is to extend the range of services which must meet the test of open competition in the market. In 1980, the Government required local councils to put most building and maintenance work out to competitive tender. By and large, the result has been greater efficiency and reduced costs. So it is logical that Mr Patrick Jenkin, Secretary of State for the Environment, should now be seeking to extend the range of local authority services which face competitive tenders. He intends to include items such as catering, refuse collection and vehicle maintenance.

In arguing that more open tenders would improve efficiency, the Government can take some comfort from recent work by the Audit Commission. The commission has analysed in some detail the results of the privatisation of refuse collection in some local authorities. It concluded that the privatised services were generally achieving better results than the average local authority which still relies on in-house labour. The Audit Commission has also suggested that quite large savings could be made if local authorities contracted out vehicle maintenance work: one authority was apparently paying 52 per cent more than was necessary.

It is encouraging that the Government, in seeking to open up the range of local authority services which will face competitive pressures, is not attempting to move too quickly. Yesterday's proposals, following consultation, are not intended to be implemented until 1987. This should give the authorities and outside contractors time to grapple with the many detailed problems which are likely to emerge. The Government is also putting down an important marker, when it stipulates that councils should periodically compare the in-house costs of the various professional services they use with the going market rates.

Yet, although the principle of introducing competition is sound, there are several reasons for caution. There is an element of coercion in Mr

Jenkin's proposals. The role of central Government ought to be to set out rational arguments and make recommendations to local authorities. Most authorities, facing ratepayer pressure, and overall financial constraints already have an incentive to achieve greater value for money, but they deserve some flexibility in how they achieve it. The idea of the Secretary of State setting an even greater number of financial targets for authorities—such as the current-cost rate of return, which should be achieved on contracted out services—is unappealing. Councils should be left more autonomy at this micro-level.

Ministers must be aware that the privatisation of public services has, in some instances, had undesirable consequences. Several National Health Service hospitals, for example, have been appalled by the standard of service provided by the contract cleaners. The Government will have to be careful that it does not lay too much stress on a local authority's obligation to accept the lowest tender. It is relatively easy for an outside firm to put in an unrealistically low tender, relatively hard for local authorities to judge whether they are really capable of doing the job.

**Constraint**

It would also be wrong to exaggerate the gains to be had from the contracting out of services. After all, if a local authority faces an overall financial constraint, its position is somewhat akin to that of a large corporation seeking to maximise overall profit. Large corporations could put much of the work done by divisions or departments out to tender and make short-term savings. Often they do not because there are advantages in the longer-term in maintaining in-house expertise. If every activity undertaken by a corporation had to face the "test of the market," big corporations as such would not exist. However, public services are still so insulated from market pressures that the danger of overdoing the introduction of competition in the search for short-term gains is much less than the danger of acquiescing in the status quo.

PROFESSOR Romano Prodi does not look like a beleaguered man. The chairman of IRI, Italy's immense state industrial holding company, seems as buoyant as ever. Yet in the few months his enemies in political circles have been gunning for him.

Both parliament and the Ministry of State Shareholdings, which IRI reports to, have recently moved to try to limit IRI's financial and management autonomy. The arrest last autumn of some top IRI managers on corruption charges—though nothing to do with Sig Prodi—has not helped IRI's public image. And, as so often happens in Italy when the heat is on, magistrates have notified Sig Prodi that he is under investigation for allegedly having had a financial interest in a minute transaction by IRI.

Sig Prodi, a stocky, bustling 45-year-old economist, came to IRI a little over two years ago to reverse the spiralling conglomerate at a moment when its disintegration had become chronic, with losses equalling a tenth of turnover. Whether he has decisively turned IRI round is still uncertain, but he has certainly stirred up opposition by disturbing cosy relationships between IRI companies and politicians. Other critics, on the other hand, accuse him of not going far and fast enough.

IRI (Istituto per la Ricostruzione Industriale) is Europe's largest non-oil enterprise. It is not a nationalised company but rather a state-owned holding company financed by commercial borrowing, cheap loans and government grants from the state. Its theoretical function since the war has been to direct the strategic sectors of Italian industry, if possible in partnership with the private sector.

Thus IRI created Italy's integrated steel complex, installed its subscriber trunk dialling network and built most of the country's autostradas. It also became a vehicle by which the state could take over failing enterprises which the politicians did not wish to see disappear and it had to make investments whose location in Southern Italy could only be justified on political grounds.

Gradually its composition became less and less rational and its priority became the preservation of jobs and thereby of votes. Though burdened with smokestack industries like steel, the state-owned conglomerate did little to rationalise them. The state-owned conglomerate and other questionable transactions became more common. As an IRI manager commented: "All companies produce income, the question is whose pockets it ends up in."

IRI now consists of more than a thousand industrial and holding companies. It includes some of the country's leading banks, much of its telecommunications services and manufacturers, a large part of the country's steel industry, its state broadcasting system, the Alfa Romeo car company, Alitalia, a range of companies in food manufacturing—and even a farm and a railway. It employs about 550,000 people and last year had total sales of L2,000bn (£20bn)—7 per cent of GDP.

When Sig Prodi arrived at IRI in late 1982, hardly any of IRI's main subsidiaries was making money. Finisider, the steel subsidiary, alone accounted for almost two-thirds of 1983 loss of L3,200bn; shipbuilding and shipbuilding were

Europe's state holding companies, typified by IRI in Italy and INI in Spain, once played a dynamic role in their economies. But political interference and uncommercial decisions have led to years of serious losses. Now new policies, including tighter management disciplines and partial privatisation, are being applied.

In this article we spotlight IRI



## The back seat drivers try to take control

By James Buxton in Rome

both heavily in deficit. Finmeccanica, which controls both Alfa Romeo and Smea Ansaldo (Italy's leading maker of power station equipment), were heavily in the red. The only IRI sub-holding to make reasonably good profits was (and is) Stet, the telecommunications concern, which benefits from a near monopoly position in telephone services.

Sig Prodi believed that IRI should revert to its positive role of creating "strategic" networks—in Value Added Networks (VANS), for example. He did not see why companies in which the state had stakes should be intrinsically less profitable than private companies. But he knew that first he had to cut.

● Cut the losses of the worst sectors.

● Rationalise IRI's structure by getting rid of peripheral activities and refusing to take on new commitments for political reasons.

● Reassert the role of the private sector in partnership with IRI companies.

● Improve management standards throughout the group and tighten up central control.

On the face of it IRI has not made spectacular progress in reducing losses. In 1984 it is reckoned to have lost about L2,700bn, only about L500bn

less than the all time record of L3,200bn in 1983, but still over £1.2bn. Its consolidated debt has increased from L38,600bn at the end of 1983 to over L40,000bn (just below turnover) last year, and the group has been criticised for not moving fast enough to reduce its exposure in dollars. Break-even is predicted for 1986.

Most of the decline in losses is attributable to Finisider, which is thought to have lost about L1,400bn in 1984, compared with L2,200bn in 1983. In the past year Italy has been quietly carrying out a plan which will cut Finisider's capacity by 3.8m tonnes and sharply reduce the labour force. 21,000 jobs have gone in the past two years.

"I know we were the last to do it," says Sig Prodi, "but it was done without violent protests and with the full co-operation of everyone." The full financial benefits, however, will not show up in IRI's results until the 1985 accounts, in which Finisider is estimated to lose L900bn.

Yet the recovery of Finisider is not matched by a turnaround in any of IRI's other heavy industry sectors. Financieri, the ship-building subsidiary, which was almost never made profitable since the war, is still awaiting the approval of a new law to

finance the restructuring of the yards and finance new shipbuilding projects. Similarly, little improvement is expected from Finmare, which controls much of Italy's merchant marine but lost well over L1,000bn in 1983. In the Finmeccanica sub-holding, Alfa Romeo once again lost about L1,000bn last year. Despite big investments and painful staff reductions over the past three years, it may be the small company in too competitive a market to be lucrative and Sig Prodi says he is actively seeking a foreign partner—including the U.S.—to enter into a joint venture.

IRI does, however, point proudly to the recovery of the SME group, a collection of food, producing and retail companies which IRI acquired to protect Italy from multi-nationals and which have made immense losses for years. SME broke even in 1984, having lost a total of L2,700bn in the previous six years.

Under Sig Prodi, the old management was cleared out, and a new managing director came in. Capital was injected and plants rationalised or closed.

SME's divestitures helped bring to about L1,100bn, the amount IRI has raised in the past two years through the sale of fixed assets and miscellaneous shareholdings—such

as IRI's 12 per cent stake in the Paris-based Wagons-Lits company. Yet there has been no drastic re-shaping of the group's activities to cut out the peripherals—only about a dozen little companies and banks have been sold off outright, though more sales are envisaged.

An attempt to get rid of a farm near Rome whose inefficiency, overstaffing and losses had become legendary, is blocked by legal action initiated by the trade unions. Sig Prodi had to overcome considerable opposition to the sale of San Giorgio, a small maker of home appliances which was considered irrelevant to IRI.

Even though a willing buyer was found in the form of a bigger home appliance maker named Ocean, such was the alarm about possible job losses that a junior minister at the State Shareholdings Ministry proposed that IRI should retain a minority stake in San Giorgio and continue to pour money into it. In the end it was sold for L13bn, part of it payable in three years time and the purchasers agreed to keep the factory staff unchanged. But Sig Prodi reflects all criticism of the transaction: "I consider it a magnificent sale."

For the more strategic and successful companies such as Aeritalia (aerospaces) and

Selenia (electronics), Sig Prodi hopes for a different form of privatisation—selling shares to the public via the stock exchange. The idea would be to go back to the situation in the 1960s, and early 1970s, when IRI's controlling stakes were often in the order of 50 to 70 per cent rather than the more common 99 per cent of today. But there are some cases in which IRI's stake would never go below 51 per cent.

But the idea has not really got off the ground. Three companies (which IRI will not name) are said to be going through the procedure of getting a stock exchange listing this year. But other companies are re-evaluating the idea—and it is misleading to draw too close a comparison with privatisation in the UK. Few Italians hold shares and the new issue—if they ever took place—would be subscribed by the banks and by the new investment funds they control. Part of the fact that he has been dismissed as incompetent or corrupt managers.

It is these resentments that lie behind the measures Parliament has recently taken to put under direct political control the new IRI makes of state endowment funds and behind the attempt to use the industry to undermine his position. His term of office expires this autumn.

Sig Prodi believes the reason he is under attack is because he is changing things—and change is always a threat to "politics." He insists that he will not be deflected by his critics: "I can only go in this direction. If they want to go in another direction, they should find another driver."

Yet given political constraints on the group as a whole and ingrained habits of so many IRI companies, it is questionable whether IRI can ever operate with the efficiency and profitability of a private sector company. Sig Prodi recently ordered his managers to cut back operating costs (which for the group as a whole amount to L5,000bn) by 10 per cent this year—an alarming measure of the slack in the system.

And a suggestion that the financial controllers of subsidiaries should report directly to IRI's financial director, which would be a normal practice in other businesses—said to have foundered in part on a curious but telling objection: that such a step could open up to damaging political interference those few lean aggressive concerns within IRI (there is, for example, the shipbuilding maker SGS) which function as if they were in the private sector.

An article on INI, Spain's public sector conglomerate, will appear shortly.

### Fish in troubled waters

"Middle name must be MacGregor," grumbled one of the audience at Hugh Fish's press conference yesterday, as he presented the very commercial-minded corporate plan for the future of his 3,900 environmental scientists.

They say the toughest test of a research manager is to give him a falling budget. And Fish, who replaced the brilliant Sir Hermann Bondi as chairman of the Natural Environment Research Council, was hand-picked to manage a cut in Government funds of great that it means shedding more than a quarter of his staff by 1990.

Where previous NERC chairmen have always been eminent scientists, Fish—a hurly, square-jawed chemist—brings something extra. As well as being a NERC council member for eight years, he has been chief executive of the Thames Water Conservancy for six.

He says bluntly that NERC has been well-managed and has failed to attract industrial members. It simply found itself ill-fitted to face a bleak future.

"It doesn't have the kind of management which would give the council clear guidance on policy," he says. His corporate plan aims to put that right, partly through the appointment of three new directors of science to take over the charge of each of its major areas of research.

Fish's view is that his scientists must be encouraged to show the taxpayer—and potential donors—more clearly the value of their work. He has already got some of them looking for ways of measuring output and productivity, and he is encouraging them to produce more of the kind of research which has a clear commercial value.

But Fish is no philanthropist. He denies there are any areas he wants to chop; he wants only to trim in line with funds available. He rejects the notion that he might have produced a plan that simply demanded more cash. It would stand no chance.

He claims that his plan can produce conditions under which his scientists could make a good

### Men and Matters

case for more money. If it fails to go so, and cuts continue, "that is when I start hating," he promises.

**BBC accent**

William Carrocher, the man who taught the BBC's director-general Alasdair Milne to speak Gaelic, is moving up to the corporation's management corridor.

Carrocher, formerly of the Foreign Office, is to have the newly-created job of assistant to Bill Cotton—son of "Walkey Wakey" Bill Cotton the band leader—who is now managing director of BBC Television.

Unfortunately for Milne, Carrocher learned his Gaelic on the radio. Lewis as a young reporter. As a result, the director-general speaks Gaelic with a most pronounced Lewis accent—which is not widely admired in Gaelic circles.

**Silk bonus**

In Tokyo, Takeda Chemical and Nippon Rocho have applied for permission to produce alpha-interferon, the still unproved anti-cancer agent, through a new genetic engineering process.

I am even more intrigued to learn that Daiichi Seiyaku, another Japanese company, believes it can produce alpha-interferon using silkworms instead of high-tech.

According to a Daiichi executive, the company is 99 per cent certain that the alpha-interferon produced by the worms is identical to human interferon. At present scientists are using bacteria and yeast as base materials for making the stuff.

Silkworms could provide a more hopeful technique because they are closer to human beings

on the evolutionary scale, says the company.

And, with an eye on minimising production costs, Daiichi says that the interferon will probably be made along with the silk.

**Sit tight**

All 434 Euro-MPs are having to give up their seats—the plush, blue armchairs in the European Assembly's debating chamber in Strasbourg.

At a cost of £1.5m, the seats are to be replaced with new, slim-line versions, 10 cms narrower, to squeeze in another 84 members from Spain and Portugal due to arrive next year.

Experts it is said, worked out that installing narrower chairs and desks would be cheaper than extending the chamber.

Adding two more languages to the seven already used in the parliament will put further pressures on space. The present seven booths, each housing three interpreters, will be replaced by nine booths for 36 interpreters.

While the changes are being made, the Euro-MPs will transfer to Luxembourg for their monthly meetings.

The Dutch, in fact, built a 600-seat chamber, especially for the parliament. But in one of those apparently eccentric decisions so often made in the EEC, MPs voted last year against using it.

**Power play**

There may be a lot of resistance to building the full-scale versions, but make-it-yourself models of pressurised water reactors seem to be in great demand.

Siemens nuclear plant subsidiary, Kraftwerk Union, has designed a table-top model of the German equivalent of Strwell B, a pressurised water reactor called Convo. West Germany has three of these Convoys in operation.

The 1:350 scale model comes in kit form. It was originally offered to Kraftwerk staff, then more widely at last year's Hannover Fair. It sells for DM 15 (about £5) but is free to schools.

Now the company says it is being inundated with orders: 25,000 so far, and not just from within Germany.

It could be that the model has replaced forts and castles for a new kind of war game—pro-nukes versus anti-nukes. Or can it be, as the company believes, that it has discovered how to let kids into the secrets of just what goes on behind those 10 ft concrete walls?

**City flowers**

The City, it seems, is not without sentiment. Florists Felton & Sons' shop in Cheapside made 400 Valentine's Day deliveries alone yesterday—and sold 5,000 red roses at £2 a bloom.

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NEITHER Mrs Thatcher nor Mr Neil Kinnock come out very well from the Ponting affair, the Prime Minister because she has sounded excessively strident and the leader of the Labour Party because he has concentrated on the wrong issues. It is a mark of Mr Kinnock's inexperience that he should have aimed his fire at Mrs Thatcher's veracity when there were so many easier and better targets to hit.

Two parties, however, come out very well indeed. One was the jury which unanimously acquitted Mr Ponting after only three hours' discussion. The other was the Liberal-SDP Alliance, and perhaps in particular the leader of the Liberal Party, Mr David Steel.

The jury and the Alliance have something in common. They have recognised that the law under which Mr Ponting was charged—Section 2 of the Official Secrets Act of 1911—is out of date and quite inappropriate to modern times. Almost certainly Mr Ponting was technically guilty, but after all betrayed official information and had not even denied it. As Mrs Thatcher wrote in one of her numerous letters to Mr Kinnock, not even the defence lawyers argued that there was not a case to be taken to court. Yet the jury said, in effect, that the old law is irrelevant to present circumstances and let him off. If you have silly laws, do not be surprised by the verdict.

Where Mr Steel and Dr David Owen, the leader of the Social Democrats, have scored is in stressing that the law must be

### Mrs Thatcher has never been a constitutional reformer

changed. Constitutional reform is back—or ought to be back—on the agenda.

They have scored in another way, too, even if it was more because of the other parties' reasons for that than theirs. Mrs Thatcher and Mr Kinnock have something in common as well. They still play at adversarial politics: a ding-dong exchange of letters, as well as the exchanges in the House of Commons, as a means of getting things done. If they continue in this bedtempered, juvenile way, only the Alliance can benefit, for it begins to look like a repository of wisdom and calm. There is a lot to be thought about. But the basic dilemma might be summed up like this: Mrs Thatcher's policies so far have been based on the premise that if you get the



Sir Michael Havers

### Politics Today

## Dear Prime Minister . . . dear Mr Kinnock

Malcolm Rutherford on the fall-out from the Ponting case

Sir Thomas Hetherington



economy right, plus a bit more law and order, everything else will look after itself, or more or less.

Leaving aside the question of whether the Government actually has the economy right, it is now apparent that there are other fundamental matters requiring attention. You cannot live indefinitely with old, outdated laws.

Mrs Thatcher has never been a constitutional reformer. During her first administration, many of the issues of the 1970s devolution, proportional representation and reform of the Official Secrets Act—either disappeared or were swept under the carpet. Now some of them are resurfacing, and on official information the Government looks just as naked as its predecessors, and even more bereft of ideas.

The Government should not be let off lightly, despite Mr Kinnock's best efforts to help. It is a bad system that leads to the leaking of confidential information, the leaking of official documents. It is a humiliation for the Government that it should be taken to court and then acquitted, though it might have been just as embarrassing if he had been convicted. And it is extremely confusing that no one should be quite sure about the Ministerial

role in bringing the prosecution in the first place. It is as though Mrs Thatcher is trying to run a high-speed train on 1911 tracks. Somewhere, something has gone seriously wrong.

Section 2 of the Official Secrets Act has long been identified as in need of reform, if not abolition: from the Fulton Report on the Civil Service in the late 1960s onwards. It is absurdly restrictive, forbidding the unauthorised passing on of virtually any official information to the public and making the recipient as well as the donor liable to prosecution.

Successive governments have acknowledged that its "catch-all" nature is counter-productive. The only question has been what to put in its place. Mr Merlyn Rees, a former Labour Home Secretary, spoke of a blunderbuss being replaced by an Armalite rifle. In other words, the catch-all nature would go far more information would be freely available, but there would be stricter sanctions on the handling of information that was thought to be confidential.

The question of who defines confidential and how is, of course, another matter. The general point is that while the

problem has been openly identified for nearly 20 years, almost nothing has been done to resolve it. The temptation to use Section 2 remains and governments succumb to it, apparently without learning from the embarrassment of their predecessors.

There is a much more important point. Mr Ponting is an exception: he decided to pass over certain documents to an MP. Most public servants do not do the Act so blatantly. The result is that a great deal of informed public discussion is prevented because so much official information is withheld. Civil servants are inhibited from talking to ordinary people about what the administration is doing, even though most of what it is doing affects the lives of everyone.

Moreover, the law is broken all the time. Senior civil servants do talk to people outside their profession on an almost daily basis; otherwise, it would be impossible to produce a relatively well-informed newspaper. The issue is one of discretion: how far can you go, and with whom? When the blunderbuss of Section 2 can be brought into action, that is a very unsatisfactory basis on which to conduct public affairs.

English compromise. It is not immediately obvious why an Attorney-General is any longer necessary. The Government could perfectly well take advice from elsewhere on the legal implications of its policies or intentions.

On the basis of existing law, Sir Michael thought that there was a case worth bringing because Mr Ponting had confessed, and on the evidence of the Ministry of Defence police. He was advised in that direction by Sir Thomas Hetherington, the Director of Public Prosecutions. Technically, they were correct.

However, it is worth going back to an article by Sir Thomas in the *Guardian* on June 2 1980. The DPP then was fully aware of all the anomalies in his own position as well as that of the Attorney-General. He wrote: "The fact that there is sufficient evidence to sustain a prosecution does not necessarily mean that there ought to be a prosecution." He added that political motivation should never be a reason for bringing a prosecution. And he made one other crucial point: "It is wrong to put a defendant in jeopardy in the dock merely to give the matter a public airing, however much public interest there may be in the incident to which the allegation relates. That is not the purpose of a criminal trial."

That is not the way the Ponting case has worked out. There has been a public airing, and the consequences have been wholly beneficial provided that the authorities accept the need for reform. That means to include the reform of the

### The role of the Attorney-General is anomalous

office of the Attorney-General, and perhaps its abolition. The legal and political processes have become too intertwined and it is plain even from the Attorney-General's statements in the House of Commons on Tuesday that the existing law, and the attempts to apply it, make no sense.

One final point, also illustrated by this week's debate on the Representation of the People Act. The deposit for a Parliamentary candidate was set at £150 in 1918 and has not been changed until now. No wonder change is difficult when it comes belatedly.

We need I think, a permanent committee on constitutional matters composed of Members of the Commons and the Lords, obliged to report once a year and whenever it thinks that the anomalies are brought out of hand.

### Lombard

## The case for state pensions

By Michael Prowse

FRIENDS of the state earnings-related pension scheme (Serps) should stand up and be counted. The scheme is under attack from all sides. Mr Norman Fowler, the Social Services Secretary, is reportedly recommending to Cabinet that it should be abolished. The Institute for Fiscal Studies, often at loggerheads with officialdom, dismisses it as a costly and foolish commitment.

The objection seems to be that Serps is wildly extravagant. Yet the commitment to pay an indexed supplement to the basic pension of only one-quarter of average earnings sounds modest. It compares favourably with the commitment to pay public-sector employees an indexed pension of two-thirds of final salary.

It is far from clear that cutbacks to the state scheme are either desirable or necessary. A common presumption today is that the private sector can do everything better than the public sector. Pensions are an obvious counter-example. Pensions should meet two basic criteria. They should guarantee living standards in old age, which means they should be linked to an individual's final average salary and indexed for inflation. And they should not impede job mobility. State pensions meet both criteria admirably: they are consistent with perfect job mobility and they are best-placed to guarantee living standards.

By contrast, private pensions whether provided by employers or by individuals acting alone are flawed. Company schemes are incompatible with job mobility. Companies are criticised for giving early leavers a poor deal but why should they be expected to provide even indirect support for employees who left 20 years ago? And although many employers do have pension schemes, they are not long-serving. Long-serving employees in retirement, it is no longer obvious that it is economically efficient for the burden to fall on them. Personal portable pensions, on the other hand, are flawed for another reason: they cannot guarantee living standards in old age because nobody can know what his contributions will eventually

buy—it will depend on the vagaries of the stock market.

In organising pensions, the state is merely acting as a large and efficient clearing house: it is not intervening in the economy in an undesirable way. The logical case for state provision may be unassailable but a question remains: can Serps be afforded? On this issue, the JFS is responsible for generating unnecessary gloom. It points out that when Serps matures in 1988 it will increase the social security budget by £10bn-12bn (in 1982 prices). So what? Serps was rightly devised on the assumption that the economy will grow: even if growth over the next 15 years, GDP would be 35 per cent higher by the year 2000. Should not the old share in rising national wealth?

It is, in any case, illogical to argue that Serps cannot be afforded but that more generous private occupational schemes can be. In real economic terms, future pensions, whether labelled private or public, will be paid for out of the current production of the then working population. In the last analysis all pensions are "pay-as-you-go." It is a fallacy to believe that the private sector in aggregate can "fund" a pension, by amassing piles of paper claims to present equities. We can influence future generations' ability to pay our pensions only by raising our rate of physical investment. There is no evidence that "funded" private schemes raise even the overall savings rate (they just displace other forms of saving), still less that they increase physical investment and so relieve the burden on future generations.

All pension provision will be made harder by adverse demographic trends. But it is difficult to believe that in 40 years time (when real GDP will be much higher) even a relatively smaller working population will be incapable of paying the required quarter of revalued average earnings. If cost problems remain, they should be met by abolishing all tax benefits for private pensions: if not actively dissuading employers from providing pensions—and by raising the retirement age for women.

### Expand use of the Ecu

From Mr W Kiteat

Sir—Much has been written concerning the consequences of what is seen as an "overvalued" dollar and eloquent arguments have been advanced for the UK becoming a member of the European Monetary System by participating in the exchange rate mechanism. It seems to me that the debate can now be taken a stage further by suggesting that a greater volume of world trade, the UK's in particular, should be invoiced and paid for at least in part in the Ecu. This would result in a lessening of demand for the U.S. dollar which should feed through to a decline in its value.

If there has been a "success" story in the currency markets in 1984 it must surely have been the spectacular increase in Ecu-denominated capital market issues which rank only behind the dollar and the Deutsche Mark and total some Ecu 6.5bn. There are now more than 300 banks involved in the Ecu and a very wide range of institutions are prepared to borrow Ecu and hold deposits which are believed now to total between Ecu 10-12bn.

The inherent stability of the Ecu and its supra-national characteristics, making it acceptable even to the USSR, is a quality which I believe is as yet not being fully exploited. W. P. Kiteat, Knoll Cottage, Sutton Place, Epsom, Surrey.

### Supply side moves

From the *International Economist*, Wood Mackenzie & Co. Sir—Employment in the U.S. has risen 64 per cent since Reagan came to power five years ago. Over the same period, employment in Europe fell 4 per cent. This stark contrast is being widely attributed to the more restrictive fiscal policies being pursued by most European Governments. There is now a growing body of opinion that Europe should follow the U.S. example of fiscal ease and monetary restraint. Malcolm Roberts' letter (February 1) is a typical example of such a view.

Unfortunately, there is little evidence to suggest a European move to fiscal ease would result in a U.S.-style employment boom. Between 1970 and 1975, the general government balance in Europe went from -0.8 per cent of GDP to -3.2 per cent—a substantial fiscal easing. In the U.S., it went from -1.1 per cent to +0.6 per cent—representing a significant tightening. Yet U.S. employment rose by

### Letters to the Editor

over 2 per cent p.a. over the period compared to 0.3 per cent p.a. in Europe.

The labour market in the U.S. is clearly more flexible and dynamic than that in Europe. A simple easing of fiscal policy in Europe will not change that fact. Efforts should therefore be concentrated on supply side moves to improve labour market efficiency. Such moves could include scrapping minimum wage controls, reducing taxes on employment, alleviating the poverty trap and relaxing controls on the private house rental sector to encourage labour mobility.

### Crossing the Channel

From Mr J. Churcher Sir—The Department of Transport report of the UK/French study group (1982) covers all the points raised (February 6) about cross-Channel links. It gives a fair evaluation of the pros and cons resulting in clear conclusions that if the customer is looking for the cheapest method to cross the channel, ferries are the solution; if you are looking for increased employment after the fixed link is completed, there is nothing to choose, but ferries have the edge; if a physical link is required for political reasons, don't worry about the other arguments; and if putting your own money at risk is accepted, please proceed, but do not look to the Government (we the taxpayer) to bail you out if your sums are wrong. The position in 2005 will probably remain unchanged.

I think that the point for the customer to bear in mind is that ferries will always be competitive on price, as ferries come in smaller capital investments (as compared with the fixed link). The frequency of departures may seem to be less but motorways have suffered from contraband delays and other routine hold-ups which could apply to the fixed link. Frankly, you pay your money and take your chance. Ian Churcher, 16, Shawley Way, Epsom Downs, Surrey.

### It's a liberty to read

From Mr L. Hutchinson Sir—Anyone who has recently purchased an Act of Parliament from HMSO or used Companies

House will confirm that the Government has imposed severe "taxes on knowledge" and now statistics obtained from Government departments have to be paid for. These charges make no difference to large organisations or other Government departments but are an insurmountable obstacle to an individual. The charges imposed at Companies House are particularly odious. So that which was unthinkable when VAT was introduced, a book tax, looks more than likely.

It has been claimed that because books are not taxed as severely as other goods and much less severely than cigarettes, they are "subsidised" and as this "subsidy" is indiscriminate it should be ended and replaced by grants distributed by a Government department.

Thus the purchaser of a book would be obliged to pay not only a 15 per cent book tax but a further percentage through general taxation to finance publications approved by the Government. Ah, liberty! Lindsay Hutchinson, 7, Mary Road, Halesworth, Birmingham.

### War in the Gulf

From the Ministry of Islamic Guidance Sir—We refer to your article headlined "Iran steps up attacks on ships in the Gulf War," on December 27 1984.

Your assertion that land had been lost in an Iraqi counter-attack is totally untrue. As soon as the Iraqi counter-attacks were crushed a group of foreign correspondents were taken to the warfront to see for themselves, and to the best of our knowledge not one reported that Iraq had made any territorial gain. The Majnoon Islands remain firmly under the control of Iranian forces. The Ministry of Islamic Guidance, Tehran.

### Raised payroll costs

From the Chairman, North West Regional Council, Confederation of British Industry.

Sir—In his article "A tax privilege commends for the Chancellor," (February 12) Professor Leslie Hannah studiously avoids dealing with the question of how the additional costs associated with the removal of the tax exemption of investment income from pension funds are to be funded. He

rightly states that "Trustees would be faced with a choice of reducing benefits . . . or of raising contributions from employers or employees." The former seems hardly realistic (or desirable) and therefore the latter would prevail.

Leslie Hannah's declared interest is business history but members of the CBI are very much concerned with business present and business future. Here in the north west, to demonstrate the impact of the removal of tax relief on contributions, on interest earned by funds, and the imposition of capital gains liability, we collected information from a range of companies having pension funds of differing sizes and maturity. These firms employ a range between 50 and 5,618 persons.

The increase in payroll costs associated with the total removal of tax relief ranged between 10 per cent and 20 per cent. Compare this to the recently removed iniquitous national insurance surcharge which equated to about 3.5 per cent of payroll.

At a time when manufacturing industry is slowly recovering from the effects of recession, and still in a fragile state in many sectors, a further Whitehall imposition regardless of whether it was the whole or part of recent suggestions from the Treasury, would be downright foolhardy.

Mr Lawson would be better employed in devising ways of reducing industry's costs which in turn would reduce the unemployment figures. The proposals discussed by Leslie Hannah will do nothing in this direction. So to Mr Lawson we say, "Hands off people's pensions!"

Bruce Scott, Emerson House, Albert Street, Eccles, Manchester.

### Pie-in-the-sky wars

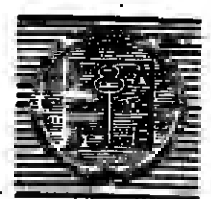
From Professor F. Pirani.

Sir—It is Ian Davidson (February 11) who is too sanguine about ballistic missile defence. A local silo missile defence will do no good to the military balance; it will merely fuel the strategic arms race. As for the perfect or near-perfect defence system which is the Reagan Administration's pie-in-the-sky "objective," the last word should lie with Dr Ashton Carter, now at Harvard. In a Congressional report prepared with full access to classified information, he concluded that "the prospect . . . is so remote that it should not serve as the basis of public expectation or national policy."

(Professor) F. A. E. Pirani, 22, Siddons Buildings, Tavistock Street, WC2.

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Jurek Martin in Tokyo describes a currency debate as export surpluses soar

## Why the yen rate strains Japan's smile

IN A commercially oriented country, in which many industries would be competitive at an exchange rate of ¥220 to the U.S. dollar - in some cases even higher - a valuation of ¥220 ought to equal profits and happiness. For the export industries, it certainly equals the former, but the smile on the face of Japanese industry and, especially the Japanese Government, is becoming a little strained these days.

This is because Japan is becoming increasingly aware that its trading success is an embarrassment, no matter that a soaring dollar and U.S. policies beyond Japan's control are its prime cause.

The litany of Japan's surpluses is well known, but an extra novel dimension was provided this week. January is a statistically freakish month when Japan invariably runs a trade deficit, as measured by the customs clearance returns; yet last month the country recorded its first January surplus in 36 years. Moreover, for all the official prognoses and hopes to the contrary, it remains the case that, with domestic demand still less than optimal and the U.S. economy bubbling along, exports are pulling Japan's growth along.

For industry, the best of whose performers have been recording profits increases of 40 per cent and upwards, the problem is the external perception that the gravity train is too good to last. Machinery exporters - the car, machine and electronics companies - are increasingly worried that the temptation of increased protectionism, especially in the U.S., is becoming irresistible.

For all the weakness of commodity prices, importers of raw materials, almost all of which are priced in dollars, are beginning to find the process expensive. The oil industry, for example, whose current buying policies are predicated on a ¥245 exchange rate, are even beginning to talk of the need to get crude imports denominated, and paid for, in yen. Inevitably, U.S.-manufactured goods are simply not very competitive in the Japanese market.

The basic question is what, if any,

thing, the Japanese authorities can, or should, do about the yen.

So far, in the two weeks since it has become apparent that the co-ordinated intervention approach laid out at the Group of Five finance ministers' meeting in Washington last month was proving at best marginally effective, the Government has done what it often does in such circumstances - very little.

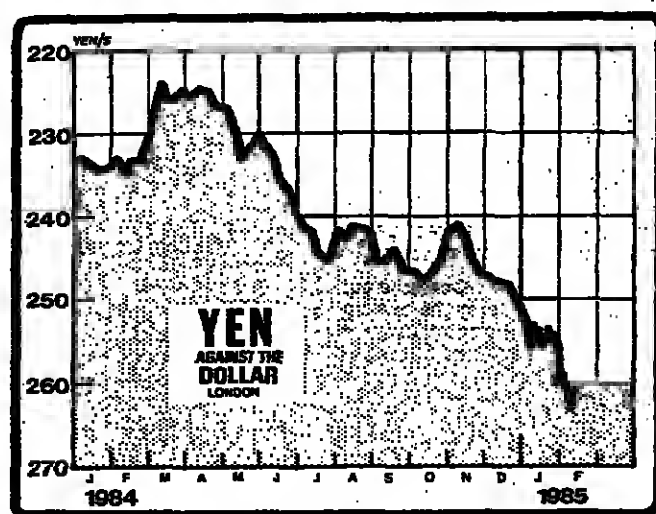
It is a restraint which is often criticised and sometimes admired overseas (by the Organisation for Economic Co-operation and Development, for example) and it certainly stands in sharp contrast to the exigencies forced on European governments, above all the UK, by the collapse of their currencies against the dollar.

All Japan has done is to practise some intervention, not, apparently, on a grand scale, and have the Governor of the Bank of Japan, Mr. Satoishi Sumita, seem to hint at higher interest rates - a message lost on the foreign exchange markets though not on bond dealers, who have added, before yesterday's rally, half a percentage point (to 7 per cent) to long-term government issues.

In fact, a senior official of the central bank yesterday denied that rates were being talked up, conceding that in 1982, the central bank had led short-term rates higher to protect the yen, now, he said, "we are not even leaning against the wind, we are just more finely-tuning market conditions."

The comparison with 1982 is important because it crops up a lot in analysis of the extent of the Japanese dilemma. The central bank's view is basically that nothing that has happened to the yen in the current round of dollar resurgence is as bad as it was then.

In 1982, the yen dropped ¥80 to a trough, in early November, of ¥278, but in this cycle it has only fallen about ¥40; in 1983, the yen was weaker against other currencies with the important D-Mark cross-rate averaging ¥110 to ¥120; this time it is in the ¥80 range and showing no signs of frailty; in 1982, the Japanese economy was not fir-



ing on all cylinders, but this time the economic fundamentals have rarely looked better.

It is the protection of these fundamentals, rather than any notional exchange rate, which still most motivates Japanese policy. The central bank is only too happy to run through things it might do but, with the next breath, point out why they cannot be done, or would be counter-productive.

The broad options include a pronounced increase in interest rates, logical because Japan still believes it is the interest rate differential with the U.S. rather than, as President Ronald Reagan claimed as recently as Wednesday night, the relatively superior U.S. economic performance which is causing the capital outflow from Japan and hence the yen's weakness.

The problem is that, with a discount rate of only 5 per cent, and relevant money market rates in the 7 to 8 per cent range, the gap with the U.S. is already vast, in the 5 percentage point range. Any attempt to close the gap meaningfully would not exactly help the domestic economy.

Another possibility, reportedly being canvassed by the Economic Planning Agency, is an export surcharge, triggered when the yen falls below a given dollar rate. The Bank

of Japan does have some statutory power over capital outflows in the Ministry of Finance's ceilings on the ratios of overall assets that life insurance companies and pension funds may hold in overseas portfolios. But the surge in last year's exodus of money from Japan has mostly been provided by corporations, looking for better returns overseas.

In an interesting case study, Japan Financial Report, a Tokyo-based newsletter, found that JVC, the electronics company which is not untypical in its commitment never to leave money idle, keeps about 10 per cent of its ¥100bn securities portfolio in foreign, mostly U.S. bonds (curiously, its nominal parent, Matsushita Electric, is much less adventurous). But in the central bank's view, it has no leverage over corporate treasurers. "We can appeal to them from a prudential viewpoint," the Bank of Japan official observes, with a metaphorical shrug of the shoulders.

The final option - and one which, interestingly, is becoming more of a subject for serious debate - is to take a risk and stimulate the economy by fiscal and/or monetary methods with the intent of creating the domestic economic climate for investment which would bring Japanese capital back to Japan.

In the current mood, however, cutting interest rates seems hardly likely to produce a stronger yen, and there is simply no sign that the conservative Government is willing to contemplate abandoning fiscal austerity - at least not before its endlessly discussed tax reform proposals are enacted, probably not before 1987.

Yet Japan is also fortunate in one key sense. It is not afflicted with an apparently imminent symbolic-exchange rate which calls into question national stability.

Some market analysts believe that ¥300 to the dollar could yet prove to be that day of reckoning, but it is not a scenario which commands widespread support, except among the more fervent dollar bulls.

As far as the Bank of Japan is concerned, there is only one trigger, according to its senior official. "If we see that a weak yen really does mean inflation, then we act." But without a change in market sentiment "it is very difficult for us to prevent further weakening of the yen against the dollar on our own."

The answer, as Japan has long been saying, lies in Washington.

Toyota, Page 18; Money markets, Page 35

## THE LEX COLUMN

### Tricentrol comes back for more

The London equity market has been showing a few signs of fatigue, but yesterday's debut by Hillsdown Holdings showed there is life in the old bull yet. The shares finished the day at a 33p premium to the striking price of 145p, making the initial minimum tender price look ancient history.

#### Tricentrol

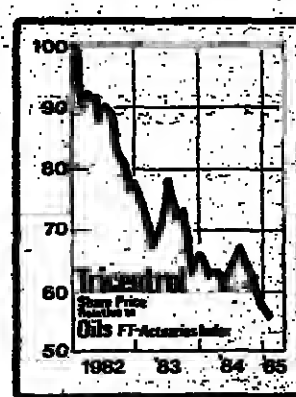
Tricentrol has always seen the rights issue as a cornerstone of its financial management, so whatever else may be said of yesterday's call for cash, it was not exactly out of character.

Yet the fact that Tricentrol has a policy of finding exploration and appraisal in part from equity should not give it carte blanche to raise fresh capital as and when it pleases. Given the group's recent performance the justification for yesterday's issue looked very thin indeed. Tricentrol almost acknowledged as much by wheeling out a convertible loan stock pitched on very attractive terms. An 11 per cent coupon and a conversion price just below the market should ensure ready takers, but it will not have escaped the attention of Tricentrol's critics that the company's share price was lower yesterday than at the time of the last two rights issues, in May 1979 and September 1982. Of the U.S. offering in July 1980, the less said the better.

Net assets per share are again being diluted and Tricentrol is rather rubbing salt in the wound by over-estimating a maintained dividend both this year and next. It would admittedly be illogical to pay a higher dividend and then ask shareholders to fund it retrospectively through another rights issue, but the more serious question is whether Tricentrol could not find another way of setting its balance sheet straight.

That Tricentrol needs capital from some quarter is beyond doubt. Year-end debt will be equivalent to 76 per cent of shareholders' funds and an already heavy exploration programme will presumably be accelerated by the abandonment of the Sleipner scheme. After a run of dry holes Tricentrol has recently made enough worthwhile discoveries to justify its current spending.

Yet it is also beyond doubt that Tricentrol has used shareholders' money to expand with undue haste in the past. The dash into the U.S. brought little but trouble, as was belatedly recognised by last year's sale of the onshore oil interests for \$73m.



It may not be the most propitious time to sell exploration assets and Tricentrol can no doubt claim that disposals would upset its tax planning, but the company might at the very least set out the options.

#### Imperial Group

Imperial Group did its best yesterday to point the market in the direction of its results for the year to October. The preliminary statement was, as usual, a mine of interesting information about the group's operations. Unfortunately the market was looking in quite another direction - towards Howard Johnson in the U.S. and information about Imperial's plans for its troublesome subsidiary was distinctly thin.

The market's preoccupation with HoJo is understandable. Despite all Imperial's efforts, which have admittedly been crowned with some success in the lodging business, the operation is still making a pitiful return on capital and a disposal - even for \$300m - would greatly enhance earnings per share in the current year.

It would also leave Imperial with a completely ungeared balance sheet and the opportunity to make another sizeable acquisition - United Biscuits was yesterday's fanciful market favourite.

Imps has yet to make up its mind about HoJo, however, so the market was reluctantly thrown back on the results, which showed a 13 per cent gain in pre-tax profits to £220.6m and a slightly greater increase in earnings per share.

The most distinguished performer was undoubtedly the tobacco business, which has inched up its market share without sacrificing margins during a year which saw a punitive rise in tobacco duty.

Elsewhere Imps has been performing at best in line with the in-

dustry and the overall result was flattened by an 80m increase in public disposal profits. The brewing and leisure divisions have been held back by the high level of development work and will this year lose about £5m of profit from a strike at the Tadcaster brewery.

The heavy capital spending programme - last year's £340m should be exceeded in 1985 - should be bearing fruit in the next few years, but in the meantime all eyes will be on HoJo.

Without a sale, Imps might make only about £33m (before property profits) this year, leaving the shares rather exposed at last night's price of 201p.

#### Mercury/Akroyd

Taking a stake in the City of London revolution is hardly investors' favourite play these days, and even for those who want in, the value of financial conglomerates' shares can be fiendishly difficult to assess.

Newco, for instance, will be the holding company consisting of Mercury Securities, Akroyd & Smithers, Rowe & Pitman and Mullens. To buy into the new venture, investors can choose Mercury or Akroyd shares; the Newco shares will not be created until the merger goes through. The terms have been fixed in advance, though, with Akroyd and Mercury shareholders receiving a combination of Newco shares and special preference shares related to the profits each company retains.

Shareholders in either Akroyd or Mercury therefore have to work out what dividends they will receive in the interim, how many Newco shares they will be given, and how much profit their company is likely to retain between now and then.

On these variables, Mercury still looks the better buy, though the gap has narrowed considerably since last November. The problem with working it out is that any calculation has to rest on imponderables, like how much money Akroyd is likely to make in the next two years. But using Mr. Greenwell's computer model, which values the shares on their likely income streams, Akroyd's shares would have to fall to around 360p from yesterday's 375p level to match Mercury's value. Alternatively, if Mercury's shares gained another 10p or so on their current 430p price, investors should think about a switch.

## France may allow U.S. DBS stake

Continued from Page 1

diffusion (CLT), were, according to this deal, to be financed by advertising.

The October agreement has since been undermined by President François Mitterrand's surprise announcement last month which opened the way for France to bring in commercially funded local TV stations (operating from ground transmitters) next year. French and Luxembourg officials are due to meet today to discuss a series of problems bedevilling the accord.

Fearing competition from an alternative market for advertising, CLT has stated that it wants an important share - around 30 per cent - in the overall French local TV sector as a precondition for going ahead with the satellite venture.

Additionally, the Luxembourg Government has revitalised a project, originally backed from the U.S., to launch a competing satellite, GDT-Coronet, with European financial support. Coronet last week agreed to lease a satellite from RCA of the U.S. and reserved a launch slot with the Ariane space rocket for September 1986.

With tight state control of broadcasting a long tradition in France, the idea of allowing U.S. companies even a small stake in the satellite project would have been anathema until fairly recently.

The landscape has, however, been changed not only by President Mitterrand's about-turn on local TV - aimed at taking the wind out of the right-wing opposition's sails over broadcasting deregulation - but also by the intense interest of U.S. and British organisations in using existing cable and communications satellite links in Europe to beam programmes over national territory.

## Leading three U.S. car makers' profits close to \$10bn for year

BY PAUL TAYLOR IN NEW YORK

THE BIG three U.S. car makers, General Motors, Ford and Chrysler, had record combined net earnings of \$9.8bn last year, a 55 per cent increase over the \$6.3bn in combined earnings in 1983. The earnings surge reflects booming car sales.

Chrysler, the last of the third major U.S. car makers to report its 1984 results, said yesterday that fourth quarter net earnings - aided by a \$101.5m special gain, surged to \$608.7m or \$4.91 a share from \$118.3m or 91 cents a share a year earlier on sales which increased by 41 per cent to \$3.44bn from \$3.0bn.

The sparkling fourth quarter performance by Chrysler, which con-

trasts with lower net earnings in the final quarter posted by both General Motors and Ford, helped push the number three car maker's full year net earnings to \$2.38bn or \$18.88 a share compared with \$709.9m or \$5.79 a share.

The full year earnings on sales of \$19.57bn up from \$13.26bn, include big tax credits in both years. The \$283.9m gain last year compared with a \$399m tax credit in 1983.

Nevertheless Chrysler's full year net operating earnings of \$1.5bn or \$11.75 a share compared with \$301.9m or \$2.35 a share in 1983, underline the dramatic improvement.

Overall, the combined full-year net earnings of the "big three" came at a time when Washington and the car makers are considering the prospects for a continuation of the "voluntary" restraint on Japanese car imports, are roughly in line with market expectations.

Full-year net earnings would have topped the \$10bn mark had it not been for a 7.7 per cent decline in Ford's final quarter earnings - mainly reflecting higher tax rates - and a 32.4 per cent decline in GM's fourth quarter earnings reflecting the lingering effects of the autumn United Autoworkers strike.

Ford details, Page 15

## Mesa Partners takes 7.9% Unocal stake

By Our Financial Staff

MESA PETROLEUM, the company controlled by Texas investor Mr. T. Boone Pickens, is part of a partnership, which has spent \$584m on a 7.9 per cent stake in Union Oil of California, it was disclosed yesterday.

The partnership called Mesa Partners II, which includes Wagner & Brown and certain affiliates, plans to spend up to a further \$618m on buying more shares in the U.S. integrated oil group.

Mesa Partners said that it had acquired 13.78m of Unocal's 174m outstanding shares and intended to buy more in the open market or privately negotiated transactions but "it does not presently intend to seek to obtain control" of Unocal, the world's largest U.S. oil company.

## Icahn 'might sell North Sea assets of Phillips'

BY WILLIAM HALL IN NEW YORK

PHILLIPS PETROLEUM's important operations in the Norwegian and UK sectors of the North Sea will probably be put up for sale as a result of the takeover battle now engulfing America's ninth largest oil company.

Mr. Carl Icahn, the Wall Street financier mounting a hostile takeover bid for Phillips Petroleum, said yesterday he would consider selling Phillips' North Sea operations as part of his plan to raise \$3.7bn through asset sales to help pay for the takeover. He said Aminoff, the U.S. oil company recently acquired from R. J. Reynolds, and some of Phillips' refineries would also be sold.

More than half of Phillips' profits come from overseas and the bulk of these come from the North Sea. The biggest contributor is the Ekofisk

field in Norway where Phillips has a 37 per cent stake and acts as operator.

Mr. Icahn, who has been accused of planning to liquidate Phillips Petroleum if his hostile bid succeeds, went to some lengths yesterday to placate his critics. He stressed that he intended to keep Phillips' major businesses in Bartlesville, Phillips' current headquarters, and noted that even if Phillips' controversial recapitalisation plan won shareholders' approval, the company would have to sell \$2bn of assets to raise the necessary finance.

Mr. Icahn was the star witness called before a hastily-convened meeting of institutional shareholders at New York's municipal building yesterday morning. He faced an angry group of townsfolk from Phillips' home town of Bartlesville

## IMF gives Brazil loan warning

Continued from Page 1

it unlikely that enough time is left to agree a new programme for 1985 before the Government changes.

Political decisions on the new programme will therefore have to be taken by Sr Neves, who has until now pursued a strategy of encouraging the outgoing Administration to reach debt agreements with both the IMF and commercial banks before it leaves office.

This would have left him with a clean slate and able to claim he had no responsibility for any further decline in Brazilian living standards that ensued from the new IMF agreement.

Brazil's commercial bank creditors are now being asked to extend until the end of May temporary arrangements for rolling over capital repayments currently falling due. Also to be extended are arrangements to maintain short-term trade credit and money market lines.

Bankers believe that only a revision of the 1985 IMF programme to take account of the missed targets will provide a way out of the current impasse.

The likely role of the Neves Administration in this has been highlighted by a secret meeting in Paris last week between Mr. de Larosiere and Sr. Francisco Dornelles, currently head of the federal tax authority and tipped for the Finance Ministry post in the new Administration.

## Settlement of Laker claim expected

Continued from Page 1

sought by BA on behalf of all of them is believed to have been agreed within certain parameters, but not the size of the defendants' individual contributions.

In the face of all BA's endeavours, however, many of those involved in the settlement were yesterday keen to stress that many details had still to be finalised and written agreements were most unlikely to be signed before the last possible moment.

Commenting on an earlier report that the settlement would require BA to get all its ducks in a row by February 28, one participant said: "All the ducks may not be quite in a row but at least they're now in the same place." BA, said another, could still have trouble keeping them there.

## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15

## Snow Report

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15
Alaska	14-17	10-15	10-15	14-17	10-15	10-15

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# SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Friday February 15 1985



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### Warner loss rises to \$586m despite disposal of Atari

BY PAUL TAYLOR IN NEW YORK

WARNER Communications, the U.S. entertainment group which is struggling to regain its earnings momentum following the sale of its loss-plagued Atari home computer unit last year, yesterday reported a full-year net loss of \$586.1m.

The full-year loss, which follows a \$417.8m net loss in 1983, mainly reflects a \$611.7m loss from discontinued operations in 1984 and highlights the continued impact of Atari's past problems on its previous parent. In 1983 Warner reported a \$400m loss from discontinued operations.

However, Warner continued to make some progress on the basis of continued operations. The group said earnings from continuing operations totalled \$21.3m, or 31 cents a share, in the fourth quarter and \$25.6m, or 12 cents, in the full year. This compares with a \$6.6m loss from continuing operations in the 1983 fourth quarter and a \$10.9m loss for the 1983 full year.

The latest quarter is the second

consecutive quarter in which the group has managed to post positive results from its continuing operations. In the 1984 third quarter Warner reported net earnings from continuing operations of \$24.4m. Revenues in the fourth quarter increased by 7 per cent to \$535.4m from \$499.4m and by 17.4 per cent to \$2.6m from \$1.7m in the full year.

The group noted that the loss from discontinued operations in the fourth quarter resulted from a change in the basis of accounting for notes from Atari which were previously carried on the company's balance sheet at \$150m, together with an additional \$75m reserve to cover the carrying values of other discontinued operations.

Previously Warner said that, as a result of recent uncertainties, it had chosen to account for the Atari notes on the more conservative cash basis, removing them from its balance sheet. Interest and principal amounts from Atari will be recognised as income when received.

### R. J. Reynolds up 30% after restructuring

BY OUR NEW YORK STAFF

R. J. REYNOLDS Industries, the second largest U.S. cigarette maker, yesterday reported a sharp increase in fourth quarter and full year earnings from its continuing operations. The group has recently spun off its Sealand and Amintol subsidiaries as part of an asset redeployment programme to concentrate on the tobacco, packaged foods and beverages industries.

Fourth quarter net earnings from continuing operations increased 30 per cent to \$250m or \$2.23 a share from \$200m or \$1.83.

A \$9m loss from discontinued operations and a \$42.5m gain on the sale of energy operations to Phillips Petroleum produced final net earnings of \$250m or \$2.23 a share compared with net earnings of \$227m or \$1.97 a share earlier. Final quarter net earnings then were bolstered by \$27m in earnings from discontinued operations.

Sales in the final quarter increased 7 per cent to \$3.53bn from \$3.3bn, with all the group's major business lines showing advances.

The final quarter results helped lift full-year net earnings from continuing operations to \$843m or \$7.1 a share from \$702m or \$5.66 in 1983. Earnings of \$82m from discontinued

H. J. Heinz

operations and the fourth quarter gain on the sale of Amintol made final net earnings of \$121m or \$1.07 a share on sales of \$12.97bn. This compared with final net earnings of \$119m from discontinued operations of \$84m or \$7.25 a share on sales of \$12.3bn in 1983.

The consumer products division's record performance reflected higher unit volumes and market share gains, new acquisitions and the rapid expansion of the Kentucky Fried Chicken network.

Tobacco product sales were up 4 per cent for the year to \$1.88bn and 4.1 per cent for the final quarter to \$2.1bn. In the domestic market cigarette volume increased 1.2 per cent, about double the industry average.

Outside the U.S. the group said unit sales of its Camel brand grew by 13 per cent.

Paul Cheeseright in Brussels and David Lascelles in London analyse a Belgian financial group

### GBL stumbles on expansion trail

THE RECENT mini-crisis at Henry Ansbacher, the tiny UK merchant banking group which had to back out of an ill-fated purchase of a Wall Street securities firm, was a costly mistake which led to the resignation of Mr Charles Williams, the chairman.

But it was also expensive for Groupe Bruxelles Lambert (GBL), the Belgian financial group which, along with its associate company Pargesa in Geneva, owns 26 per cent of the bank. To replace Ansbacher's depleted resources, the two companies have agreed to subscribe about £15m (\$16.3m) to a rights issue which will raise that stake to well over 50 per cent.

This success was promptly offset. However, it marks a rare setback for the fast-growing empire of Mr Albert Frere, the Belgian business magnate, which has interests as diverse as Drexel Burnham Lambert on Wall Street, and industrial and financial groups in many European countries. It is perhaps best known for engineering the dramatic hijack of the Swiss arm of Paribas when the Mitterrand Government was trying to nationalise the large French bank.

The group is so complicated that the schematic diagram on the back of GBL's annual report bears more than a passing resemblance to plans for a computer circuit. But basically ownership resides with the Frere family, Volvo, Mr Paul Des-

marais' Power Corp of Canada, the Lambert family and a number of smaller private and corporate investors.

Management control is exercised by Mr Frere and Mr Gerard Ekenazi, the deputy chairman who joined him from Paribas Suisse.

GBL's practice has been to find small or medium-sized institutions and take a shareholding with the approval of the local board and management. First it would seek to clean up the books. It would try to wrinkle out any nasty surprises before it came forward with a cash injection in the form of new equity. The next stage would be the arrival of some new executives to provide fresh impetus.

GBL's general aim, pursued with Pargesa, is to create a network of institutions, over which they would have effective but not necessarily absolute control, in the main financial centres.

Ansbacher is part of this strategy. The idea is that the institutions should act as a family, sharing particular skills. But although a co-ordinating team has been set up in Brussels, there is little to suggest that co-operation in the provision of high value-added services exists as much as the idea.

Apart from Ansbacher, the main financial elements of the GBL-Pargesa network are:

- Drexel Burnham Lambert, New York - high yielding bonds;



Empire builder - Mr Albert Frere

- Banque Internationale de Luxembourg - Eurobonds, fund management;
- Paribas Suisse, Geneva - shares, futures, institutional fund management, oil trade financing;
- Société Industrielle de Banque, Paris - foreign exchange trading.

GBL-Pargesa is negotiating a presence in Toronto, and GBL in its own right has a 10 per cent stake in Banque Bruxelles Lambert, the second largest Belgian commercial bank.

The smaller institutions are seen as moving around a tripod made up of GBL, Pargesa and the vehicle for their U.S. interests, Lambert Brussels Corporation. The central element of this last is Drexel Burnham

Lambert, which, however, is not distributing dividends to GBL or Pargesa for accounting reasons.

Although Drexel Burnham Lambert has been associated with Groupe Bruxelles Lambert for a long time, the creation of an international financial empire started only after Mr Frere moved in at GBL in 1981-82. It was this movement which established the GBL-Pargesa link, so that not only does Pargesa hold 25 per cent of GBL, but the two have interlocking boards.

Until 1981, Mr Frere was best known in Belgium as the steel "patron" of the Charleroi basin. But his family interests had allied with Volvo of Sweden. Power Corporation of Canada and the Belgian interests of Paribas Bank of France to take over Pargesa, then a somewhat obscure Geneva holding company.

Pargesa wrested control of Paribas Suisse just before the French parent was nationalised and was then ready for GBL which, by 1981, was running into increasingly acute financial problems with the financing of foreign debt.

Since then GBL has been on a giddy path of fund-raising and acquisition. Four rights issues in three years have been accompanied by steady growth in dividends, although the stock has underperformed on the Brussels stock market.

The link with Pargesa and the ex-

pansion into international finance have broken the traditional pattern of activity for a Belgian holding company. Before Mr Frere and Pargesa arrived, GBL had a string of industrial interests and a 48 per cent stake in Banque Bruxelles Lambert.

Now the financial interests account for about half of the GBL investment portfolio. The industrial holdings remain in place as a revenue base for the financial expansion.

In both cases there is an attempt to link the new holdings to existing interests; Petrofina to other oil interests held by Cometa and Dupuis to GBL's television outlet through Compagnie Luxembourgeoise de Télédiffusion. A favourite word at GBL headquarters is "synergy."

GBL and Pargesa now have over \$1bn in capital and a sprawling range of interests which, it is conceded, need to be simplified. One idea is that the financial interests could be grouped around the Pargesa pole and the industrial holdings around GBL. Meanwhile there is well-founded speculation that Pargesa will seek a Brussels bourse listing.

Mr Claude Vercambre, the director in charge of banking at GBL, admits that Ansbacher's losses were "a disappointment," especially since they came only months after GBL and Pargesa made their initial \$23m investment in Ansbacher.

### Carling in loss for final quarter

By Bernard Simon in Toronto

CARLING O'KEEFE, a Rothman of Pall Mall subsidiary, was hit by fierce competition in the Canadian beer industry and returned a loss of \$37.7m (U.S.\$55.6m), or 37 cents a share, in the three months to December 31. This compares with a profit of \$313.4m or 60 cents during the previous corresponding period.

The latest result includes an \$11.7m write-off for about 200m compact beer bottles which have been made obsolete by the introduction to Canada of long-necked bottles. Carling wrote off \$36.6m for surplus bottles in its previous fiscal year.

The company's market share has also dropped sharply, reflected by a decline in operating profits in the December quarter from \$313.4m in 1983 to \$34.1m last year. Operating income for the first nine months of the fiscal year fell from \$348.3m to \$330.6m.

Carling said that beer sales volumes in Canada declined by 18 per cent, compared with a 3.8 per cent rise in total industry sales. Higher production costs and marketing expenditure also contributed to the fall in operating income.

Ironically, Carling was the first of Canada's three major brewers to introduce the popular long-necked bottle in May 1983 after signing a manufacturing and marketing agreement with the Miller Brewing Company of the U.S.

Carling's Beer sales advanced by 15 per cent in the year to March 1984 in a stagnant market, thanks largely to strong demand for Miller High Life.

Since then, its two main rivals have converted almost all their brands from the industry's standard compact bottle to private mould bottles, while Carling hoped to retain the compact container for its other brands.

### Telerate lifts profits 27% in first quarter

BY OUR NEW YORK STAFF

TELERATE, the fast growing U.S.-based electronic business information group in which Exco, the UK money-broking group, has a 52.2 per cent stake, said yesterday that net earnings in its fiscal first quarter had increased by 27 per cent to \$5.16m, or 19 cents a share, from \$4.06m, or 15 cents a share.

Income before provisions for income tax and minority interest increased by 24 per cent to \$17m in the quarter ended December 31

from \$13.8m in the year-ago period on revenues which grew to \$44.2m from \$25.6m.

Mr Neil Hirsch, Telerate's president and chief executive, told shareholders attending the company's annual meeting that the earnings increase reflected "a continuing healthy pace of domestic orders from existing users and new subscribers as well as continued strong overseas growth."

### Higher prices cut Stelco loss

BY OUR TORONTO CORRESPONDENT

STELCO, Canada's largest steel-maker, suffered a net loss of \$3.3m (US\$2.4m) in 1984, including a \$351.6m provision for the shutdown of uneconomic facilities, compared with a \$314.2m loss the previous year. Operating income in 1984 was \$348.5m.

The company said that higher selling prices and an improved product mix contributed to an 18 per cent rise in revenues to \$2.4bn. Demand was especially strong from the automobile industry, but the market for structural steel was static.

### Ford ahead 53% in full year

BY TERRY DODSWORTH IN NEW YORK

FORD MOTOR, the second largest of the big three U.S. car manufacturers, achieved a 53 per cent increase in net profits last year, despite a decline in the fourth quarter resulting from a higher tax charge.

Net income for the year amounted to \$2.9bn or \$15.79 a share, against \$1.9bn or \$10.29 in 1983. Sales jumped by 18 per cent to \$32.4bn from \$24.5bn.

In the fourth quarter earnings fell to \$721m or \$3.49 a share from \$781m or \$4.29. Sales rose by 8 per cent from \$12.4bn to \$13.4bn.

The group's fourth quarter figures were even less buoyant than they appear compared with the previous year, since provisions against the closure of certain overseas plants reduced net profits in 1983 by \$90m.

Fourth quarter after-tax profits mainly as a result of this change, from \$13m to \$70m.

The company said, however, that the decline in its U.S. performance, where net profits fell by 15 per cent to \$650m after tax, was accounted for by a higher tax charge.

The group added that the improvement in the full-year results primarily reflected higher sales

All of these securities having been sold, this announcement appears as a matter of record only.

New Issues / January, 1985

\$400,000,000

CHRYSLER  
FINANCIAL CORPORATION

\$200,000,000

11 1/2% Notes due January 15, 1990

\$200,000,000

12% Notes due February 1, 1992

Salomon Brothers Inc.

The First Boston Corporation

Lehman Brothers

Shearson Lehman/American Express Inc.

ABD Securities Corporation

Deutsche Bank Capital

Corporation

Drexel Burnham Lambert

Incorporated

E. F. Hutton &amp; Company Inc.

Incorporated

PaineWebber

Incorporated

Smith Barney, Harris Upham &amp; Co.

Incorporated

UBS Securities Inc.

Incorporated

Datwa Securities America Inc.

Incorporated

Nomura Securities International, Inc.

Merrill Lynch Capital Markets

Goldman, Sachs &amp; Co.

Morgan Stanley &amp; Co.

Incorporated

Alex. Brown &amp; Sons

Incorporated

Donaldson, Lufkin &amp; Jenrette

Securities Corporation

EuroPartners Securities Corporation

Incorporated

Kidder, Peabody &amp; Co.

Incorporated

Lazard Frères &amp; Co.

Incorporated

L. F. Rothschild, Unterberg, Towbin

Incorporated

Swiss Bank Corporation International

Securities Inc.

Dean Witter Reynolds Inc.

Incorporated

The Nikko Securities Co.

International, Inc.

Yamaichi International (America), Inc.

### The Bank of Tokyo, Ltd.

(Kabushiki Kaisha Tokyo Ginko)

(Incorporated with limited liability in Japan)

Can. \$ 75,000,000

10 7/8% Bonds due 1992

Issue price: 100% of the principal amount

Bank of Tokyo International Limited

Orion Royal Bank Limited

Credit Suisse First Boston Limited

Dominion Securities Pitfield Limited

Lehman Brothers International

Shearson Lehman/American Express Inc.

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Swiss Bank Corporation International Limited

S.G. Warburg &amp; Co. Ltd.

Wood Gundy Inc.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

FEBRUARY 1985



## INTL. COMPANIES &amp; FINANCE

## Major disposals planned by Montedison

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, Italy's chemicals, health care and energy group, is planning to dispose of around L1,500bn (\$750m) of assets in order to reduce its L4,000bn debts.

Mr Howard Harris, vice-president for strategy, said the company was to sell off "non-strategic businesses" in order to raise cash and complete the group's three-year restructuring programme. Mr Harris specified

petrochemical, synthetic fibre and fertiliser businesses as candidates for divestiture.

Dr Lino Cardarelli, Montedison's group finance director, said the first major asset sale should be complete "by the end of March." But he was reluctant to say which business was being sold. It is understood that Montedison is currently in negotiations with a foreign company regarding the first asset sale.

Montedison is expected shortly to announce that it broke even in 1984, the first time the troubled chemicals group has not made losses since 1979. The group has been put through a radical management reorganisation and industrial restructuring, recruiting a number of foreign executives. It has sold hundreds of millions of dollars of loss-makers and has simplified its product structure.

Montedison in 1983 made a loss of L322bn on sales of L10,800bn, down from the 1982 deficit of L599bn.

But the L4,000bn group debt against shareholders' funds of around L1,400bn remains a problem for the group.

In 1984 Montedison spent around L680bn on interest charges alone. This represented 8 per cent of 1984 turnover of around L11,400bn.

## East German credit lifted to \$300m

By Peter Montagnon in London

EAST GERMANY scored another success in the Euromarkets yesterday when a \$150m seven-year credit for its Foreign Trade Bank was doubled to \$300m.

The large increase follows a pattern already established last year when a \$150m credit for the same borrower led by Deutsche Bank was increased to \$400m, underlining growing demand in the international banking community for high yielding East European assets.

The latest deal attracted attention, however, because its lead group consists largely of U.S. banks, marking their return to East European business after several years of restraint after the Soviet invasion of Afghanistan and the Polish debt crisis.

Bankers say that response to the new deal from U.S. banks has been positive, particularly from major money centre banks with regional institutions tending to hold back.

By yesterday market subscriptions to the loan from all sources were approaching \$250m with commitments still flowing in, so that demand for participation in the loan might not even be satisfied after the increase to \$300m.

The attraction of the loan stems mainly from its margins of 1/2 point over Eurodollar rate or 1/4 point over prime. Though lower than on recent East German deals, these terms are still attractive in comparison with returns available elsewhere in the market.

The credit is led by Bank of America, Bank of Tokyo, Citicorp and Manufacturers Hanover.

International capital markets, Page 36

## Suez to take over credit group

BY DAVID MARSH IN PARIS

SUEZ, the French nationalised financial and industrial group, is acquiring a majority stake in Sofinco, the country's second largest consumer credit bank, as part of efforts to build up a wider base in retail banking.

Sofinco, which is owned by the state under the 1982 nationalisation programme, will become 51 per cent owned by Suez in the second half of the year in a deal valued at about FF200m (\$20m).

M. Jean Peyrelevade, the Suez chairman, said yesterday the group would pay for the stake in the form of shares in Credit Commercial et Industriel, the

large commercial banking group. Under a deal announced last month, Suez is progressively selling its present 40 per cent stake in CCI in a FF1bn deal with the state and Groupe des Assurances Nationales, one of France's largest nationalised insurance groups.

Suez intends to boost its stake in Sofinco over the next three years to around 90 per cent through a topping up of its capital resources.

Sofinco, which specialises in credit for car sales and purchases of general household equipment, estimates net profits last year at about FF45m after

FF29m in 1983.

The Sofinco deal is the latest in a series of restructurings of Suez financial interests. At the end of last year it agreed to take over the struggling Banque Paribas and the profitable retail bank Banque Française de Crédit, although both like Sofinco, are planned to remain their identities within the group.

M. Peyrelevade said he was still intent on adding to the group's industrial portfolio. He was "optimistic" over the long-term project of taking a minority stake, perhaps 5 to 10 per cent, in Roussel Uclaf, the pharmaceutical group.

## INI full year losses trimmed to Pta 185.7

By David White in Madrid

INSTITUTO NACIONAL de Industria (INI), the Spanish state conglomerate which is everything from cars to coal mining, finally managed to reverse the upward trend in its billion-dollar losses, last year, according to preliminary figures announced by Sr Carlos Solchaga, the Industry Minister.

Sr Solchaga said total losses fell to Pta 185bn (just over \$1bn) from Pta 204bn in 1983.

The 1983 figure included about Pta 43bn of extraordinary losses, including those resulting from changes in accounting procedures.

The Minister said that 39 companies—the majority of INI's subsidiaries—had shown little change in their performance. Eight had done worse, notably in the capital goods and oilseeds sectors, and 23 had improved their results, including its aluminium and airline offshoots.

The group, in which Sr Solchaga put in one of his close associates, Sr Luis Carlos Croissier, as chairman last autumn in a bid to impose tough new management policies, was expected to fulfil its aims of a sharp reduction in losses over the next two years, he said.

## Record profit for LKAB

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

LKAB, the state-owned Swedish iron ore mining group, achieved a record profit of about SKR 700m (\$75m) last year, according to preliminary figures released by Mr Willem Sjöstrand, managing director.

"The LKAB crisis is over and the future looks secure," said Mr Sjöstrand.

In the six years from 1977 to 1982 the group accumulated losses of more than SKR 2bn and had to be rescued by state intervention with aid totalling SKR 45bn.

The group, based in Kiruna in the far north of Sweden, has gone through a painful reorganisation with the loss of some 2,600 jobs or 35 per cent

of the labour force.

The ban on recruitment, has now been lifted, however, and the group is slowly starting to hire new labour.

LKAB showed a profit (after financial items) in 1983 of SKR 101m on sales of SKR 2,560m. Sales last year totalled around SKR 3bn with profits rising some SKR 700m.

The market for ore in Europe increased strongly by around 20m tonnes last year, and LKAB increased its production to 17.7m tonnes this year, but this could top 18m tonnes if the current economic recovery does not weaken.

## Club Med lifts earnings

BY PAUL BETTS IN PARIS

CLUB MEDITERRANEE, the French holiday camp group, achieved a 21 per cent increase in consolidated net earnings last year to FF2,281m (\$28.3m) from FF1,924m, the year before.

Sales rose by 19 per cent to FF4,580m from FF3,850m the previous year.

The consolidated figures include the results of Club Med Inc, the group's U.S. subsidiary

quoted on the New York Stock Exchange. The French parent company currently owns about 73 per cent of the U.S. subsidiary which operates 21 resorts in the U.S., the Caribbean, Mexico, Asia and the Pacific and Indian Ocean basins.

Club Med Inc saw its net earnings rise by 24 per cent to U.S.\$12m last year, from \$9.7m the year before.

## Italian foods group share issue

BY OUR MILAN CORRESPONDENT

IRP-PERUGINA, the Italian foods group which was recently acquired by the family interests of Carlo de Benedetti, plans a L112.3bn (\$56.2m) share issue to help reduce borrowings. The company, which has L1,000bn of annual turnover, has L258bn of debt.

After a board meeting it was announced that an extraordinary meeting of shareholders would be convened on April 15 to approve the issue of 33.3m new shares and 45.8m savings shares, all with a par value of L2,000.

Sig de Benedetti acquired 62.3 per cent of the group, which he wants to rename Buitoni SpA, for a price reputed to be around L400bn. The foods group employs 7,000 people.

Yesterday, Sig Bruno Buitoni, who was chairman of the group, handed in his resignation along with a number of other Buitoni family associates.

In their place, Sig de Benedetti has appointed several of his closest collaborators, among them Dr Guido Roberto Virale, the managing director of Euro-mobiliare, the Milan investment bank which handled the takeover.

## NOTICE OF REDEMPTION TO HOLDERS OF INDUSTRIAL BANK OF FINLAND LTD LAND AND INDUSTRIAL MORTGAGE BANK LTD FINNISH REAL ESTATE BANK LTD

Kuwaiti Dinars 5,000,000

7 1/2 per cent. Guaranteed Finnish Municipalities Notes Due 1989 Fourth Mandatory Redemption Due 1st April, 1985 of Kuwaiti Dinars 500,000

NOTICE IS HEREBY GIVEN THAT, pursuant to Condition 5 (A) of the above mentioned Notes, the Banks have purchased in the open market and surrendered to Kuwait Investment Company (S.A.K.), as Fiscal Agent, Notes in the principal amount of Kuwaiti Dinars 300,000 and that on 1st April, 1985, Notes in the principal amount of Kuwaiti Dinars 200,000 fall to be redeemed at 100% of the principal amount together with accrued interest to the date of redemption. The following Notes have been drawn by lot to satisfy this redemption requirement:

00351-00363	01169-01181	03898-03910
00548-00560	01250-01262	04172-04184
00587-00599	01813-01825	04351-04363
00954-00966	01884-01896	04588-04600
01015-01027	01988-02000	04911-04928

The Notes specified above will become due and payable in Kuwaiti Dinars at the offices of Kuwait Investment Company (S.A.K.), Muhsarak Al-Kabir Street, Kuwait City, State of Kuwait, or, at the option of the bearer, but subject to applicable laws and regulations, at Citibank N.A., Citibank House, 336 Strand, London WC2R 1HB, and Kredietbank S.A., Luxembourg, 43 Boulevard Royal, Luxembourg by cheque drawn on a Kuwaiti Dinar account, with or by transfer to a Kuwaiti Dinar account maintained by the payee with a bank in Kuwait. From, and after 1st April, 1985, interest on the above mentioned Notes will cease to accrue.

Notes should be surrendered for payment together with all unexpired coupons appertaining thereto, failing which the face value of the missing unexpired coupons will be deducted from the principal amount.

The aggregate principal amount of Notes remaining outstanding after 1st April, 1985, will be Kuwaiti Dinars 3,000,000.

KUWAIT INVESTMENT COMPANY (S.A.K.) on behalf of Industrial Bank of Finland Ltd Land and Industrial Mortgage Bank Ltd Finnish Real Estate Bank Ltd

Dated: 15th February, 1985

NEW ISSUE

This announcement appears as a matter of record only

February, 1985

¥ 25,000,000,000



## The Procter &amp; Gamble Company

6 5/8% Yen Notes Due 1992

ISSUE PRICE: 100%

Daiva Europe Limited

Mitsui Trust Bank (Europe) S.A.

Citicorp Capital Markets Group

Goldman Sachs International Corp.

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Barclays Bank Group

Baring Brothers &amp; Co., Limited

Berliner Handels-und Frankfurter Bank

Commerzbank Aktiengesellschaft

Dai-ichi Kangyo International Limited

IBJ International Limited

Kreditbank International Group

LTCB International Limited

Mitsubishi Finance International Limited

Mitsubishi Trust &amp; Banking Corporation (Europe) S.A.

Mitsui Finance International Limited

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Limited

Nippon Credit International (HK) Ltd.

Nippon Kangyo Kakumaru (Europe) Limited

Nomura International Limited

Orion Royal Bank Limited

Saitama Bank (Europe) S.A.

Salomon Brothers International Limited

Smith Barney, Harris Upham &amp; Co. Incorporated

Sumitomo Finance International

Sumitomo Trust International Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

Takagin International Bank (Europe) S.A.

Toyo Trust International Limited

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.



## The Kingdom of Belgium

U.S. \$400,000,000

Floating Rate Notes Due February 2000

Merrill Lynch Capital Markets

Credit Suisse First Boston Limited

Kidder, Peabody International Limited

Kreditbank International Group

Algemene Bank Nederland N.V.

Algemene Spaar-en Lijfrentekas/Caisse Générale d'Epargne et de Retraite

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BankAmerica Capital Markets Group

Bank of Tokyo International Limited

Banque Bruxelles S.A./Bank Brussel Lambert N.V.

Banque Nationale de Paris

Banque Paribas Belgique S.A./Paribas Bank België N.V.

Chase Manhattan Capital Markets Group

County Bank Limited

Crédit Commercial de France

Crédit Lyonnais

Daiwa Europe Limited

Deutsche Bank Aktiengesellschaft

E F Hutton &amp; Company (London) Ltd.

IBJ International Limited

LTCB International Limited

Manufacturers Hanover Limited

Mitsubishi Finance International Limited

Mitsubishi Trust &amp; Banking Corporation (Europe) S.A.

Mitsui Finance International Limited

Mitsui Trust Bank (Europe) S.A.

Samuel Montagu &amp; Co. Limited

Morgan Grenfell &amp; Co. Limited

Morgan Guaranty Ltd

Morgan Stanley International

Salomon Brothers International Limited

Société Générale de Banque S.A./Generale Bankmaatschappij N.V.

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

February 1985



# Morgan Grenfell

## Leaders in International Mergers and Acquisitions

### Industrial Equity (Pacific) Limited

has acquired

### The Higbee Company

The undersigned acted as financial advisor to Industrial Equity (Pacific) Limited and as Dealer Manager of its tender offer.

Morgan Grenfell Incorporated  
New York

### Unilever PLC

has acquired

### Brooke Bond Group plc

The undersigned acted as financial advisor to Unilever PLC in this transaction.

Morgan Grenfell & Co. Limited  
London

### The Dun & Bradstreet Corporation

has acquired

### Datastream PLC

The undersigned acted as financial advisor to The Dun & Bradstreet Corporation in this transaction.

Morgan Grenfell & Co. Limited  
London

### Ultramar PLC

in partnership with

### Allied Corporation

has acquired

### ENSTAR Corporation

The undersigned acted as financial advisor to Ultramar PLC in connection with this transaction.

Morgan Grenfell Incorporated  
New York

### Aitken Hume Holdings plc

has acquired

### National Securities & Research Corporation

The undersigned acted as financial advisors to Aitken Hume Holdings plc and arranged the financing.

Morgan Grenfell & Co. Limited  
London

Morgan Grenfell Incorporated  
New York

### Computer And Systems Engineering plc

has acquired

### Rixon, Inc.

The undersigned acted as financial advisors to Computer And Systems Engineering plc and arranged the financing.

Morgan Grenfell & Co. Limited  
London

Morgan Grenfell Incorporated  
New York

### McCormick & Company, Incorporated

has acquired

### Paterson Jenks P.L.C.

The undersigned acted as financial advisors to McCormick & Company, Incorporated in this transaction.

Morgan Grenfell & Co. Limited  
London

Morgan Grenfell Incorporated  
New York

### McDermott International Trading (Deutschland) GmbH

have acquired the total share capital of Coutinho AG, the holding company of

### Coutinho Caro & Co. AG, Hamburg

The undersigned initiated, and advised McDermott International, Inc. in the negotiation of, this transaction.

Morgan Grenfell & Co. Limited  
London and Frankfurt

### Allianz Versicherungs - AG

has acquired a shareholding in

### Riunione Adriatica di Sicurtà S.p.A.

The undersigned acted as financial advisors to Allianz Versicherungs - AG in this transaction.

Morgan Grenfell & Co. Limited  
London

Morgan Grenfell Italia S.p.A.  
Milan

### Australia and New Zealand Banking Group Limited

has acquired

### Grindlays Holdings p.l.c.

The undersigned acted as financial advisor to Australia and New Zealand Banking Group Limited in this transaction.

Morgan Grenfell & Co. Limited  
London

### Occidental Petroleum Corporation

has sold interests in the

### Claymore Oil Field

to each of twelve purchasers

The undersigned acted as financial advisor to Occidental Petroleum Corporation in this transaction.

Morgan Grenfell & Co. Limited  
London

### Willcox & Gibbs, Inc.

has acquired

### Consolidated Electric Supply, Inc.

The undersigned initiated this transaction and advised Willcox & Gibbs, Inc.

Morgan Grenfell Incorporated  
New York

### Chemetron Corporation

a wholly-owned subsidiary of

### Allegheny International, Inc.

has sold

### Alloy Rods, Inc.

to a corporation organized by the management of Alloy Rods, Inc. and Morgan Lewis Githens & Ahn

The undersigned acted as financial advisor to Allegheny International, Inc. in this transaction.

Morgan Grenfell Incorporated  
New York

### Lincoln National Corporation

has acquired

### Cannon Assurance Limited

The undersigned acted as financial advisor to Lincoln National Corporation in this transaction.

Morgan Grenfell & Co. Limited  
London

### Standard Telephones and Cables plc

has acquired

### ICL Public Limited Company

The undersigned acted as financial advisor to Standard Telephones and Cables plc in this transaction.

Morgan Grenfell & Co. Limited  
London

### Excel Energy Corporation

has purchased substantially all the assets of

### Half Moon Oil Company

a wholly-owned subsidiary of

### Vitol Beheer, B.V.

The undersigned acted as financial advisor to Excel Energy Corporation in this transaction.

Morgan Grenfell Incorporated  
New York

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## INTERNATIONAL COMPANIES and FINANCE

## Tan Sri Khoo bids for Wheelock

BY DAVID DODWELL IN HONG KONG

A CASH bid has been made by Tan Sri Khoo Tock Puan, the Malaysian businessman with substantial interests in Singapore and Australia, for Wheelock Meriden, the Hong Kong-based property and shipping group, which values the group at HK\$1.9bn (US\$244m).

Tan Sri Khoo has already acquired 67 per cent of Wheelock's "A" shares, and 22.7 per cent of its "B" shares—amounting to 13.5 per cent of the voting rights in the company—from the family interests of Mr John Marden, Wheelock's chairman. Mr Marden is understood to have no further interests in the company, and as such the bid marks the end of his 39-year association with Wheelock.

Mr John Cheung, the other major shareholder in the company, has not yet been persuaded to sell his holdings—estimated to be over 25 per cent of the voting rights—and is thought to be opposed to the approach. Contested bids are a rare phenomenon in Hong

Kong, and are even more rarely successful.

Using a Hong Kong-registered shell company called Falwyn, Tan Sri Khoo has offered HK\$6 for every Wheelock ordinary "A" share, and 60 cents for every "B" share. Share dealings in the company's shares were suspended yesterday, with "A" shares at HK\$5.80, and "B" shares at 44 cents.

N. M. Rothschild, which was appointed financial adviser to Tan Sri Khoo only on Wednesday, said Falwyn would not consider the bid unconditional until it had at least 50 per cent of the voting rights in the company.

Tan Sri Khoo is the founder of Malaysian Banking, and is a substantial shareholder in the National Bank of Brunei, in Singapore, he is understood to have significant holdings in both OCBC and UOB, two of the country's leading banks. In Australia, he owns the Travelodge group, which controls about 160 hotels and motels across the country,

making it Australia's largest hotel chain.

Speculation about a bid for Wheelock has been rampant for weeks. It is known that a number of other potential bidders have held discussions with the group. Wheelock Marden has been one of Hong Kong's most conspicuously valuable groups for the past two years.

A poor relationship between Mr Marden, whose main interest has been in the group's shipping operations, and Mr Cheung, who has retained a close involvement in the group's property-related activities, has hobbled the group at a time when vigorous reorganisation has been needed.

Wheelock Maritime, the group's shipping arm, has had serious financial problems linked with world recession in the shipping industry. It lost HK\$84.7m in the first half of 1984.

Group net profits in the first half of 1984 amounted to HK\$52.48m—barely half the HK\$101.1m first half profit in 1983. In addition an extra-

ordinary loss of HK\$129m was reported, mainly because of Maritime's shipping problems. This led to Peat Marwick Mitchell, the group's auditor, to qualify the accounts last year.

At the same time, Realty Development, Wheelock's investment subsidiary, has property-generated cash in hand amounting to more than HK\$1m. Other buoyant operations include the Cross Harbour Tunnel Company and Lane Crawford, the high-quality retail chain.

Tan Sri Khoo, who was in Hong Kong for just four hours on Tuesday to discuss with Mr Marden the acquisition of his stake, is understood to be keen to settle in Hong Kong. As an overseas Chinese, he is openly bullish about Hong Kong's future role as a conduit for business in mainland China.

Rothschild said yesterday that the offer document would be ready within three weeks. It said Tan Sri Khoo has written to the Wheelock board, asking for a meeting at which he would seek the directors' support for the bid.

## Taiwan suspends seven bank officials

By Robert King in Taipei

TAIWAN'S Finance Ministry has suspended seven top officials of a credit co-operative bank, amid allegations that threaten to shake the nation's financial system.

Last Saturday, the Ministry ordered the Tenth Credit Co-operative Bank, part of a diversified group which is one of Taiwan's largest conglomerates, to cease lending operations because its loans outstanding had exceeded the government-set ceiling of 75 per cent of its assets by 27 per cent. The family-run conglomerate, founded during the Japanese occupation, has interests in such areas as banking, construction, insurance and hotels.

That order set off a run on the bank which ended only after depositors had withdrawn more than New Taiwan \$6m (US\$150m) and a government-run bank had guaranteed Tenth Credit's deposits. But by then rumours had begun to surface that an affiliate, Cathay Plastics Corporation, whose chairman is also the chairman of Tenth Credit, was in debt by more than NT\$100m and that much of the bank's lendings had been to Cathay Plastics.

Bankers privately confirmed these rumours as merely correct. Then, earlier this week, one of the bank's senior officers fled Taiwan with NT\$21m, allegedly taken from depositors' accounts.

On Wednesday, panic spread to another of the group's holdings, Cathay Investment and Trust Corporation, as investors, fearing that the troubles of Cathay Plastics and Tenth Credit might affect the second bank, withdrew NT\$2m.

Cathay Investment is run by another family member, who has insisted that his accounts are separate.

Al Baab seeks capital increase

By Mary Frings in Bahrain

AL BAABAIN Arab African Bank (Al Baab) is calling on its shareholders for a 50 per cent capital increase to bring the total paid in to US\$150m. This is in addition to a \$30m subordinated loan which the shareholders put up in December.

Al Baab was established as a locally incorporated Bahrain off-shore banking unit (OBU) in 1979 and the original capital of \$25m has been raised to \$100m by annual investments.

The principal shareholders are the governments of Egypt and Kuwait. The privately-owned Arab Multinational Finance Company has a 10 per cent stake.

Al Baab declared a profit for 1984 of \$15.8m, less with the November forecast of Mr Ebrahim Al Ebrahim, the chairman. This compares with the previous year's profit of \$18.5m.

U.S. Quarterly Results

BRUNSWICK	1984	1983
Fourth quarter	\$	\$
Revenue	345.6m	302.2m
Net profits	19.9m	16.9m
Net per share	0.52	0.76
Year		
Revenue	1,479m	1,229m
Net profits	95.2m	85.1m
Net per share	4.42	2.94

CONCRETE MACHINERY	1984	1983
Fourth quarter	\$	\$
Revenue	195.5m	163.0m
Net profits	5.3m	1.6m
Net per share	0.23	0.08
Year		
Revenue	690.5m	599.0m
Net profits	16.7m	110.3m
Net per share	0.80	10.46

COMBUSTION ENGINEERING	1984	1983
Fourth quarter	\$	\$
Revenue	901.4m	887.0m
Net profits	22.0m	5.6m
Net per share	0.56	0.17
Year		
Revenue	3,098m	3,099m
Net profits	92.8m	120.4m
Net per share	7.00	1.00
Includes \$20m tax credit, includes \$100m pre-tax charge.		

GAF	1984	1983
Fourth quarter	\$	\$
Revenue	166.3m	167.7m
Op. net profits	5.6m	136.5m
Op. net per share	0.51	—
Year		
Revenue	731.3m	699.4m
Op. net profits	41.0m	72.9m
Op. net per share	2.62	12.23
Includes \$10m tax credit		

HASBRO BRADLEY	1984	1983
Fourth quarter	\$	\$
Revenue	291.5m	82.1m
Net profits	15.2m	85.1m
Net per share	0.58	0.37
Year		
Revenue	715.9m	223.9m
Net profits	82.4m	15.2m
Net per share	2.88	0.67
Includes \$10m acquisition of Milton Bradley.		

SHERWIN-WILLIAMS	1984	1983
Fourth quarter	\$	\$
Revenue	501.5m	490.4m
Net profits	40.0m	40.5m
Net per share	0.40	0.41
Year		
Revenue	2,110m	1,990m
Net profits	165.0m	155.4m
Net per share	2.64	2.32

STERLING DRUG	1984	1983
Fourth quarter	\$	\$
Revenue	467.5m	468.6m
Net profits	37.2m	35.5m
Net per share	0.62	0.58
Year		
Revenue	1,890m	1,890m
Net profits	141.4m	136.8m
Net per share	2.37	2.24

## U.S. sales boost Toyota interim profits by 26%

BY JUREK MARTIN IN TOKYO

TOYOTA's half-year parent company earnings show the full dimensions of the profit that a major Japanese exporting company can earn from the combination of a weak yen and quantitative restraints on sales to the U.S.

The leading Japanese car company's net income in the six months to December rose by 25.7 per cent to ¥126.13bn (\$480.5m) from ¥100.3bn in the same period of 1983. Earnings per share were ¥48.67, up from ¥41.48. The company has raised its overall interim dividend by one yen to ¥8 a share.

Profits before taxes and extraordinary items, amounted to ¥255.13bn (against ¥231.01bn). Sales rose 9.8 per cent to ¥2,886bn from ¥2,629bn.

Flushed with this success, Mr Shigeo Toyota, the company's president, announced in Nagoya, the company's headquarters, that capital spending in the current year will go up to ¥45bn to ¥50bn. Only two weeks ago, Toyota, a notoriously conservative company, had flatly denied Japanese press reports

that it was increasing its capital investment programme this year to the ¥250bn level.

Not surprisingly, the principal interest in the Toyota results comes from its non-Japanese activities. At a basic level, this was demonstrated in the volume of vehicle sales; domestic sales fell in the six-month period by 3.7 per cent to 771,911 units, while exports rose by 11 per cent to 915,949 vehicles. Both at home and overseas, his and truck sales did proportionately better than cars.

In financial terms, the contrast was even more marked. Domestic sales went up by 13 per cent in value to ¥1,493bn and export earnings rose by as much as 17.6 per cent to ¥1,388bn. The overall ceiling on Japanese straight car exports to the U.S.—1.85m total units, of which Toyota's quota in the current year, ending next month, is 554,000—has enabled Japanese manufacturers to maximise their return on each car sold.

Another externally derived benefit for the company is its

foreign exchange profit factor. In the period it amounted to ¥13.8bn, because of the weaker yen.

Overall investment policy also disclosed the extent to which Japanese companies do not live from selling products alone. Toyota said its income from the investment of surplus funds amounted to ¥87.50bn or about 20 per cent of its pre-tax income. It is not known how much of these funds were deployed in the U.S. market.

Yamaichi Securities, one of the big four, may buy shares in Daihatsu. Securities, one of the big four, may buy shares in Daihatsu. Securities, one of the big four, may buy shares in Daihatsu.

Basic agreement on the acquisition has been reached. Daihatsu will raise its issued capital by 10 per cent from the present 200m won (\$23.8m). Yamaichi will subscribe for shares worth 10m won. Shares worth another 10m won may be taken up by W.I. Carr, Sons and Co (Overseas), a subsidiary of the U.K.'s Exco, according to brokers.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or purchase, any securities.

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February 15, 1985

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Province of Saskatchewan



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London WC1V 7PB.

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1 London Wall,  
London EC2Y 5JX.

15th February, 1985

## FT COMMERCIAL LAW REPORTS

## Counterclaim can plead arbitration point

REPUBLIC OF LIBERIA AND ANOTHER v GULF OCEANIC INCORPORATED AND OTHERS

Court of Appeal (Lord Justice Oliver and Lord Justice Neill) February 7 1985

A PERSON who asks the court to declare that he is not party to an arbitration agreement submits to the incidents of litigation, including liability to counterclaim, and is excluded for the time being from seeking orders which might in future be available to him as a party if the declaration is refused.

The Court of Appeal so held when dismissing an appeal by the Republic of Liberia and another, plaintiffs in an action against Gulf Oceanic Incorporated and others, from Mr Justice Lloyd's refusal to strike out part of Gulf's counterclaim in the action.

LORD JUSTICE OLIVER said that on April 9 1979 a Liberian corporation owned and controlled by the Republic, entered into a contract of affreightment with Gulf. The contract obliged the corporation to provide, over three years, cargoes of crude oil to be carried by Gulf, to a certain minimum amount. It was to be governed by English law, and included an arbitration clause.

Disputes arose as a result of the corporation's alleged failure to supply cargoes of the requisite quantity. The substantial question was quantum of damages. The sums involved were over \$5m.

On the face of the contract only Gulf and the corporation were parties, but Gulf claimed that in fact the corporation was acting as agent for the Republic. It invoked the arbitration clause against the Republic on the footing that it was party to the agreement, and nominated arbitrators.

On November 17 1983 the Republic and corporation together issued a writ naming Gulf and the nominated arbitrators as defendants, and claiming a declaration that the Republic was not party to the contract.

Gulf served a defence. Also it served a counterclaim by which it claimed a declaration that the Republic was party to the contract, and damages against the Republic for breach of contract. In the event of its being determined that the corporation was the principal to the contract, it pleaded the same case against the corporation, and claimed damages against the Republic in tort, alleging that it had wrongfully procured the corporation's breach of contract.

On February 10, 1984, the Republic and the corporation issued a summons by which they claimed inter alia that the counterclaim, except in respect of the declaration sought, should be struck out pursuant to Order 15 Rule 5 of the Rules of the Supreme Court (RSC) or under the court's inherent jurisdiction, on the ground that it ought to be brought by separate action or was otherwise an abuse of the process of the court.

Mr Justice Lloyd held that Gulf was prima facie entitled to raise its counterclaim and that the convenient course was for the whole matter to proceed as one to the court. He refused the relief sought. The Republic and corporation appealed.

Mr Mance on their behalf submitted that in exercising his discretion the judge failed to take account of four matters of principle and that that failure vitiated his decision. First, he submitted that the judge failed to take the mandatory terms of section 1 of the Arbitration Act

claim was not permitted to be made. The fact was that a claim had been made, and, under Order 15 Gulf had a right to make a counterclaim subject to rule 5(2) and to the court's power to restrain proceedings, which were demurrable, abusive, vexatious, or would embarrass fair trial of the action.

The judge in his discretion concluded that continued pursuit of the counterclaim would not embarrass fair trial of the action. The fact that he did not treat the Republic's limited object in starting the proceedings as conclusive of whether the counterclaim would embarrass the trial or was, in any case, disclosed an error in principle which entitled the court to interfere.

Mr Mance's third point was that if Gulf, instead of counterclaiming, had attempted to assert its claim by original action it would not, having regard to the existence of the arbitration agreement, have obtained leave to serve proceedings out of the jurisdiction. Thus, he asked, why should Gulf be allowed to pursue by the counterclaim the claims which it could never have pursued by direct action?

Mr Mance's fourth point was that if Gulf, instead of counterclaiming, had attempted to assert its claim by original action it would not, having regard to the existence of the arbitration agreement, have obtained leave to serve proceedings out of the jurisdiction. Thus, he asked, why should Gulf be allowed to pursue by the counterclaim the claims which it could never have pursued by direct action?

There were two short answers. Firstly, Gulf was perfectly willing to have the question of quantum dealt with by arbitration; secondly, even if the contractual counterclaim, were inconsistent with continuance of the arbitration, that could not apply to the alternative claim in tort and it was that alternative claim which really lay at the root of the case.

There was nothing to suggest that the claim in tort was incapable of being sustained in law or otherwise constituted an abuse. The sole question was whether it ought to be dealt with by separate action.

There was a great deal of common ground in the evidential material relating to the Republic's claim and to the counterclaim in tort. There were disadvantages to Gulf and advantages to the Republic in having them dealt with separately. The judge had to make a balance. He did so and there was no error in principle in his approach. The court could not properly interfere.

Lord Justice Neill gave a concurring judgment. For the Republic and the corporation Jonathan Mance QC and Stephen Tomlinson (Solicitors for Gulf: Stevens Gee and Rosalyn Higgins (Middleton Lewis Lawrence Graham).

By Rachel Davies  
Barrister

WORLD ECONOMIC INDICATORS  
every Monday in the Financial Times



# Imperial Group rises 13% to £220m

WITH THE second half producing nearly £150m pre-tax profits of the Imperial Group are right on City estimates at £220.8m for the full year ended October 31 1984.

This shows an improvement of 13 per cent over the £195.3m achieved in the previous year. The final dividend is 5.55p for a net total of 8.50p, against 7.5p.

Introducing the preliminary figures Mr Geoffrey Kent, chairman and chief executive, yesterday gave an up-to-date picture of the position at Howard Johnson, the American operation. He said that a decision on the company, including its possible disposal, would be made as soon as possible. The options are being examined, and investigations so far are far from discouraging.

A number of parties had expressed an interest in buying the company and "we have also been looking at different strategic options which might make it more attractive to keep it".

He said that 23 parties, not all of them American, had signed a letter of confidentiality, and were seriously interested in buying. The decision on Howard Johnson would be important to the group's future, but it would be wrong to get it out of proportion.

Mr Kent also made reference to recent bid speculation for Imperial Group. He said the company had not noticed significant buying from America over the last three weeks, amounting to roughly 2 per cent of the equity.

There is a small team of people working on a defensive strategy for Imperial Group. It has been in position for about two years, he stated.

Highlights of the 1984-85 year show group turnover rose 5 per cent to £4.58bn, and that improvements were recorded in trading profits of 13 per cent in tobacco, 12 per cent in food, and 12 per cent in brewing and leisure.

while Howard Johnson showed a decline of 41 per cent in sterling terms. Of the operating profit of £221m (£185.8m), the UK accounted for £207.1m (£185.8m).

Earnings per share were up 11 per cent to 20.5p net. Shareholders' net assets at the year end had moved up from £388.3m to £418.6m, equal to 139.4p (£122.6p) per share, and borrowings were £254.1m (£237.9m), on a percentage basis representing a drop from 26.5 to 24.5.

Mr Kent believes the year's result "is creditable in the highly competitive markets" in which the group operates. It underlines the benefits now being received from a lower operating cost base and a strengthened balance sheet.

The main focus has been upon the organic development and expansion of the existing businesses. Capital expenditure was more than £250m, mainly on meeting the increased demand for products and to generate new business. Improving efficiency and reducing costs also received attention.

UK divisions have maintained or strengthened their positions in terms of operating profit, market share, return on capital employed and sales, and in productive efficiency.

In tobacco, the group's share was held despite a fall in the market following the increase in duty in the Budget—over the year IMP's share of the UK cigarette market averaged 43 per cent. Although in brewing and leisure the operating profit was affected by some disruption of trade because of the major investment programme in the managed estate, the underlying picture is "one of substantial progress across the division. And the food side is now strongly placed in a number of key market sectors."

On the group's position in the current year, Mr Kent says the strike at Tadeaster brewery had a bad effect and cost some £3m. But the overall position for the first three months of the year is comparable with 1984.

Looking further ahead, he says progress will depend not only on the organic growth of existing operations but on the development of related interests.

In the year the gross profit on sales was up from £430.4m to £451.2m. Share of associates improved to £3.1m (£2.5m), with Tarenton Cider and Ladbroke Cider contributing equally to the increase. Other operating income was £14.2m (£8.5m), the bulk of which came on the sale of pub. Investment income fell to £3.1m (£5.9m), reflecting disposals of fixed asset investments, including the residual investment in U.S. poultry, and a lower average holding of tax deposit certificates.

Interest payable fell to £18.6m (£28.8m), with interest payable down by £5.5m and that receivable up by £5.5m. The positive cash flow and realisation into cash of certain deferred sales proceeds combined to reduce average borrowing levels. Benefit also came from the conversion into shares of £29m loan stock.

Tax takes £88.7m (£85m) and minorities £400,000 (£200,000), to leave the net attributable profit at £151.5m (£130.1m). The tax rate this year was an effective 21.5 per cent (23.5 per cent). Higher taxable profits and reduced rates of tax allowances and reliefs, offset by a lower rate of corporation tax of 47.1 per cent (49.1 per cent), resulted in an increase in the corporation tax charge of £10.8m.

See Lex

## DIVISIONAL ANALYSIS

	Turnover	Operating Profit	Dividend
	1984	1983	1984
Tobacco	2,467.4	2,418.6	108.9
Brewing, leisure	944.5	8,807.4	80.0
Food	892.2	622.8	31.9
Howard Johnson	556.9	455.7	11.4
Other activities	27.0	24.6	0.3
Less inter-group	54.2	54.4	
Loss			

As for Howard Johnson, Mr Kent says it became apparent in early summer that it was unlikely to meet its financial targets. He concedes some of the reasons were understandable: the poor season experienced by the important Florida market, and the serious short-term disruption to the profitable Ground Round chain of restaurants because of a major refurbishment programme, which he says is "an essential investment for the future."

However, the chairman had expected that the considerable investment in Howard Johnson to improve the quality of accommodation, food and service should have begun to be reflected in results. Therefore, a comprehensive strategic review of the business and of the main options available to the board had been put in hand including possible disposal.

On the group's position in the current year, Mr Kent says the strike at Tadeaster brewery had a bad effect and cost some £3m. But the overall position for the first three months of the year is comparable with 1984.

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See Lex

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On cash. ‡ Unquoted stock. § Including 17.5 special from sale of investment.

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## DIVIDENDS ANNOUNCED

	Current	Date	Corr.	Total	Total
	payment	of	year	year	year
Anglo Am Sees	4.2	April 12	3.35	5.35	5.35
Birnia Qualest	2.50	April 10	1.5	2.25	2.25
Dale Electric	1.5	April 10	1.5	4.5	4.5
Elkelt	0.48	April 11	0.44	1.6	1.6
Glasgow Stock	1.3	April 1	1.1	2.06	1.8
Imperial Group	5.55	April 1	5.05	8.55	7.3
Killinghall Rubber	20.5	March 28	25.5	32.5	27.5
Lanes & London	3.18	March 28	2.88	3.13	2.88
Milburn	2.45	April 1	2.45	5.4	5.4
Palmerston	1.1	March 12	1.1	4.5	4.5
Scottish Agricultural	12	April 4	12	18.5	18.5
Trivona Investment	1.7	April 10	1.38	2.25	1.98
Wagon Finance	2.5	April 12	1.88	3.38	2.5
Joseph Webb	0.13	April 12	0.13	0.51	0.51
Yeoman Inv Trust	5.5	April 1	5.2	8.6	7.7

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On cash. ‡ Unquoted stock. § Including 17.5 special from sale of investment.

ing to be easy for Dale but a drop in profits of almost £1m was not what the market had been expecting and the shares fell by an eighth yesterday to 67p. The world market for electric generating sets has been weak for some while but Dale was particularly hard hit in its leading export markets in Africa and the Middle East. Demand from key overseas areas fell about 30 per cent on an average over the past year. Yet the Dale Electric division actually held its profits fairly much intact. What has so seriously undermined these figures is the completion of a Middle East defence related contract at Houchin, Dale's aerospace ground power company. That workload provided a handsome contribution in the previous couple of years but its completion left a hole. The most surprising point is that the event should have been predictable and yet shareholders were unprepared. Since then Houchin has rebuilt its order book and the generator business is benefiting from a somewhat quirky surge in demand from Nigeria. That should help Dale's year profits to £1.5m or so for a p/e of just over 10 on a 33 per cent charge. More attractive is the near 10 per cent yield.

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## Wagon tops £3m but warns on base rates

Wagon Finance Corporation has achieved record profits of £3.7m for calendar 1984, but Mr Y. Chopping, the chairman of this Sheffield-based finance company, says that the recent movement in base rates now obscures the future as far as interest costs and new business levels are concerned.

The taxable result compares with £2m last time, confirming the chairman's mid-year confidence. It is a result of the substantial increase in the level of business underwritten in previous years.

This followed the opening of new branches in the second half of 1984 and the abolition of HP controls in July 1982. Turnover for 1984 was virtually static at £22.75m (£22.04m).

In addition the average cost of interest on borrowings declined slightly, and the group also benefited fully from the streamlining of the branch and dealer networks carried out in 1983.

There has also been a small reduction in the charge for bad debts, and the chairman says that had it not been for the miners' strike this reduction would have been greater. The instalment credit balances due by striking miners account for under 1 per cent of the group's total portfolio.

The directors are to propose an increased final dividend of 2.5p net per share against 1.5p. Lifting the total from 2.5p to 4.75p. Earnings are stated at 7.5p per share against 7.7p. After the dividend, which will amount to a total of £798,210 (£538,167), the group has £1,658m to add to reserves to assist in financing future expansion.

comment

It seems that everyone was expecting a big rise in Wagon's earnings. The figures given for the two-thirds increase in pre-tax profits back as much as three years ago, the market was having a money lapse or it thought that the advantages had already come through. Either way, Wagon insists that these good results are a reflection of the company's steady performance since its opening in 1981 and the 1982 abolition of HP controls. Certainly there was an unexplained increase in net new business for the year overall while the lower level of interest rates during the period helped financing costs. But there was a fall in the provision of tax in previous years, which is the effect that the recent sharp increase in interest rates will have on both new business and the amount of interest that this highly-growth company will have to pay. If the current levels are sustained, the company's growth trend may well be reversed. The historical multiple is around 8.5 and the yield is 7.3 per cent at 68p.

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## UK COMPANY NEWS

Birmid Qualcast up 31%  
as recovery continues

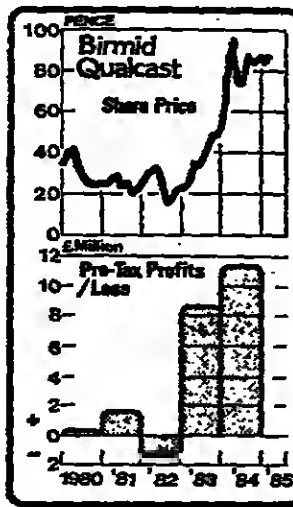
PROFITS advanced by 31 per cent, from £3.58m to £4.69m at Birmid Qualcast for the 53 weeks ended November 3, 1984, with some £8.5m of this achieved in the second half. The advance continues the group's recovery from the £54,000 loss in 1982.

Mr R. T. S. Macpherson, chairman of this West Midlands foundry group which manufactures lawnmowers and Petterson gas boilers, says that in view of these results the directors are recommending an increased final dividend from 3p to 2.58p net, making a 3.25p (2.33p) total for the year.

Stated earnings moved ahead from 11.30p to 13.9p. Sales for the year moved ahead by £31.5m to £207.38m, giving an operating profit of £12.61m (£10.1m). The foundries division contributed £915,000 to this, representing a "considerable upward swing from previous years." Last time the foundries registered a £1.66m operating loss.

Demand for passenger car components improved, the chairman says, and the company's share of tractor component business increased. The continuing low level of diesel engine build in the UK, however, imposed limitations on the division's recovery.

The home and garden equipment division contributed £4.6m (£4.4m) to operating profits on sales of £54.67m (£44.7m). In the face of the summer drought, the total lawnmower market fell by more than 10 per cent, but Qualcast's dominant share of the market was increased, and, he says, generated a satisfactory level of earnings.



Both the kitchen furniture company and the bathroom ware company improved upon their previous performance. Petterson contributed the largest share to profits, although at £8.8m it was slightly down on the £7.33m last year. Turnover increased from £34.84m to £39.83m, achieved against the background of a downturn in the heating market during the year, and intense competition. Engineering, with the benefit of new investment, improved its profits notably in the UK. Irrigation company and in plastic products. At the operating level profits rose from £207,000 to £312,000, with sales of £20.72m (£17.49m).

There was a cash outflow in 1984, but net borrowings at the

year end were held to 20 per cent of shareholders' funds.

Tax took an increased £2.08m (£1.75m) and minorities £15,000 (£23,000).

Extraordinary items, representing provision for costs involved in the closure of G. & R. Smith Foundry amounted to £4.97m (£353,000), leaving attributable profit at £4.21m (£7.42m).

## ● comment

Birmid Qualcast belied the pessimistic comments it made at the interim stage to bring out results which pleasantly surprised the market and added 4p to the shares to 86p. The advance was almost entirely due to a recovery at foundries which have been painfully dragged back into profit for the first time since 1979. The turnaround more than made up for limited increases in the heating market during the year, and intense competition.

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Profit trend  
continues as  
AI sets its  
priorities

THE PROFITABLE trend experienced at midway by AI Industrial Products continued into the second half, and the group has turned in full year profits for the first time since 1979. A turnaround of £236,000 puts it in the black by £234,000 at the taxable level.

However, a net loss of £552,000 on the disposal of businesses was not balanced by similar amounts realised. £204,000 transferred from the revaluation reserve, and the balance sheet still shows a distributable reserves deficit of £251,000 on the profit and loss account. The directors say that the elimination of this will be one of the priorities for the current year.

The other targets will be to pay the arrears of preference dividends and restore the ordinary dividend, omitted for the past two years. The ordinary 25p stock units show earnings at a stated 2.58p, against a 2.33p loss.

Group turnover came to £12.75m, a drop of £228,000. The group manufactures ceramics, and in the course of the year sold its Advanced Materials Engineering offshoot and the loss-making Blakely's (Malleable Castings) division. These sales reduced bank borrowings by around £1.3m. The bank overdraft had been eliminated by the year end, having stood at £1.54m at end 1983.

## ● comment

In spite of the determined second-half push, a reinvigorated AI is still short of proving it is finally out of the woods. Though it had not been for the year-end deficit on distributable reserves of £251,000, the company might have returned to the dividend list. The irritating aspect of these figures is that there are £700,000 of surplus assets which, had they been sold in time, could have triggered off at least the preference payments. As it is, shareholders will have to wait until the indicators are that they are virtually certain to get something this year. Now that there is no engineering division to drag the company down, and gearing is down to about 12 per cent, the trading prospects look much healthier. With orders for ceramic electrical connectors running 45 per cent higher than this time last year, this is based on demand from the CEGS and a blanket order worth almost £2m from British Rail on its electrification programme. AI is also starting to get a good share of some Middle East and Far East contracts through consultants like GEC, Hawker Siddeley and NIEL.

At 57½p, the company is capitalised at £3.6m.

## MINING NEWS

Gencor's £54m  
rights offer of  
Beatrix shares

THE South African Gencor mining and industrial group is to make a £100.5m (£54.4m) rights offer of about a quarter of the equity of its Beatrix Mines gold company, 100 shares of Gencor ordinary shares, convertible preference and convertible debentures.

A total of 21.9m Beatrix no par value shares are to be offered on the basis of 23 shares at R5 (about 249p) per share for every 100 shares or debentures held in Gencor. The offer applies to holders registered by March 1 and is subject to the granting of a share listing on the Johannesburg Stock Exchange.

Federale Myabou, which controls Gencor, will pass on its full entitlement directly to its own shareholders. For them this will mean an offer of 21 shares in Beatrix for every 100 ordinary shares, convertible preference or convertible debentures held in Federale Myabou.

Beatrix Mines is 95 per cent owned by Gencor with the remaining 5 per cent held by Anglo American Corporation. The company sold its developing gold mine in the Orange Free State to Gencor's Buffelsfontein Gold Mining Company in 1983.

under a tax-effective deal. In return, Beatrix Mines receives a 15 per cent royalty on gross revenue of the gold mine. The mine produced its first gold in 1983 and last quarter it mined 218,000 tonnes of ore for a productive net 963 kilograms (30,929 ounces) of gold. It is due to reach full production by the end of this year at a quarterly milling rate of 900,000 tonnes of ore. Gencor estimates recoverable ore reserves at 45.4m tonnes with a narrow-gauge recovery grade of 4 grammes per tonne. The mine's total life prospect is around 37 years.

Mr Tom de Be, an executive director of Gencor, said that Beatrix had been developed on an in-house basis as a growth opportunity for Gencor shareholders. He said: "We feel the time is now ripe to give Gencor shareholders the opportunity for a direct participation in, and to benefit from, this venture." The deal will clearly help Gencor's finances while the share-market may welcome the chance of participating in the fortunes of a promising, albeit modest grade, gold mine via manageably priced shares.

Newmont suffers sharp  
fourth quarter reduction

AMERICA'S Newmont Mining, the diversified natural resource major in which London's Gold Fields has an interest of some 26 per cent, managed to remain in profit last year but suffered a sharp reduction in fourth quarter earnings.

They fell to \$5.6m (\$5.1m) following a loss of \$30.7m on the non-ferrous metal interests and a pre-tax write-off of \$4.5m from a cancelled copper lease in Arizona. The net result was that Newmont's total earnings for 1984 amounted to \$22.3m, or \$1.39 per share, compared with \$32.9m in 1983.

The most adverse factor in the past year has been the fall in U.S. gold and copper prices, but the group's coal, gas and oil earnings rose to a record \$57.9m from \$49.9m in the previous year.

Operations at Atlantic Cement, Foote Mineral and Sheriff Gordon Mines produced a break-even result in the fourth quarter and for the year their overall loss was narrowed to \$3.5m from \$12.6m.

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## Bougainville second half loss

THE Rio Tinto-Zinc group's big Bougainville open-pit copper and gold mine in Papua New Guinea has run into a loss of \$1m (£4.4m) in the second half of 1984.

Following a virtual halving of profits in the first six months, this has left a net profit for the year of \$11.6m compared with \$24.7m in 1983.

A total dividend of 2 pence per share owned by RTZ, (1.5p) makes a year's total of 4 pence against 12 pence in the previous year. Bougainville has been hit by a combination of reduced production, brought about by declining ore grades and a 16-day industrial dispute, increased costs, and low metal prices. The company is 53.6 per cent owned by RTZ, which in turn is 52.9 per cent owned by RZ.

**U.S. \$125,000,000**  
**THE MORTGAGE BANK AND FINANCIAL ADMINISTRATION AGENCY OF THE KINGDOM OF DENMARK**  
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Guaranteed Floating Rate Notes due 1999 Series 95  
Redeemable at the Noteholders' Option in 1996  
unconditionally guaranteed by  
**THE KINGDOM OF DENMARK**  
Notice is hereby given that the Rate of Interest for the second one-month sub-period has been fixed at 9.5% p.a. and that the interest payable for the second one-month sub-period in respect of U.S.\$10,000 nominal of the notes will be US\$72.43. This amount will accrue towards the interest payment due April 15, 1985.  
February 15, 1985, London  
By: Citibank, N.A. (CSSI Dept), Agent Bank **CITIBANK**

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**Den norske Creditbank**  
**US\$150,000,000**  
**Perpetual Floating Rate Subordinated Notes**  
In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from February 15 - May 15, 1985 the Notes will carry an Interest Rate of 9.75% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$233.32.  
February 15, 1985  
By: Citibank, N.A. (CSSI Dept), Agent Bank **CITIBANK**

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**Over-the-Counter Market**

High	Low	Company	Price	Change	Gross Yield	F/F	Fully
144	123	Ass. Gnt. Ind. Ord.	142	0.6	4.4	7.9	0.4
151	135	Ass. Gnt. Ind. CULS...	150	—	10.6	6.6	—
77	51	Alpsprung Group	53	—	8.4	12.1	5.9
42	26	Amnag & Rhodan	28	—	2.5	8.1	4.5
142	106	Gordon Hill	142	+1	3.4	2.4	14.3
58	43	Bay Technologies	47	-1	3.5	7.4	5.5
201	170	CCL Ordinary	170	—	12.7	—	—
152	116	CCL 11pc Conv. Pref.	116	—	15.7	13.6	—
822	100	Carburandum Ord.	822	—	6.7	0.7	—
86	64	Carburandum 7.5pc Pl.	86	—	10.7	12.4	—
103	43	Clinico Group	43S	—	—	—	—
73	51	Edinburgh Services	53	—	6.5	11.2	5.6
296	182	Frank Horrell	295	—	—	11.8	19.5
297	170	Frank Horrell Pr. Ord	170	—	9.8	3.8	16.3
32	25	Frederick Parker	32	—	4.3	13.4	—
53	30	George Blair	53	—	—	—	—
50	27	Ind. Precision	29	—	2.7	9.3	7.5
218	186	Isle Group	186	—	15.8	8.0	7.4
124	104	Jackson Group	105	—	4.8	4.6	4.5
255	213	James Burrough	226	—	13.7	5.8	8.8
83	63	James Burrough SpCl.	80d	—	12.8	14.3	—
67	71	John Howard	67	—	5.0	5.7	6.5
170	100	Lingaphone Ord.	176	—	—	—	—
100	93	Lingaphone 10 Soc Pl.	95	—	15.8	15.8	—
694	300	Minihouse Holding NV	604	—	3.8	4.6	43.8
120	31	Robert Jenkins	37	—	6.0	12.5	—
80	26	Scruttons "A"	31	—	5.7	16.4	16.3
82	61	Torday & Canale	70	—	4.3	1.2	8.4
444	370	Torday Holdings	370	—	4.3	1.2	21.0
27	17	Unicoll Holdings	28	+0.1	1.3	4.6	18.2
39	31	Walter Alexander	39	—	1.1	7.5	7.7
247	224	W. S. Yates	224	—	17.4	7.7	9.4

S= Suspended.  
Prices and details of services now available on Prestel, page 4814E

## Moving in before the Budget

BY WILLIAM DAWKINS

St James Estates is the latest in a long queue of property developers seeking to raise money under the Business Expansion Scheme before next month's budget.

The group, which is asking investors for up to £8m to fund the development and restoration of prime residential buildings in central London, is the eighth property company to seek BES equity since early December. They will have raised well over £30m between them if their offers are fully subscribed, and at least two more property groups are expected to follow their example within the next month.

"The rush is believed to be at least partly motivated by sponsors' anxiety that the Chancellor might exclude property

developers from the BES as part of his budget measures on March 19. Mr Lawson ruled in his last budget that agricultural groups should be dropped from the BES. Yet the scheme has continued to be criticised for attracting too many ventures outside its intended role as a source of funds for genuine job-creating opportunities.

Shareholders in qualifying BES companies are allowed to claim tax relief on their investments against their top marginal rate of tax, so long as the shares are held for five years.

Mr Richard Owen, joint managing director of United Trust and Credit, the licensed securities dealer which is sponsoring the forthcoming budget played a

issue. He freely admits that the part in the timing. St James' part in the subscription of up to 10m shares at £0.80 each, which was completed on March 15, and share certificates will be posted to applicants on March 18, the day before the budget. However, he points out that its refurbishment work will provide some employment for the building trade.

St James, which has not yet started trading, plans to buy properties for between £500,000 and £2m and sell them on as refurbished homes or split them into units to be sold for between £250,000 and £300,000 each. Chairman of the company is Mr Andrew Langton, the founder and managing director of the London estate agents, Aylesford & Company.

GrandMet U.S. is hit by  
competition in cigarettes

EXTERNAL SALES of Grand Metropolitan rose from £1.3bn to £1.44bn in the quarter ended December 31, 1984, the current year, an increase of 10.9 per cent. Excluding the effects of acquisitions and disposals, the rate of increase was 12 per cent.

The figures are announced along with the first quarter results required by the Securities and Exchange Commission, of the hotel and food group's subsidiary GrandMet USA. These show a drop in net earnings from \$30.06m to \$21.04m (£19.37m), after charges \$11.33m lower at \$14.06m.

The reduction in operating income, from \$53.64m to \$34.45m, was mainly due to lower margins on sales of generic and private label cigarettes during the quarter, following

the entry of a competitor into this segment of the market. The company's response to the competitor's policy of offering customers substantial discounts in the form of promotional price incentives has reduced operating income from the cigarette business to "little more than nominal levels," say the directors.

Net sales rose from \$419.08m to \$446.11m. The figures have been arrived at in accordance with U.S. chase accounting procedures and will require material adjustment before translation into sterling consolidated accounts of the parent company. The Paris Stock Exchange requires disclosure each quarter of the sales trend of Grand Metropolitan.

## Milbury halftime progress

Profits of the housebuilding, property investment and development group Milbury, which is headed by Mr Jim Raper, have increased to £493,000, from £235,000 in the half year ended September 30, 1984. Turnover advanced from £7.97m to £16.18m. The interim dividend is again 2.5p net. Taking in exceptional credit £160,000, the comparative

half-year profit came to £569,000.

Tax takes £32,000 (£8,000) and earnings are shown at 4.11p per share (5.81p an old capital). Last year there was also an extraordinary credit of £269,000. For the year ended March 31, 1984 the group made a pre-tax profit of some £2m and paid a dividend total of 5.4p.

Joseph Webb  
dives midway

CONSIDERABLY lower pre-tax profits of £120,019 against £452,177 have been produced by Joseph Webb for the six months to the end of September 1984. This follows the cessation of land sales which last time contributed £381,145 to trading profits.

The directors say they expect results for the current full year to be twice those for the interim period. They describe this as satisfactory since there will be no further land sales this year. The last full year pre-tax profits came to £405,410 (£223,351). The interim dividend has been held at 0.135p, although earnings per 5p share are shown as falling from 0.57p to 0.27p.

Turnover was down from £3.22m to £2.41m—the directors point out that results do not include French holiday activities, with which the company was previously concerned. A negotiated settlement has been completed with the landlord of the principal French site, say the directors, and provisions made in the last full year appear to be adequate.

In the UK, holiday results turned round from losses of £78,560 to profits of £201,660 at the trading level. Parkland Caravan Holidays has acquired a 28-acre holiday site at Looe, Cornwall, for £675,000 in cash.

**EUROMONEY**

**FOREIGN CURRENCY OPTIONS**

February 27-28, 1985  
Grosvenor House Hotel, London

For further information please telephone  
Held Thompson on 01-236 3288  
or telex 8814985/6 EUROMON G

This advertisement is issued in compliance with the requirements of The Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

**U.S. \$200,000,000**  
**General Motors Acceptance Corporation**  
(Incorporated in the State of New York, United States of America)

**10% NOTES DUE 1988**

The following have agreed to purchase the Notes:

**MORGAN STANLEY INTERNATIONAL**

**MERRILL LYNCH CAPITAL MARKETS**

**NOMURA INTERNATIONAL Limited**

**SALOMON BROTHERS INTERNATIONAL Limited**

**SWISS BANK CORPORATION INTERNATIONAL Limited**

**UNION BANK OF SWITZERLAND (SECURITIES) Limited**

**ALGEMENE BANK NEDERLAND N.V.**

**BANCA DEL GOTTARDO**

**BANQUE BRUXELLES LAMBERT S.A.**

**BANQUE GÉNÉRALE DU LUXEMBOURG S.A.**

**BANQUE INDOSUEZ**

**CHEMICAL BANK INTERNATIONAL GROUP**

**COMMERZBANK Aktiengesellschaft**

**CREDITANSTALT-BANKVEREIN**

**CREDIT LYONNAIS**

**DAIWA EUROPE Limited**

**DRESDNER BANK Aktiengesellschaft**

**GENOSSENSCHAFTLICHE ZENTRALBANK AG Vienna**

**HAMBROS BANK LIMITED**

**IBJ INTERNATIONAL Limited**

**KREDITBANK INTERNATIONAL GROUP**

**MANUFACTURERS HANOVER Limited**

**MITSUBISHI FINANCE INTERNATIONAL Limited**

**SAMUEL MONTAGU & CO. Limited**

**THE NIKKO SECURITIES CO., (EUROPE) LTD.**

**NIPPON CREDIT INTERNATIONAL (HK) LTD.**

**ORION ROYAL BANK Limited**

**SOCIÉTÉ GÉNÉRALE**

**SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.**

**SVENSKA HANDELSBANKEN GROUP**

**YAMAICHI INTERNATIONAL (EUROPE) Limited**

Application has been made to The Council of The Stock Exchange for the Notes, in the denomination of U.S. \$5,000 each, with an issue price of 99.90 per cent., to be admitted to the Official List. Interest on the Notes is payable annually in arrears on March 1, commencing on March 1, 1986.

Particulars of the Notes and of General Motors Acceptance Corporation are available from Ertel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Ertel Card and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including March 1, 1985 from:

Company Announcements Office,  
The Stock Exchange,  
Throgmorton Street,  
London, EC2P 2BT.  
(until February 15, 1985 only)

Cazenove & Co.,  
12, Fenchurch Lane,  
London, EC3R 7AN.

Chemical Bank,  
189, Strand,  
London, WC2R 1ET.

February 15, 1985

This advertisement is not a prospectus and does not constitute an invitation to subscribe for shares

**Williams de Broe**

**Restway Retirement Homes plc**

Offer for subscription of 1,260,000 ordinary shares at £1 each

The company has been formed to develop sheltered housing for the elderly in the South Wales area under the rules of the Business Expansion Scheme.

The minimum subscription of 900,000 shares has been received and applications have been allotted in full. Application lists will be closed when the offer is subscribed in full.

Copies of the prospectus can be obtained from:

**WILLIAMS de BROE HILL CHAPLIN & COMPANY**  
**PINNERS HALL**  
**AUSTIN FRIARS**  
**LONDON EC2P 2HS**



## UK COMPANY NEWS

Tony Jackson on Reed's £10m sale to Wiggins Teape

## Contrasting attitudes to paper

Reed International confirmed yesterday that it is to sell its UK paper manufacturing subsidiary, Spicer-Cowan, to Wiggins Teape for £10m. The move came three days after Reed announced the closure of its loss-making board mill at Thatcham, Berks.

Spicer-Cowan is the third largest paper merchant in the UK, with current sales of around £70m. The largest is Wiggins Teape itself, with turnover of about £130m, followed by US&C quoted Robert Horne with £105m.

The market for paper merchandising has been very crowded in recent years. Besides the big three, there are several hundred small local operators, some of which are highly efficient and profitable. Both Wiggins Teape and Robert Horne have also been solidly profitable, with the latter making £6.5m at the pre-tax level last year. Spicer-Cowan, though, has been squeezed in the middle, having done no better than break even last year at the trading level after years of losses.

For Wiggins Teape, the attractions are nevertheless twofold. Its own paper merchandising business deals only in various grades of fine paper, whereas 30 per cent of Spicer-Cowan's sales are in packaging. Again, Wiggins Teape is already in the process of rationalising its 15 depots to five larger and more sophisticated ones.

The behaviour of the two companies—Wiggins Teape consolidating its position, Reed cutting its losses and moving out—finds

a good analogy in the field of paper making. For the best part of 20 years paper making in the UK has been a battlefield, under heavy import pressure from Scandinavian producers whose vast integrated mills make them unbeatable on cost at the cheaper commodity end of the market.

Back in the mid-1960s Reed dominated the UK market, with an annual output of over 500,000

tonnes of paper and board. Even by 1978, output was close on 750,000 tonnes. But since then, with the retreat from newsprint manufacture and numerous other mill closures, the total has fallen (allowing for this week's announcement) to only 400,000 tonnes.

UK PAPER AND BOARD CAPACITY				
	1978		1985	
	Reed	Wig. Teape	Reed	Wig. Teape
No of mills	9	11	7	9
No of machines	30	31	13	22
Capacity (tonnes 000)	746	300	405	225

Source: Laing &amp; Cruikshank's UK Paper and Packaging Directory

getting out of commodity grades of paper. But we're determined to keep a solid commitment to the UK paper industry, and in the fine grades we reckon we're already the UK's biggest producer.

Reed's attitude to the UK industry is more ambiguous. Further closures are not ruled out, but the group is anxious to avoid the impression that it is to quit UK paper-making entirely. In the long run, though, there is obviously a question mark over the scale of Reed's commitment to an industry which will if anything get tougher as time goes on.

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## Booker hits out at Dee's bid tactics

By Alexander Nicol

Booker McConnell, the food and agribusiness group, yesterday rejected Dee Corporation's £232m bid and said that "Dee's tactics generally and its offer in particular are totally inappropriate and unacceptable."

It emerged yesterday that Dee's all-paper bid could only be increased in what the Takeover Panel considered to be exceptional circumstances.

This is because the supermarket group, which has recently sold a fifth of its near 20 per cent holding in Booker, is making the new bid that it may continue to sell Booker shares if it considered that Booker's share price was at an unrealistic level.

Although selling the target's shares in the market is a tactic used before by bidders in takeover battles, Dee is the first to make such a statement of intent when announcing an offer.

The Takeover Panel has ruled in this case that a bidder which says it might sell the target's shares is barred both from buying the target's shares in the market during the offer period, and from increasing its offer—except in exceptional circumstances which are difficult to define but likely to be rare.

Under the Takeover Code a bidder is barred from declaring an offer final before the first closing date. It must also give at least 24-hours notice of a possible share sale.

Dee raised questions in the City about the extent of its enthusiasm to acquire Booker—its first bid was referred to the Monopolies Commission last June and it is now more than a month—by putting its all-paper offer at the market price.

The Dee camp, however, was dismissing such doubts yesterday and pointing to more than doubling in Booker's share price since the first offer was made.

Yesterday's share price movements, with Dee down 3p at 205p and Booker up 1p at 260p, put the value of Dee's paper offer at £232m, compared with £242m in 1983. The company expects to recommend a final dividend of 10p net per share, payable on May 31, making a

## Tricentrol raises £45m through convertible rights

BY DOMINIC LAWSON

Tricentrol, the oil and gas exploration company, is raising £45.3m through a rights issue of 11 per cent convertible unsecured loan stock 1988-2005.

The issue is on the basis of £1 of the convertible stock for every two shares held as of February 8.

The money is to be used to help fund Tricentrol's exploration and appraisal programme over the next two years. In particular Tricentrol has shared in a series of gas discoveries in the North Sea which now require appraisal for possible development. Tricentrol also listed its share in the Tadman oil discovery in Australia, as requiring "substantial funding."

Ideally, Tricentrol would have wanted to fund its appraisal programme out of production from its earlier generation of North Sea finds. But Mr Nigel Turnbull, Tricentrol's finance director, said yesterday that mistakes were made in the past in the U.S. have drained the money that we should now be using.

Last year Tricentrol engaged in major rationalisation of its over-exposed U.S. position by selling \$73m-worth of its U.S. onshore acreage. Mr Turnbull revealed yesterday that the company would be seeking additional savings in the U.S. of about \$20m over the next two years by reducing its interests in a number of its 52 blocks in the Gulf of Mexico.

However, the current rights issue is essentially an expansionary move, enabling Tricentrol to maintain its growth in the North Sea.

Tricentrol yesterday estimated that its profits for 1984 were about £30m, compared with £24.2m in 1983. The company expects to recommend a final dividend of 10p net per share, payable on May 31, making a

total of 10p net, the same as in 1983. Tricentrol expects to pay the same dividend in 1985.

Mr Turnbull said yesterday that Tricentrol had considered a straight equity rights issue, but that financial advice was that the market would not swallow that many new Tricentrol shares.

Mr Michael Unsworth, oil analyst at stockbrokers Scott Giff Layton said yesterday that the convertible issue was an "elegant solution" for a company with a depressed share price.

He pointed out that the net cost of the interest on the stock to Tricentrol would probably be less than the cost of paying dividends on an equity issue of shares to the same value. Mr Unsworth added that shareholders would have to pay about 120p for £1 of stock before the return on the investment was in line with that on the equity. So the issue should be attractive to shareholders.

The issue was underwritten by Morgan Grenfell. Brokers were de Zoete & Bevan.

Tricentrol's share price gained 2p yesterday to close at 205p, compared with 194.85 high of 227p.

The main details of the convertible stock are as follows: Interest: 11 per cent per annum, payable half yearly on May 31 and November 30, beginning on May 31 this year. Conversion price: the effective conversion price at the issue price of par is 200p per Tricentrol ordinary share based on the conversion rate of 50 shares per £100 nominal of convertible stock.

The stock may be converted in the month of June in each of the years 1988 to 1995 inclusive. Any stock outstanding on November 30 2005 will be repaid at par on that date together with accrued interest.

See Lex

## Joseph Webb PLC

INTERIM REPORT (UNAUDITED)

	Six months to 30.9.84	Six months to 30.9.83
Turnover	£ 2,406,674	£ 2,223,117
Operating Profit	308,775	652,593
Holidays (Note 1)	201,690	(70,550)
Property Investment	166,983	108,998
Estate Development	—	631,145
Interest	189,789	300,416
Profit on Ordinary Activities before Taxation	120,019	452,177
Taxation	44,300	298,446
Profit on Ordinary Activities after Taxation	75,719	153,731
Preference Dividend 2.625 pence per share (same)	5,563	5,563
Interim Ordinary Dividend 0.1313 pence per share (0.1313 pence) (Note 2)	31,812	31,812
Earnings per 5p Ordinary Share (Note 3)	0.27p	0.57p

Note 1: The results of the French activities have been eliminated as full provision was made for these in the Accounts for the year ended 31st March, 1984.

Note 2: Interim Ordinary Dividend is payable on the 12th April, 1985, to members on the Register at the close of business on the 7th March, 1985.

Note 3: The earnings per share are based on 25,728,705 ordinary shares in issue.

GROUP OPERATING PROFITS: Group Operating Profit was £308,775 (£652,593) and takes into account a depreciation charge of £218,248 (£213,482). Group Profit before Taxation was £120,019 (£452,177); and a provision for Taxation based on a rate of 45% (50%) of £44,300 (£298,446) has been made.

PROFIT BY ACTIVITIES: Holiday interests in the United Kingdom made a contribution of £201,690 (loss £70,550). No contribution has been included for our French activities as these are now limited to one small site and is, therefore, not expected to be material. In accordance with normal practice, one-half of the full year's results from our holiday interests has been included in this report.

Property Investments: Property Income was £106,983 (£100,983). Estate and Property Development: There were no land sales during the period under review—NIL (£331,145). The results for the full year ending 31st March, 1985 are expected to be twice those for the interim period. This is a source of satisfaction to the directors as there will be no contribution from land sales in the current year.

DIVIDEND: Your directors have declared an Interim Dividend of 0.1313p per ordinary share being the same amount per share as last year's interim. It is proposed that this interim dividend should be paid on the 12th April, 1985, to those members on the ordinary shareholders register at the close of business on the 7th March, 1985.

ACQUISITION: One of our subsidiary companies Parkland Caravan Holidays Limited, has acquired a freehold 28 acre holiday site known as "Great Tree Holiday Park" at Looe, Cornwall, with planning consent for 318 caravan units, fully licensed club, ballroom and swimming pool, for a consideration of £675,000 in cash payable in 3 instalments over 2 years, interest free. Your directors consider that this acquisition will be beneficial to the Group's interests in the self-catering holiday sector in the United Kingdom.

FUTURE PROSPECTS: French Activities: Your directors are able to report that a negotiated settlement has been completed with the Landlord of the principal French site and as a result the provisions made at 31st March, 1984 would appear to be adequate.

United Kingdom: Early indications are that the level of bookings and enquiries for U.K. holidays are on the increase, and although the trend continues to be towards later bookings the present position is by no means discouraging.

In the United Kingdom: Holimarine Holiday Villages and Caravan Parks. In the South of France: Holimarine Europe Caravan Parks.

## Dubilier in £2.1m sale to Wimpey

By Alexander Nicol

Dubilier, maker of electrical and electronic connectors, is selling to George Wimpey, the construction group, a division which re-sells imported electronic components to distributors and equipment manufacturers.

The sale price of the Bicaster, Oxfordshire-based division, is £2.1m in cash plus a possible future payment of £300,000 depending on profits. Net profits of the division in the year ended September 30 1984 was £300,000.

The Bicaster unit, which employs about 40 people, re-sells imported components, such as capacitors and resistors. Dubilier was formerly a manufacturer of such products itself, but got out of the market.

Under Wimpey's ownership, the division will be renamed Wimpey Dubilier under a three-year agreement.

Manchester Ship

Higams has acquired 8.75 per cent of Manchester Ship Canal. Manchester's company secretary Mr Ronald Collings said that Higams had indicated that it regarded the stake as a "good investment" and added that he had no reason to suppose they were considering an offer for the balance.

Manchester's shares rose 48p yesterday to close at 325p.

## BET and Gomba in row on Wembley development

BY CHARLES BATCHELOR

A dispute has broken out between British Electric Traction (BET) the landladies, publishing and transport group, and one of its partners in the development of Wembley Stadium.

BET is seeking to wind up London Leisure and Arts Centre (LLAC), the ultimate holding company of Wembley Stadium, in an attempt to obtain payment of a £1m debt. BET alleges is still outstanding. Control of LLAC changed hands last month when Gomba Holdings (UK), a private company controlled by Mr Abdul Shamji, increased its stake in LLAC from 20 to 86 per cent.

BET said yesterday that its BET Leisure Holdings subsidiary would present a petition in the High Court for hearing on March 18 to wind up LLAC. BET said it was still owed £1m by LLAC as part of the £25m purchase price of a 51 per cent stake in

Wembley Stadium BET sold last July.

BET said payment had initially been deferred until November and then deferred again until January, when Gomba Holdings took control of LLAC.

Gomba said yesterday it would vigorously oppose the petition and pointed out that the alleged debt dated from long before it took control of LLAC. Wembley Stadium, controlled through a pyramid of holdings companies, LLAC has a 58.5 per cent stake in Arena Holdings, which in turn holds 51 per cent of Arena Ltd. BET sold this stake to Arena Holdings last July but retains 49 per cent of Arena Ltd. Arena Ltd owns Wembley Stadium.

Gomba has announced ambitious plans to develop the 70-acre Wembley site in North-West London with the addition of a hotel and offices.

## Brook St. leap on bid talks

Shares in the employment

agency Brook Street Bureau spurred for the second consecutive day yesterday after the company said it had recently received several approaches which could lead to a bid for the company.

Mr and Mrs Eric Harat are joint chairmen of the company and speak for a majority of its equity. The shares yesterday gained 7p to 125p, making a 24p two-day increase and valuing the company at £12.9m.

## United News reaches target

United Newspapers, publishers of the Yorkshire Post, Punch and Exchange and Mail, has increased its stake in Fleet Holdings to 20.09 per cent, up from the 19.7 per cent it announced in August. This move, United has reached its stated target of a 20 per cent stake in Fleet after buying a 15.76 per cent holding from Robert Maxwell's Pergamon Press.

British Car Auctions is to increase its stake in Sandgate Corporation, a U.S. vehicle leasing business, to 33.5 per cent rather than merging the company with BCA's U.S. subsidiary, as originally planned.

BCA, which is headed by Mr David Wickens, said yesterday that the change of plan was due to delays and complications in the merger negotiations. It still plans to merge the two businesses but at a more "appropriate time in the future."

BCA, which already holds 200,000 shares in Sandgate, is to acquire a further 120,000 at 80p each from the chairman of

## Akroyd Mercury merger 'no shotgun marriage'

Shareholders of Akroyd and

Smithers, the stockbroker, were told yesterday that the ambitious merger with Mercury Securities, the holding company for S. G. Wainwright, the merchant bank, and the two stockbroking firms of Rowe and Pittman and Mullens was "no shotgun marriage."

The concept of the merger, said joint chairmen Mr Timothy Jones, "was first discussed between us some two years ago. The first phase culminated in the announcement made in August of last year of the financial terms of our relationship. Since then, an enormous amount of detailed planning work has been done for the formation of the new company which will take place when stock exchange rules allow."

## BCA increases stake in Sandgate to 33.5%

British Car Auctions is to increase its stake in Sandgate Corporation, a U.S. vehicle leasing business, to 33.5 per cent rather than merging the company with BCA's U.S. subsidiary, as originally planned.

BCA, which is headed by Mr David Wickens, said yesterday that the change of plan was due to delays and complications in the merger negotiations. It still plans to merge the two businesses but at a more "appropriate time in the future."

BCA, which already holds 200,000 shares in Sandgate, is to acquire a further 120,000 at 80p each from the chairman of

Sandgate, Mr Harold Osby, and his family. Sandgate will then sell Universal Ford, the company's dealer ship franchise, to the Osby family, in return for the surrender of not less than 86,000 Sandgate shares.

Mr Osby will resign from the chairmanship. BCA expects that its deputy chairman, Mr William Benton, will take his place. BCA will emerge as the single shareholder in Sandgate, with three members on the board, for an outlay of about \$8.2m. Sandgate had sales of \$82m in the year to June 1984 and earnings of \$2.82m.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timescale.

TODAY: Interim: G. M. Pire, Lister, Quest. Annual: G. M. Pire, Lister, Quest. Final: Coburn Emerald Mines.

## BANK RETURN

Wednesday February 13 1985 Increase (+) or Decrease (-) for week

## BANKING DEPARTMENT

	£	£
Liabilities	14,555,000	—
Capital	4,817,000	—
Reserves	716,780,703	—
Bankers Deposits	1,670,086,858	—
Reserve and other Accounts	6,618,454,330	+ 71,109,805
Assets	6,618,454,330	+ 71,109,805
Government Securities	615,823,089	—
Advances and other Accounts	686,053,078	—
Premises Equipment & other Sec.	9,166,858,689	—
Notes	8,628,006	—
Cash	859,695	—
	6,618,454,330	+ 71,109,805

## ISSUE DEPARTMENT

	£	£
Liabilities	11,070,000,000	+ 20,000,000
Notes issued	11,061,380,894	+ 15,011,558
in circulation	6,009,006	+ 4,978,440
Assets	11,070,000,000	+ 20,000,000
Government Securities	11,015,100	—
Other Government Securities	1,890,080,476	—
Other Securities	8,964,819,424	—
	11,070,000,000	+ 20,000,000

## Ogilvy &amp; Mather International (THE OGILVY GROUP)

1984:

## "A year of accomplishment"

Ogilvy & Mather International Inc. (OTC), reports earnings for the quarter and year ended December 31, 1984.

Net income in the fourth quarter increased 30.4 percent to \$11,729,000 or \$1.24 per share. Revenues for the quarter rose 20.5 percent to \$131,231,000 from \$108,940,000 in 1983.

For the year ended December 31, 1984, net income increased 45.2 percent to \$25,838,000 from \$17,800,000 in 1983. Per share earnings increased 38.7 percent to \$2.76 per share from \$1.99 per share in 1983. Revenues for the year increased 22.5 percent to \$439,178,000 from \$358,395,000 in 1983.

William E. Phillips, Chairman-Chief Executive Officer, commented "1984 was a year of accomplishment. Our business is healthy. We expect a good 1985."

Ogilvy & Mather International expects shareholder approval in May to change its name to The Ogilvy Group.

Quarter ended December 31	1984	1983*	Percentage Increase
Revenues	\$131,231,000	\$108,940,000	20.5
Operating expenses	107,836,000	90,866,000	18.7
Pretax income	23,395,000	18,074,000	29.4
Taxes	11,666,000	9,080,000	28.5
Net income	11,729,000	8,994,000	30.4
Earnings per common and common equivalent share	\$1.24	\$1.00	24.0
Dividends paid	\$ .23	\$ .20½	12.2

Year ended December 31	1984	1983*	Percentage Increase
Revenues	\$439,178,000	\$358,395,000	22.5
Operating expenses	385,229,000	319,114,000	20.7
Pretax income	53,949,000	39,281,000	37.3
Taxes	28,111,000	21,481,000	30.9
Net income	25,838,000	17,800,000	45.2
Earnings per common and common equivalent share	\$2.76	\$1.99	38.7
Dividends paid	\$ .90½	\$ .82	10.4

\* Per share data for the 1983 periods has been restated to reflect the two-for-one split of the Common Stock paid on May 31, 1984.

**Gencor**  **Federale Mynbou Beperk**   
General Mining Union Corporation Limited ("Gencor") ("Fedmyn")

## Proposed rights offer of Beatrix Mines Limited ("Beatrix") shares

Gencor announces that it will make a rights offer of 21.9 million ordinary shares of no par value in Beatrix at an issue price of 500 cents per Beatrix ordinary share to holders of ordinary shares, 8.5% variable compulsorily convertible cumulative preference shares and 12.5% unsecured subordinated compulsorily convertible debentures in Gencor on the basis of 23 ordinary shares of no par value in Beatrix for every 100 shares or debentures held in Gencor.

In addition the board of directors of Fedmyn, the controlling shareholder of Gencor, has decided to renounce its entitlement pursuant to the rights offer in favour of its own ordinary shareholders, cumulative participating convertible preference shareholders, 8.5% variable compulsorily convertible cumulative preference shareholders and 12.5% unsecured subordinated compulsorily convertible debentureholders on the basis of 21 ordinary shares of no par value in Beatrix for every 100 shares or debentures held in Fedmyn.

The rights offer is subject to The Johannesburg Stock Exchange granting a listing of the renounceable (nil paid) letters of allocation and the no par value ordinary shares of Beatrix.

Subject to the above, the Gencor rights offer circular and the Beatrix prelisting statement, which will include the renounceable (nil paid) letter of allocation, will be sent to shareholders and debentureholders of Gencor and Fedmyn by Friday 8 March 1985.

Gencor and Fedmyn shareholders and debentureholders registered at the close of business on Friday 1 March 1985 will be entitled to participate in the rights offer.

Johannesburg  
15 February 1985

 **Senbank**  
Central Merchant Bank Limited  
(Registered Merchant Bank)

The above companies are incorporated in the Republic of South Africa



## THE PROPERTY MARKET

BY MICHAEL CASSELL

## Fraser House joins pack

FRASER HOUSE Commercial Developments this week joins the pack of newly-formed property companies chasing start-up capital from investors in search of tax relief under the Government's business expansion scheme.

Fraser House is being sponsored by Robert Fraser & Partners, the rapidly expanding financial services group which, until 1980, formed part of what was then Fraser Ansbacher and which ultimately sees itself as another merchant bank.

Subscriptions open today and the £3m target brings to £15.5m the total being sought by the three BES-inspired property groups launched in the last two weeks. Still more are expected to reveal themselves before budget day on March 19, when the Chancellor could spoil all the fun.

Fraser House claims that, unlike its competitors, it represents a newly created, independent developer, rather than merely an extension of an existing property operation. Recruits to the board include a surveyor, an architect and a master builder but, even so, the company will be drawing heavily on a Robert Fraser team which has recently put together a string of syndicated development projects using clients' funds.

Fraser will, in return, take fees equal to 2.5 per cent of construction costs as well as 15 per cent of development profits. There will be no salaries

before 1990 for the directors—who have put £100,000 into the company—although share options could eventually give them 20 per cent of the issued capital.

By way of contrast, Guinness Mahon Property Managers, who will run Lockton Developments, another of the new BES property companies, expects an annual fee equal to 2.5 per cent of net assets and 20 per cent of any development profits. The managers will also take directors' fees. The management team at London & Bristol, the other most recent BES newcomer, will draw a project fee equal to 3 per cent of total development costs—equating to 15 per cent of net profits—and directors could end up with 35 per cent of any increase in net assets.

Fraser House will be adopting a flexible development policy but intends to concentrate on £1m-£2.5m office and retail schemes in the south of England. Alan Coult, corporate finance director of Robert Fraser, acknowledges the recent decline in the number of institutionally forward-funded projects but believes demand for newly completed, quality investments with sound covenants is unlikely to weaken. He also expects interest from owner occupiers.

Coult is the man behind Fraser's recent syndicated development projects, including Bank House in Harrow, let to the Bank of Ireland and sold last year to Barclays Life Assurance

for nearly £2m. The syndicate's share of costs was raised in £25,000 tranches and the subsequent sale showed a pre-tax return of 48 per cent in 18 months. Fraser also syndicated the equity finance for a £2.15m redevelopment project at Stafford Place, London W1, which was sold on to a High Commission for £2.87m. A 9,000 sq ft office scheme is now underway in Wimbledon.

Judging by the initial response to the share offers announced so far, the creation of development companies offering investors the chance to play the property game while picking up some not inconsiderable tax relief appears to be a popular formula for attracting funds.

There are potential drawbacks. No BES-inspired company can be totally sure it will establish qualifying status until trading is underway and neither can it guarantee that its status will be maintained in the eyes of the Inland Revenue. Investors seeking the full benefits of tax relief are locked in for five years and anyone who wants to get out earlier will usually have to rely on the prospect of a limited, matched basis, market in the shares. Dividends in the early years seem highly unlikely.

At the end of the five-year period, the companies can be sold, wound up or could seek a Stock Exchange or USM listing; the likelihood is that a variety of fates await them—and their investors.

## Montagu pulls out of Billingsgate

SAMUEL MONTAGU has finally cancelled plans to occupy the Billingsgate office development in the City of London, jointly developed by S. & W. Berisford and London & Edinburgh Trust.

Last July, the merchant bank, which is 60 per cent owned by Midland Bank, signed the largest letting deal ever achieved in the City, agreeing to pay over £6m a year—about £27 a sq ft—for the Billingsgate complex.

In December, however, Midland Bank became concerned about rising costs at Montagu and a management crisis followed which resulted in the resignation of Mr Staffan Gadd, the chairman who had supported the Billingsgate deal.

Mr Gadd felt that Montagu should share new premises with W. Greenwell & Co, the stockbroking firm which it is in the process of buying. Following his departure, the commitment to centralise operations at Billingsgate was put under review.

Now Montagu has decided against the move and will, through Healey & Baker, have to find another taker for the expensive lease signed with the developers. For the time being, Montagu plans to remain at Old Broad Street while Greenwells, the stockbroking firm in which the

bank plans to step up its existing 23.9 per cent stake, will stay at Bow Bells House.

● Darcon Properties has acquired the freehold of 112 High Holborn, a shop and office building facing Holborn underground station which it intends to refurbish. Darcon, represented by Thomas Deal, paid around £500,000. Barrington Laurence acted for the vendors.

● John Lelliott Developments is to build a 40,000 sq ft Tesco superstore in Epping High Street. Tesco will purchase the scheme for about £2m. Hales are acting for Tesco.

● Scammell Properties, represented by Chestertons and A. C. Frost, have let their 3,600 sq ft office building in the centre of Bracknell for £12.50, a record rent for the local market. Still in Bracknell, Estates & General Investments, in association with Napier Securities, has started a £14m high-tech scheme on the western industrial estate. Debenham Town & Chinnocks say the buildings are for sale or to let.

● Sainsbury is buying an 8.5 acre site at Stevenage from the Commission for New Towns and is to develop a 34,000 sq ft supermarket, two shops and extensive community facilities.

## PosTel goes shopping

POSTEL Investment Management has spent nearly £20m in acquiring four, prime retail investments in the UK.

Last year, PosTel said it intended to step up its retail investment programme, concentrating on prime, city centre locations, to improve its overall portfolio balance.

The latest acquisitions, through Bernard Thorpe, are at Galloway Gate, Leicester, where over £10m has been spent on acquiring a freehold block of seven shops, Northumberland Street, Newcastle, Princes Street, Edinburgh and Park Street, Walsall.

● Barclays Bank has sold the 2,000-year lease held on 161-162 New Bond Street, Mayfair to an overseas investment company based in Zurich for nearly £4m. Leighton Goldhill, who acted for Barclays, says 20 companies made offers for the property, which is planned around a private courtyard. It will be refurbished and part-redeveloped.

● The London borough of Islington has now given full planning permission for the £27.5m office development planned by London & Metropolitan Estates in Ropermaker Street. The 337,650-sq ft scheme will comprise two separate buildings and has been designed by the Covell Matthews Wheatley Partnership.

## UK Provident digs up planning fight

PLANS revealed this week to develop offices on one of central London's oldest remaining open spaces seem certain to provoke a long planning battle.

The London Diocesan Fund announced that it has sold the freehold of Christchurch burial ground, the only remaining open site along Victoria Street, Westminster, to United-Kingdom Provident Institution. The mutual life company intends to build offices on part of the three-quarter-acre site, which once formed the precincts of Christchurch Westminster, one of the many London churches destroyed during the last war.

The site has been an open space for over 350 years and, until last year, was maintained by Westminster City Council under a £1-a-year rental agreement with the Rector of St Margaret's. Among those buried there are Colonel Blood, immortalised for trying to steal the Crown Jewels from the Tower.

UK Provident, which also developed the adjoining BAT headquarters, have appointed Macburn & Denny as architects. Jeremy Taylor, managing director of Macburn, says the intention is to retain over half the site as open space.

"We want to develop a building the very highest architectural quality which will make an important contribution to the appearance of Victoria Street and the surrounding area. We

also want to create open space which is infinitely more useful and attractive than that which already exists."

Taylor says the development team is well aware of the council's longstanding opposition to any development of the site but intends to convince Westminster that it is offering something which will enhance, rather than detract from the location.

Westminster says it has agreed to seek a compulsory purchase order for the site in order to ensure that it remains an open space. Councillor Alan Bradley, chairman of the planning committee, adds: "The site represents a lung in the middle of a concrete jungle. We will resist any development."

Having parted with its undisturbed but significant sum for the site, UK Provident is unlikely to be easily put off, even though Victoria Street market has not been strong and impending projects on the other side of Victoria Street by United Real Property and the Crown Estate will eventually add another 10,000 sq ft of office space to the local market.

Despite this, the eventual development of the Christchurch site is an attractive prospect for UKPI and continuing resistance by Westminster means the fate of the scheme will almost inevitably be decided over the road—the Marsham Street headquarters of the Department of the Environment.

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